AMENDED TRANSCRIPT

IN THE UNITED STATES DISTRICT COURT FOR THE EASTERN DISTRICT OF PENNSYLVANIA

R. ALEXANDER ACOSTA : CIVIL ACTION

: 17-CV-1458

Plaintiff

: Reading, Pennsylvania
: July 23, 2018 V.

J. NANOUH, INC., et al. :

Defendants : TRIAL - DAY I

BEFORE THE HONORABLE JEFFERY L. SCHMEHL UNITED STATES DISTRICT COURT JUDGE

APPEARANCES:

For the Plaintiffs: JORDANA L. GREENWALD, ESQUIRE

MATTHEW R. EPSTEIN, ESQUIRE

U.S. DEPARTMENT OF LABOR

OFFICE OF THE REGIONAL SOLICITOR Suite 630 East, The Curtis Center 170 South Independence Mall, West Philadelphia, Pennsylvania 10106

For the Defendants: MICHAEL D. DAUTRICH, ESQUIRE

DAUTRICH & DAUTRICH LAW OFFICES

526 Court Street

Reading, Pennsylvania 19601

Deputy Clerk/

ESR Operator: Teri L. Lefkowith

TRANSCRIBED BY:

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               (At 9:32 a.m. in Reading Courtroom 4.)
2
               DEPUTY CLERK: All rise.
3
               The United States District Court is now in session,
4
    the Honorable Jeffrey L. Schmehl presiding, please be seated.
5
               THE COURT: Good morning, everybody.
               ALL COUNSEL: Good morning, your Honor.
6
7
               THE COURT: This is the time the Court has set aside
    for a non-jury trial in the case of Alexander Acosta -- no, it's
8
9
    Hugler, right -- who is --
10
               MS. GREENWALD: Your Honor, it was -- the caption was
11
    amended to --
12
               THE COURT: Right.
13
               MS. GREENWALD: -- include Mr. Acosta, it was
14
    originally filed as Hugler.
15
               THE COURT: Okav.
16
               So, I was correct, all right.
17
               So, technically, it's now Mr. Acosta, who is the
18
    current Secretary of Labor -- versus J. Nanouh, Inc. and Michael
19
    J. Nanouh, individually and as Manager and Corporate Officer of
20
    the Aforementioned Corporation.
21
               Will everybody identify themselves for the record?
22
               MS. GREENWALD: Your Honor, this is Jordana Greenwald,
23
    counsel for the Secretary of Labor.
24
               MR. EPSTEIN: Your Honor, Matthew Epstein, co-counsel
25
    for the Secretary of Labor.
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1
               UNIDENTIFIED SPEAKER: ... Wage and Hour Division
2
    representative.
3
               MR. DAUTRICH: Michael Dautrich, attorney for the
4
    defendants.
5
               THE DEFENDANT: Michael Nanouh, Manager at Exeter
6
    Family Restaurant.
7
               MR. J. NANOUH: Joseph Nanouh, I'm --
8
               THE COURT: All right.
9
               Mr. Dautrich -- on behalf of the defendants -- has
10
    filed a motion in limine, I think, we'd have to deal with that
11
    first, so Mr. Dautrich, I'll give you an opportunity to argue
12
    your motion.
13
               MS. GREENWALD: The --
14
              MR. DAUTRICH: Thank you, your Honor.
15
              MS. GREENWALD: -- your Honor, if I --
16
               THE COURT: Right.
17
               MR. DAUTRICH: I think, probably, the people who are
18
    in the courtroom shouldn't be present.
19
               MS. GREENWALD: That was going to be my request, your
20
    Honor, I believe, our witnesses in the courtroom will probably
21
    be sequestered for this portion of the discussion.
22
               THE COURT: All right.
23
               I guess, can we direct them to the witness rooms, is
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there -- did we mark it plaintiff and defendant or not, I

thought, we had to? All right.

24

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1
               Just direct them to the two conference rooms, please.
2
               THE CLERK: Okay.
3
               THE COURT: Would you please follow my clerk?
4
               (Members of the audience leave the courtroom at 9:34
5
    a.m.)
6
               MR. DAUTRICH: Judge, do you want me to come to the
7
    podium or --
               THE COURT: No, you're fine there.
8
9
               MR. DAUTRICH: Okay, thank you.
10
               THE COURT: As long as I can hear you.
11
               MR. DAUTRICH: All right, very good.
12
               Judge, so may -- may it please the Court, there's
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    basically two aspects of this motion, the first being the
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    plaintiff was required to make disclosures including damages'
15
    disclosures in this case.
16
               The last time, they've supplemented their disclosures
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    was March and April of 2018. We filed -- we were required by a
18
    court order to file our pretrial memorandums in this case and
19
    the plaintiff filed theirs on, approximately, April 19th of this
20
    year. In that, they listed, twenty employees, that they alleged
21
    were owed approximately, $250,000.00 through the various
22
    allegations of -- well, and violations -- of the Federal Labor
23
    Standard Act.
24
               So, that was filed back in April and obviously,
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there's a couple of rules at play here, Judge, so I've cited in

- 1 my motion, Rule 15, which includes filing amended or
- 2 supplemental pleadings, because obviously part of our defense,
- 3 we'd have to know whom the potential -- whom the witnesses they
- 4 say, are owed money, the employees whom they say are owed money,
- 5 so we can be prepared on that account and what their measure of
- 6 damages is.
- 7 So, the last we got that information was April of 2018
- 8 until July the 13th of this year, after -- this is just an aside,
- 9 ominously, Friday, the 13th, after business hours, they each
- 10 filed an amended pretrial memorandum. In that, their claim went
- 11 from \$250,000.00, approximately, to 1.32 million, approximately.
- 12 It also went from twenty or so employees to forty-five, alleged
- 13 employees.
- So, the plaintiff has attempted to at the eve of
- 15 trial, amend and double their witness list, so the people that
- 16 are allegedly affected by under payment in some manner or
- improper payment in manner of wages.
- 18 And then, on top of it, now there's a -- a claim for
- 19 damages that, you know, is five to six times what they were
- 20 asking before when they filed this complaint, originally, the
- 21 claim included the same twenty or so employees, but the amount
- 22 alleged was about \$42,000.00. So, now, we've gone from
- 23 \$42,000.00 to \$1.32 million.
- So, the -- the late hour of this, they never asked for
- 25 the Court's permission to file an amended anything, a complaint,

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Schedule A, whatever they're calling it. They'll say, they
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2
    don't have an obligation to do that.
3
               They never asked for the Court's permission to file a
4
    supplemental pleading of any type, they just filed it.
5
               So, obviously, Rule of Civil Procedure 15 comes in to
6
    play about amended and supplemental pleadings.
7
               And also, it was their obligation to make disclosures
8
    to my clients and me under Rule 26 that was violated, because
9
    they didn't make a timely disclosure of their new group of
10
    people, that they claim were affected by being underpaid and the
11
    amount of money they alleged were underpaid.
12
               Add in to that, we're on the eve of trial and then
13
    Local Rule 16.1 comes in to play, where I'm supposed -- where
14
    we're supposed to have exchanged copies of our proposed
15
    exhibits, thirty days before trial. And thus, giving me or the
16
    adverse party, fourteen days to make an objection, I quess, the
17
    exhibits -- the proposed exhibits and some of them, obviously or
18
    -- or many of them are exhibits that were provided by me in
19
    discovery.
20
               But the primary exhibit that the plaintiff wants to
21
    use in this case, it's -- it's their proposed Exhibit No. 8,
22
    which is a -- a document, that combines data from numerous
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not -- I did not see that until, I got a -- you know -- the 25

sources and compiles calculations of alleged people -- of

employees who are allegedly owed money, was that I've -- I've

23

- 2 that was after business hours, too.
- 3 So, I've only had these documents to object to them
- 4 for not even seven days, because that was a Monday, I got them
- 5 at eleven o'clock at night on my e-mail.
- 6 So, it's -- the lateness of the attempts by the
- 7 Government to make this case grow from something that it was
- 8 when they filed it to now, is incredible.
- 9 On top of that, Judge, they'll say, well, it's no
- 10 harm, no foul for a number of reasons, it's not no harm, no
- 11 foul, because the -- the Government had the information from the
- 12 beginning, their -- their investigation started some time in
- 13 August of 2016. They were furnished with time-clock records
- 14 from my client and they were furnished with payroll records from
- 15 my client's accountant. So, they had access to everything then,
- 16 that they have now.
- Now, of course, they'll say, we didn't have all the
- 18 time-clock records, but the employees, who are listed who have
- 19 now been added -- I'll call -- additional effective witnesses in
- 20 the last filing, where they went from twenty to forty-five,
- 21 those people were -- many of them -- were employees at the
- 22 period of time during which -- or under which -- they received
- 23 the records back some time on or after August of 2016.
- So, what the Court has to look at is, their -- what
- 25 I'll call -- failure to exercise due diligence to come up with

what they've alleged was done wrong by my clients and whom was

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- 2 affected by that.
- 3 So, they can't now just say, well, we -- we kept
- 4 calculating it to the minute and maybe, they have another side
- 5 they want to try to throw in to it, I don't know, I haven't been
- 6 told that.

- But it's -- even though, you know, they're -- they're
- 8 under the rules that a Court has, you know, discretion to allow
- 9 amendment or addition of these things -- you know, later in the
- 10 case -- many of the cases say, it's -- it's proper discretion to
- 11 exclude that type of information that is provided after
- 12 discovery is closed, when it was already in the possession of
- 13 the party, who is attempting to now inject it in to the case and
- 14 at the lateness of the hour.
- So, what your Honor, I'm asking you to do is to limit
- 16 the witnesses that they're permitted to seek damages for to the
- ones enumerated in the August 19th, 2018 pretrial, Schedule A
- 18 that they filed to that.
- 19 And the amount of damages, they're permitted to seek
- 20 to the amount set forth in that pretrial memorandum, which was,
- 21 approximately, \$250,000.00 -- give or take -- for these dollars
- 22 and cents.
- Because of the failure to disclose that information
- 24 that they say was, ah -- went to those calculations that was in
- 25 their -- their possession for years before or arguably the year,

- 1 plus, from the time they had it till we were scheduled to begin
- 2 this trial.
- I'll also point out that I think, the Court should
- 4 also consider the position of the attorneys for the plaintiffs,
- 5 that she took when asking for the postponement of this trial.
- 6 This trial was previously scheduled by the Court -- discovery
- 7 was ordered to be completed in January -- and the Court,
- 8 initially, scheduled this for an April trial date.
- 9 Well, of course, we had ongoing pretrial conferences
- 10 and the Court then, entertained a motion by the attorney for the
- 11 Government to postpone the trial date.
- 12 And what she said in part at that conference was, they
- 13 wanted three contiguous or basically, three dates close in time
- 14 -- for the three days close in time to the trial -- rather than,
- 15 you know, let's see what happens and maybe, we'd need a third
- 16 day. That was -- that was a primary reason that they made in
- 17 their motion, asking for this date in -- of May 16^{th} to be
- 18 postponed.
- 19 Of course, they didn't -- they didn't file any amended
- 20 or re -- motion to request the Court to give permission to
- 21 amend. Although in their -- in their April 19 pretrial memo,
- 22 the one they originally filed -- they did say, they anticipated
- 23 that they would file leave of Court to amend and to add other
- 24 witnesses, potentially, but they never did it. They just
- 25 railroaded it in to the amended pretrial memo and thus, that's

- 1 -- leaving stuck where we are with it today.
- I mean, not to mention the fact, that they are giving
- 3 me, essentially, less than a week to attempt to interview
- 4 witnesses, heretofore, not anticipated to be called, since they
- 5 weren't listed as effected parties.
- So, and then, with respect to the exhibits that I've
- 7 objected to, obviously, I would consider by objections timely
- 8 because of the late -- ah -- the late exchange of these
- 9 documents.
- 10 With respect to Exhibit No. -- Exhibit No. 8 -- to the
- 11 plaintiffs -- the 303-pages document, I've objected to it on
- 12 numerous grounds and I think, properly so.
- 13 The first of those grounds being that these -- these
- 14 are -- the document is a summary and essentially, what it does
- is, it goes employee by employee. And then, it attempts to --
- or it purports to extrapolate or take numbers from various
- 17 record sources and put them in to, like, an Excel-type of
- 18 spreadsheet, almost.
- And I believe, what they intend to do is, they intend
- 20 to try to introduce the way they came up with the calculation of
- 21 the damages that they're requesting, I -- I believe, that's what
- 22 Mr. Modway is here to try to do, though, before -- before their
- 23 pretrial, he wasn't even listed. He's not the agent who did the
- 24 investigation and I don't recall before April or so, being
- 25 provided his name.

11 1 But I think, what the plaintiff intends to do is 2 rather than calling witnesses, who they've had the access to 3 interview or depose, they're going to attempt to get the 4 representatives from the Department of Labor to sit up there and 5 say, I looked at this exhibit and these numbers that are 6 funneled into are all correct. 7 But we have on -- we have -- the task of trying to 8 compare what they've put into that exhibit for forty-five 9 employees, would take, probably, hundreds of hours to attempt to 10 determine whether they've put the correct number of hours for a 11 particular employee for a particular week. And then, whether 12 that leads to a damage calculation that this Court should rely 13 on. So, I'm asking that the Court exclude for that reason, 14 Exhibit No. 8. 15 In addition, I am asking the Court to exclude Exhibit 16 8, because the exhibit fails to demonstrate or take into account 17 in any manner that the employees, who the plaintiff is alleging 18 were not properly paid minimum wage and/or overtime, if they 19 interviewed any of them -- which I know they have -- they 20 meaning the representatives of the Department of Labor -- either

In fact, from the beginning of this lawyer, I

encouraged them to, because they knew from the time they

interviewed, Michael Nanouh in August of 2016, that he said, we

talked to every one of these employees.

lawyers or agents of Mr. Modway or any of them, they could have

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- 1 pay employees part of their money in cash.
- 2 Yet, they want to suggest to this Court, that you
- 3 should just ignore that and they've created this document
- 4 knowing that those employees that were sitting here today, if
- 5 they've talked to them in preparation for this trial at any
- 6 point in this case, that those employees would say, yes, we were
- 7 paid hours in cash and yes, we were paid for the hours we worked
- 8 and if it wasn't in our paycheck, we were in cash for that, I'm
- 9 summarizing, of course.
- 10 But that's what these employees, if they did anything
- 11 to investigate this case at all, should have known, yet it's not
- 12 in that document that they represent to me and to this Court, is
- 13 a fair and accurate computation of what my clients should owe.
- I also have objected, because the -- to that document
- 15 -- because I expect the plaintiff will attempt to not call the
- 16 witnesses or many of the witnesses, who are listed as employees
- 17 that are owed money in some manner and they'll call one or two.
- 18 And then, say, well, because one or two may have not been paid
- 19 from the payroll system, the hours tracking on the payroll
- 20 check, that you should consider every employee that was listed
- 21 on that exhibit, not to be paid the proper number of hours,
- 22 because we've said so and from the checks.
- 23 Again, not taking into account that these employees
- 24 will say under oath, that they've been paid for the hours
- 25 they've worked, if it didn't come in the check, they were paid

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1
    in cash.
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2 So, it's -- I also -- I -- I will also emphasize to

- 3 the fact, that I don't think that the Court can rely on the
- 4 witness from the Department of Labor to testify in lieu of -- of
- 5 the testimony --
- 6 THE COURT: All right.
- 7 Well, I don't want to talk too much about exhibits
- 8 now.
- 9 MR. DAUTRICH: All right. Okay.
- 10 Well, then, I mean, that's -- that's going to be a
- 11 primary focus -- I expect that will be a large percentage of
- 12 what they've based it on.
- 13 But that exhibit is, essentially, ah, the numbers that
- 14 -- the gross numbers that are in the pretrial -- amended
- 15 pretrial memo and those documents that were provided on July
- 16 13^{th} , give or take.
- 17 THE COURT: All right, thank you.
- 18 MR. DAUTRICH: Thank you.
- 19 THE COURT: Response.
- 20 MS. GREENWALD: Your Honor, I -- I appreciate you
- 21 taking the time today to go over all of this information, I just
- 22 want to move through a couple of the objections that were
- 23 raised.
- 24 With respect to -- starting with the issue of the
- 25 Supplemental Schedule A that was filed, it's directly linked to

- 1 both the number of employees as well as the amount of damages
- 2 that are at issue in this case.
- The reason that there was no motions filed, it's
- 4 because Supplementing Schedule A is, essentially, a ministerial
- 5 matter for the -- that doesn't need approval of the Court. The
- 6 Schedule A, in fact, is actually not required to be filed with
- 7 an FLSA complaint. There are two different sections of the FLSA
- 8 that provides for damages and we did not actually identify any
- 9 of them in the complaint, it's the idea that supplementing
- 10 Schedule A at a later date to acknowledge the -- the realities
- of evidence that has been reviewed and found, in no way
- 12 prejudices the other side.
- 13 These are all their employees, they are their
- 14 employees, who -- of whom -- they've acknowledged that they had
- 15 records, the same records that were provided to us and probably
- 16 more records, that may not have been provided to us in addition
- 17 to what we've gotten.
- 18 So, there is nothing that's new or a surprise, the --
- 19 the naming of these individuals is part of the ongoing attempts
- 20 for the Secretary to identify anybody and everybody, who may be
- 21 due wages, just as -- it's an acknowledgment that at trial,
- there may be evidence that's going to be presented and we expect
- 23 there will be evidence that will be presented that will show
- 24 that all of these employees are owed wages.
- 25 These are not -- ah -- in any way, an amendment to the

- 1 complaint, the complaint specifically states, that it intends to
- 2 seek redress for any and all individuals, known or unknown at
- 3 the time of the filing of the complaint, who may be owed back
- 4 wages as the result of failures to comply with the minimum-wage
- 5 and overtime requirements of the Act and --
- 6 THE COURT: Don't you -- but you still have to comply
- 7 with the rules and give them notice.
- 8 MS. GREENWALD: I understand, your Honor, and we -- as
- 9 soon as we actually had a firm identification of everyone, who
- 10 we could confirm, we believed to be due wages, we provided that
- information and the amounts that we believed that they were due.
- 12 The -- this was --
- 13 THE COURT: But there is no reason why we couldn't
- 14 have had that before April.
- I mean, I -- I do find it fundamentally unfair that
- 16 you asked for a continuance, because you say, you need more time
- 17 and then, during the two or three months that we've continued
- 18 the case, you know, you add all these extra witnesses onto the
- 19 case and then, you let them know at the eve of trial.
- MS. GREENWALD: Your Honor, we haven't added any extra
- 21 witnesses --
- THE COURT: Well --
- 23 MS. GREENWALD: -- and I want to -- I want to --
- 24 THE COURT: -- you went from twenty to forty-four.
- MS. GREENWALD: Those are people, who are due wages

- 1 under the Act, those are not witnesses. And we did not add a
- 2 whole long list of witnesses to -- even to our amended pretrial
- 3 memorandum, out of --
- 4 THE COURT: But how are they supposed to --
- 5 MS. GREENWALD: -- fairness to the other side.
- 6 THE COURT: -- properly defend themselves when they'd
- 7 get that notice at such a late date?
- 8 MS. GREENWALD: There is no -- there is no information
- 9 that the additional people on that list, would be expected to
- 10 provide, that wouldn't be provided by the same representative
- 11 testimony that we intended to provide earlier on in this case
- 12 and we intend to provide today, which the courts are bound to
- 13 accept, the representative testimony of employees.
- It's the -- under the FLSA, it is the employers
- obligation, not the Department's to keep a record of what was
- 16 paid and when people were.
- Essentially, in this case, they've attempted to place
- 18 that burden onto us to figure out, what happened and to
- 19 reconstruct, exactly, what it was that went on at their place of
- 20 business.
- 21 And now, they're trying to tell us, that we and the
- 22 employees, who are affected cannot recover, because it took us
- 23 this much time to undo what they did by failing to keep records.
- 24 That's essentially, what they're trying to do, is to shift the
- 25 burden of proof to us to keep records when it clearly lies with

17 1 them. 2 And as Mr. Dautrich acknowledged, he's not wrong that 3 it would take time to check every single entry. And, you know 4 what, it took hours and hours of the Department's time 5 to examine, enter and then analyze all of the information that 6 was --7 THE COURT: But you didn't want to check them --8 MS. GREENWALD: -- provided. Hmm? 9 THE COURT: -- you didn't want to check them before? 10 MS. GREENWALD: This was all -- this was --11 THE COURT: So, in April, if they would have said, 12 okay, we'll pay the \$250,000.00, the case would be over? 13 MS. GREENWALD: That -- I can't speak to that, because 14 that offer wasn't made --15 THE COURT: Well, no, you can speak to that, because 16 that's what we were discussing. 17 MS. GREENWALD: -- the offer wasn't make to pay 18 \$250,000.00. 19 THE COURT: Well, all right. 20 MS. GREENWALD: There was at no time, an offer 21 anywhere close to that amount, that's -- the settlement 22 discussions that are not -- are appropriate even to be before 23 the Court at this point, the --24 THE COURT: Well, what were you going to base it on at

that point in time, you didn't have anything else, that would

- 1 have been the maximum.
- In that -- part of the problem --2 MS. GREENWALD:
- 3 part of the issue that the Department has stated in this case,

- 4 is a continual pushing back on us of its -- you know, they have
- 5 information, they said that cash was paid, they said, employees
- 6 had information, but none of that is being presented to us,
- 7 because there is no record of it. We have done our best to
- 8 gather the information that we could from --
- 9 THE COURT: Well, how can there be --
- 10 MS. GREENWALD: -- from --
- 11 THE COURT: -- how can there be a record of cash?
- 12 MS. GREENWALD: -- from -- from reluctant employees.
- 13 There absolutely can be a record of cash, it is not
- 14 that hard to write down, we get it all the time whether it's on
- 15 a piece of paper, whether it's on the envelope or whether it's
- 16 actually, an organized bookkeeping system.
- 17 There is nothing wrong with paying cash, if you keep
- 18 records of it. But that's not what happened here and they've
- 19 acknowledged that. We're not obliged to take account for that
- 20 and that's a separate issue that I'll get to with respect to
- 21 Exhibit 8.
- 22 But ultimately, these are all -- it includes all
- information that the Department has had to go and look for and 23
- 24 dig up and reconstruct, because they didn't keep records.
- 25 now, somehow, it becomes our -- our --

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1
               THE COURT: Well, what do you mean --
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              MS. GREENWALD: -- fault --
3
               THE COURT: -- look for? What did you look for that
4
    wasn't given to you by them?
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               MS. GREENWALD: We -- the infor -- part of the
6
    information that became clear as we approached the initial trial
7
    date, which I've raised during the telephone conference that we
8
    had about, the -- the request for a continuance, was that it
9
    started to appear that there might be a reason to -- to not --
10
    that the defendants would not be able to make out their
11
    affirmative defense to show that they could properly claim the
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    tip credit for all of these employees.
13
               And that accounts for a majority of the additional
14
    wages that are in there, it's not a lot of additional people
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    with unpaid hours that were off the clock.
16
               THE COURT: Well, if a person says, they got paid
17
    cash, isn't that proof that they got paid cash?
18
              MS. GREENWALD: Your Honor, when there is no record
19
    kept under Mount Clemens Pottery, which is the Supreme Court
20
    decision in Mount Clemens Pottery, when there are no records
21
    kept, all that the Department needs to come do is to make a
22
    reasonable reconstruction, based on the information that they
23
    have and are provided and that's reliable --
24
               THE COURT: I --
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MS. GREENWALD: -- about --

- 1 THE COURT: -- I understand -- I understand that,
- 2 but that can be refuted by actual testimony.
- 3 MS. GREENWALD: It can be refuted by actual testimony,
- 4 but it has to be refuted by detailed information about the hours
- 5 worked for the amounts paid. And the detailed information about
- 6 the amounts paid is what we don't have.
- 7 Asking somebody to remember what exact amounts they
- 8 were paid, three -- four years ago, isn't a reliable exercise.
- 9 If, ultimately, the Court determines that the
- 10 testimony here warrants crediting the cash payments, that's
- 11 ultimately, not at hand. But the Department of Labor is
- 12 entitled to make a determination that there isn't sufficiently
- 13 reliable testimony or information to de -- in any detailed
- 14 fashion to extrapolate cash paid to employees. You will also
- 15 hear today, some employees who weren't paid any cash, except for
- 16 their tips.
- So, there is no way across the board to apply cash to
- 18 everybody, it's not something that can be determined by a
- 19 representative testimony, because it's specific to each and
- 20 every employee.
- 21 And the Department of Labor is not obliged to track
- 22 down and interview every single one of fifty or some employees,
- 23 that may have worked for the defendants over the course of this
- 24 four-year period in order to -- to determine down to the dollar
- 25 or even estimate the amounts of cash paid, especially, when the

- 1 defendants have done nothing to try to reconstruct that or
- 2 provide any actual evidence, other than generic statements that
- 3 cash was paid.
- 4 And that's what we've been dealing with in this case,
- 5 I mean, the Department has done the best that it could with the
- 6 resources that it had to work towards making sure that we'd
- 7 compute the wages that are due.
- 8 And ultimately -- with respect to the additional folks
- 9 that are added -- as I said -- these are based on the records
- 10 that were provided, this is nothing new to the employer.
- 11 The -- the records that we're talking about -- and
- 12 while we did have them -- they are detailed and we've gone
- 13 through them in detail and have tried to make the best
- 14 accounting that gives every dollar of credit to the defendants
- 15 for what they, actually, paid and can show that they paid.
- And we shouldn't be penalized for trying to have
- 17 accurate calculations nor should we be estopped from moving
- 18 forward with recovering all of the wages that we believe, the
- 19 testimony at trial will show is due.
- It would have been equally as unfair to not make any
- 21 notification that we believe, that the testimony will fail to
- 22 support the tip-credit defense and to just -- at the end of the
- 23 trial, move to -- move to increase the amount of the damages.
- When we had a number to provide that we believed was
- 25 accurate based on the information at that time, we've provided

- 1 it as soon as it was available. And provided much more backup
- 2 documentation and detailed information than we normally do in
- 3 these cases, because of the level of detail that we went into in
- 4 -- in attempting to come up with these calculations.
- 5 And it's ultimately the --
- THE COURT: But you weren't just adding numbers, you
- 7 were adding employees?
- 8 MS. GREENWALD: The -- the individuals that were
- 9 added, your Honor, as I explained, the vast majority of those
- 10 people, are owed wages, primarily, because we don't believe that
- 11 the tip-credit defense requirements will be met in this
- 12 situation.
- 13 And that's their burden and their defense and if they
- 14 can't make it out, they owe money that bridges the gap between
- 15 whatever wages were actually paid and the 7.25 minimum wage.
- Because you're only entitled to take a credit against
- 17 the tips, if you meet certain statutory and regulatory
- 18 requirements to provide notice and to actually, pay them the
- 19 minimum reduced wage that's permitted.
- 20 And that's always been an issue in this case, it was
- 21 discussed at Michael Nanouh's deposition, it's always been part
- 22 of the case, but ultimately, it rests on the defendants not us.
- 23 And we've attempted to engage in -- in providing as
- 24 much information as we've had about what we expected the proof
- 25 at trial would show. And, therefore, updated our pretrial

- 1 memorandum, which we were not necessarily required to do in that
- 2 much detail.
- 3 So, with respect to the amendment of -- there is no
- 4 amendment to the complaint and I think, the courts have been
- 5 consistent that Schedule A is not amend -- supplementing it or
- 6 adding, it is not an amendment to the complaint, it's a
- 7 ministerial matter that should be accepted as a matter of
- 8 course.
- 9 There is no -- we were not calling any witness --
- 10 THE COURT: Yes, but you're adding additional evidence
- 11 and witnesses, than you had when the trial was originally
- 12 scheduled and when you asked for a continuance.
- MS. GREENWALD: Your Honor, when we spoke on the
- 14 phone --
- 15 THE COURT: And it seems fundamentally, unfair for you
- 16 to have continued the case and then, add evidence and witnesses.
- 17 And if you are correct, I also feel that a quarter of
- 18 a million dollars is probably a sufficient fine or penalty or
- 19 whatever to -- you know -- alert these people, that what they're
- 20 doing is wrong and they'd need to change it.
- 21 MS. GREENWALD: Your Honor, it's not a question of a
- 22 fine or a penalty, these are all amounts that are due to
- 23 employees and the amounts that are due --
- 24 THE COURT: Well, the liquidated damages is a penalty.
- MS. GREENWALD: The liquidated damages, your Honor,

- 1 are very clearly under the law, not a penalty, they represent a
- 2 lost opportunity cost and we were calculatining a need for a
- 3 complicated interest, which is very difficult to do.
- 4 And the statutes and the courts have been clear that
- 5 they are both mandatory in the absence of some affirmative
- 6 showing of good faith and not a penalty, they are not paid to
- 7 the Department of Labor, they go directly to employees.
- 8 In addition, the Third Circuit has been very clear,
- 9 that a failure to make out a defense on a tip-credit claim is
- 10 and should be something that is -- if the evidence supports it
- 11 -- is upheld regardless of the amount of damages involved.
- 12 It is very simple -- as the Third Circuit has pointed
- 13 out in Chez Robert to give adequate notice and adequate
- 14 information as well as to pay this tiny fraction of the minimum
- 15 wage that you're permitted to pay when you pay -- when you have
- 16 a tip-credit situation. And those are the basic requirements,
- 17 they're not difficult to meet, they're not onerous. And when a
- 18 employer does not meet them, they are subject to --
- 19 THE COURT: Right.
- Well, we're not -- I'm not getting -- we're not
- 21 getting into the facts --
- MS. GREENWALD: But, your Honor, then the --
- THE COURT: -- of that.
- MS. GREENWALD: -- the additional -- the majority of
- 25 the additional amounts that you're talking about when we're

- 1 talking about the \$250.000.00 that was discussed earlier on and
- 2 the amount on the update pretrial memorandum, the majority of
- 3 that is because we do not believe, that the defendants can make
- 4 out a defense, that they can properly claim as tip credits, it
- 5 has nothing to do with --
- 6 THE COURT: Oh, not that the people didn't get the
- 7 money, it's just that they can't prove it.
- 8 MS. GREENWALD: That's cor -- your Honor, that's
- 9 correct, the --
- 10 THE COURT: We're here for fairness.
- 11 MS. GREENWALD: -- it's not unfair to expect the
- defendants to make out a defense on which the burden clearly
- 13 rests on them.
- And it is not ultimately, our responsibility to update
- 15 all of these computations, we did so because we did not want it
- 16 to be a complete surprise that we believe the evidence at trial
- 17 will not support the tip credit. But it is not our burden to
- 18 plead it or prove that.
- 19 THE COURT: Well, whether it will not support the tip
- 20 credit for twenty people or forty-four people, that's not the
- 21 issue. The issue is the additional evidence, the piling on
- 22 after you've asked for a continuance, so to speak.
- MS. GREENWALD: Your Honor, there is no new or
- 24 additional evidence, other than an explanation of how we got the
- 25 specific numbers. There is no new --

- 1 THE COURT: But the numbers changed drastic -- you
- 2 submitted a pretrial memorandum before the last trial with
- 3 specific witnesses, specific numbers and specific requests and
- 4 then, you asked for a continuance and then, you added numbers,
- 5 witnesses and requests.
- 6 MS. GREENWALD: Your Honor --
- 7 THE COURT: I'm not arguing with your case, I'm -- I'm
- 8 arguing with your -- your supplemental.
- 9 MS. GREENWALD: I understand, your Honor.
- 10 However, I -- I've both previewed that this issue was
- 11 likely to arise when we talked about the continuance and that
- 12 there were additional calculations that -- that were likely to
- 13 be forthcoming.
- It, unfortunately, took us longer than we wanted it
- 15 to, in order to get to a point where we were -- felt the
- 16 calculations were accurate and reliable and presentable to the
- 17 Court in an understandable fashion. And the complexity of that
- 18 is created entirely by the defendants, so it was their records.
- In -- in addition, there is no -- when we talked about
- 20 new evidence, there is no -- we didn't do any additional
- 21 discovery, we didn't -- you know -- we didn't get additional or
- 22 give additional information. We're not presenting any new
- 23 witnesses or --
- 24 THE COURT: Well, if I heard him right, his defense
- 25 is, these people are going to say, we did get what we were owed

- 1 and we got what we were owed every week and if we didn't, we
- 2 would have quit.
- 3 MS. GREENWALD: Your Honor, we're talking about the
- 4 same people, their witness -- they've added, I think, two
- 5 witnesses to their witness list since their pretrial memorandum
- 6 was filed. And I think, we may have put one other person, but
- 7 we're not ultimately, I think, going to call that person.
- 8 We're talking about the same set of witnesses, there
- 9 is no different witnesses that we expect to be presented in this
- 10 case, there's no substantial difference in what individual
- 11 servers might or might not say about it.
- 12 They've always been under the same burden to come
- 13 forth with detailed information about hours worked and there has
- 14 been no such information forthcoming. They intended -- based on
- 15 all of the information we've received -- to rely on the same
- 16 people and we are, in fact, replying on -- basically -- the same
- 17 group of witnesses. And it will be in your Honor's hands to
- determine, ultimately, what that evidence shows.
- But it's not new evidence, it's the same witnesses,
- 20 presenting the same information as representatives of the
- 21 entirety of this group of folks, who are due money.
- 22 THE COURT: So, your witnesses come from these twenty
- 23 employees --
- MS. GREENWALD: Yes.
- 25 THE COURT: -- and you added twenty-three more

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1 employees and none of them are witnesses?
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- MS. GREENWALD: They're not.
- 3 (Pause at 10:07 a.m.)
- 4 MS. GREENWALD: I mean, they're -- we've attempted to
- 5 -- to be fair in doing this and not to try to put on surprise
- 6 witnesses --
- 7 THE COURT: I'm sure that sounds fair.
- 8 MS. GREENWALD: -- as -- this is, ultimately,
- 9 regardless of the timing, the evidence that's shown at trial,
- 10 should be what people -- and the evidence that we would present
- 11 at trial would not substantially change whether we're talking
- 12 about twenty-three or forty-three --
- 13 THE COURT: If only the defense had sufficient notice
- of the evidence, you are going to present at trial, so they can
- 15 prepare a defense at trial, that's --
- MS. GREENWALD: They haven't articulated, your Honor,
- 17 anything that would have changed in their defense. They have
- 18 just said, they're upset because the number went up.
- 19 So, all along in this, your Honor, they have put it --
- 20 again, put it on the Department, you should talk to our
- 21 employees and you should find information, no declarations or
- 22 affidavits, no -- just no statement in any detail.
- THE COURT: Well, they could say that all they want,
- 24 but you know, it's your opport -- it's your -- when we're coming
- 25 to trial, you have to prove your case.

- 1 MS. GREENWALD: And, your Honor, in -- as we started
- 2 getting close to the original trial date, some of the -- the
- 3 information that was provided to -- to the Department, was
- 4 information that suggested that we needed to look more closely
- 5 at whether they were going to be able to make out, their tip-
- 6 credit defense. And in fact, over the last week or so, we had
- further concern, that they will not be able to do so and that's
- 8 really where these additional people and most of the additional
- 9 money comes from.
- 10 So, there's -- there's -- I -- I understand, that we
- 11 have different views -- the Department has different views about
- 12 the impact of this, but the reality is, that they're not new
- 13 pieces of information, it's all information that was given -- in
- 14 their possession -- they knew and know, what information they
- 15 did or didn't provide to employees and whether or -- and -- and
- 16 should be thinking about whether or not, they can make a
- 17 defense, it's not my job to make their defense for them.
- 18 All I can do is provide information to assist the
- 19 Court in ultimately at the end of trial determining what damages
- 20 should be owed.
- 21 Additionally, your Honor, I -- I wanted to move on
- 22 from the issue of Schedule A and talk about Exhibit 8 in
- 23 particular.
- Mr. -- I wanted to -- to specify, first off, that Mr.
- 25 Mowday was identified not only in supplemental --

30 1 THE COURT: All right. 2 Well, when we start, is he going to be your first 3 witness? 4 MS. GREENWALD: He's not, your Honor. 5 THE COURT: All right. Well, are you going to call the people first --6 7 MS. GREENWALD: Yes. 8 THE COURT: -- the employees first? 9 MS. GREENWALD: -- your Honor, we want to get the employees in and out. We don't anticipate that Mr. Mowday --10 11 THE COURT: All right. 12 MS. GREENWALD: -- will testify until --13 THE COURT: Well, here's what I --14 MS. GREENWALD: -- tomorrow. 15 THE COURT: -- well, here's what I'm going to say, I'm 16 going to preliminarily rule in Mr. Dautrich's favor until I hear 17 testimony, but I'll give you a chance at some point in time to 18 ask me to reconsider my decision. 19 And I want to start the case, I want to get these 20 people in and out and as -- as I hear more testimony, I might 21 have a better reason and basis to make some of these rulings. 22 MS. GREENWALD: Your Honor, I would -- I would ask that with respect to Exhibit 8, I haven't had the opportunity to 23 24 present any -- any argument about Exhibit 8.

THE COURT: Well, you're not going to present it until

pretrial memorandum, all of those exhibits were provided to Mr.

- 1 Dautrich in discovery some time ago.
- 2 Also, with regard to Exhibit 16, which is the redacted
- 3 employee statements, those are not hearsay under 801.B2B,
- 4 they're statements of current employees about their employment
- 5 conditions.
- 6 And there are -- there are certainly statements in the
- 7 other items, should we choose to use them, that we'd like to be
- 8 admitted, but those are items that I -- that I would say, if --
- 9 I would ask, your Honor -- if in fact, that if we do attempt to
- 10 introduce them, that you'd withhold ruling until the time that
- 11 they're being introduced, because the manner in which they are
- 12 being introduced and the reason for which they are being
- introduced, it's probably not going to be hearsay.
- 14 THE COURT: No, I -- I was planning on that anyway and
- 15 I thought I said, I'm going to withhold ruling on exhibits --
- MS. GREENWALD: Oh.
- 17 THE COURT: -- till the exhibits come up and in the
- 18 context in which they come up.
- MS. GREENWALD: Thank you, your Honor.
- 20 (Pause at 10:13 a.m.)
- 21 MR. DAUTRICH: Judge, would it be possible to take
- 22 five minutes, so my clients can go to the restroom, quickly,
- 23 before we go --
- THE COURT: All right.
- 25 Is there anything else, before we'd call the first

33 1 witness? 2 MS. GREENWALD: Your Honor, yes, I'm sorry and if I 3 may? THE COURT: Go ahead. 4 5 MS. GREENWALD: If we are -- if your Honor is 6 preliminarily ruling -- if your ruling is the sustained, I would 7 object to the testimony of Robin Taney and Theresa Ziemba, both 8 are witnesses that were not previously disclosed and those are 9 witnesses that were on the additional list of employees. 10 I would not object to them, if in fact, there will be 11 -- ah -- the Department will be permitted seek damages on behalf 12 of all of the employees on the Supplemental Schedule A, but if 13 in fact, those people are being excluded, it should not be 14 available to them -- that testimony, because those people were 15 not previously identified. 16 Similarly, there has been a -- another exhibit that 17 was turned over to us, I believe, on Thursday evening --18 MR. DAUTRICH: Thursday or --19 MS. GREENWALD: -- Thursday evening or Friday morning, 20 which was a -- it was purported to be a photograph of a notice 21 for -- ah -- it was not identified in the defendants' original 22 pretrial exhibits and it was not -- as far as I can tell, though 23 I would be -- I took over another attorney -- as far as I can 24 tell, it wasn't actually turned over in discovery.

So, if -- I would ask that that -- those be excluded,

- 1 depending how the -- the proceedings go. But I did not formally
- 2 submit a written motion because we -- in terms of what we
- 3 anticipated, we would get the motion from Mr. Dautrich before
- 4 this morning, but I would place those before the Court.
- 5 THE COURT: All right.
- 6 So, noted, I will hold them in abeyance and in
- 7 general, the -- I think the same rules should apply to both
- 8 sides, so, all right?
- 9 So, we're ready to proceed, who is going to be your
- 10 first witness?
- 11 MS. GREENWALD: I -- I'm sorry, thought we were
- 12 taking --
- 13 THE COURT: Well, we are, but wanted to know who the
- 14 witness is and we can get the witness in here and when we come,
- so we're ready to go after the break.
- MS. GREENWALD: Certainly, your Honor.
- 17 The department will call Kimberly Terra.
- THE COURT: All right.
- 19 We'll take a five-minute break. When we get back,
- 20 we'll have her on the box then, we'll start the testimony.
- 21 (A brief recess is held at 10:15 a.m.)
- 22 (Resumed in open court at 10:17 a.m.)
- DEPUTY CLERK: All rise.
- 24 Court is now in session, you may be seated.
- THE COURT: All right.

Kimberly Terra - Direct

- 1 Let the record reflect, counsel are present, the
- 2 parties are present and the witness is in the stand, please
- 3 stand, state your full name and be prepared to be sworn in.
- 4 MS. TERRA: Kimberly Terra.
- 5 DEPUTY CLERK: Please raise you right hand.
- 6 KIMBERLY TERRA, PLAINTIFF WITNESS, SWORN.
- 7 THE WITNESS: I do.
- 8 DEPUTY CLERK: State your name and spell your last
- 9 name for the record.
- 10 THE WITNESS: Kimberly Terra, T-e-r-ra.
- 11 DEPUTY CLERK: Thank you, you may be seated.
- 12 THE WITNESS: Thank you.
- 13 THE COURT: All right, your witness, Counsel.
- MS. GREENWALD: Thank you, your Honor.
- 15 DIRECT EXAMINATION
- 16 BY MS. GREENWALD?
- 17 Q. Good morning, Ms. Terra.
- I just wanted to make sure, do you understand that
- 19 we're here today because there has been a lawsuit filed by the
- 20 Department of Labor against Exeter Family Restaurant?
- 21 A. Yes.
- 22 Q. Okay.
- 23 Are you currently, an employee of Exeter Family
- 24 Restaurant?
- 25 A. I am.

Kimberly Terra - Direct

- 1 Q. What's your job there?
- 2 A. I'm a server.
- 3 THE COURT: Just speak in to the microphone.
- 4 THE WITNESS: Thank you.
- 5 Q. And how long have you been a server at Exeter Family
- 6 Restaurant?
- 7 A. Ah, going on eight years.
- 8 Q. So, have you had any other jobs there?
- 9 A. No.
- 10 Q. When you were hired about eight years ago, who -- who hired
- 11 you?
- 12 A. I think, it was a cross between -- ah -- Marlene and
- 13 Michael.
- 14 Q. And who -- who is Marlene?
- 15 A. Michael's sister.
- 16 Q. Who -- when we're talking about Michael, who -- who is he?
- 17 A. Michael --
- 18 Q. Do you know his last name?
- 19 A. -- Nanouh.
- 20 Q. Is he here today in the courtroom?
- 21 A. He is.
- 22 Q. And when you were hired, were you interviewed?
- 23 A. I was by Michael.
- Q. Who told you that you were getting the job as a server?
- 25 A. Both Marlene and Michael.

- 1 Q. Who --
- 2 A. Marlene called on the phone and Michael interviewed me, so,
- 3 both.
- 4 Q. When you hired, did anybody tell you anything about how you
- 5 were going to be paid?
- 6 A. We went over some kind of arrangement, but I don't think
- 7 that I asked that question.
- 8 Q. What do you -- what do you remember about what the
- 9 arrangement was that was discussed?
- 10 A. To be honest, I don't remember the exact words, it's been a
- 11 while.
- 12 Q. Did -- and who did you have that discussion with?
- 13 A. I would think, it would have been Michael while we were in
- 14 our interview.
- 15 Q. Were you told, how much you'd be paid per hour?
- 16 A. I want to say, yes, 2.83.
- 17 Q. Were you told why it would be 2.83 rather than a larger
- 18 number?
- 19 A. No.
- 20 Q. Did anyone discuss with you, what the regular minimum-wage
- 21 rate was?
- 22 A. I don't remember that.
- 23 Q. Did anybody explain to you, anything about or tell you
- 24 anything about, a tip credit?
- 25 A. No.

- 1 Q. Were you ever provided with an amount that the restaurant
- 2 said, that they were taking credit for out of your tips towards
- 3 you wages?
- 4 A. No.
- 5 Q. Were you given a handbook when you started working?
- 6 A. No.
- 7 Q. Did you get an offer letter or other letter in writing when
- 8 you started about what your job was going to be?
- 9 A. No.
- 10 Q. At any time later during your employment, did you get any
- 11 information from anyone employed at Exeter about changes to your
- wages?
- 13 A. I don't think, I understand that question.
- 14 Q. Were you -- were you always paid, 2.83 an hour?
- 15 A. No, I had two different pays.
- 16 Q. Can you explain that to me?
- 17 A. Third shift, I had a flat rate of \$30.00 a night.
- And then, my second shift was the 2.83 an hour.
- 19 Q. Let's talk about that, have you worked the same shift, the
- 20 entire time you've worked for Exeter?
- 21 A. I've worked all three shifts.
- 22 Q. From the time, about the spring of 2014 going forward, what
- 23 -- what schedule did you work?
- 24 A. All three shifts.
- 25 Q. All three shifts.

- 1 THE COURT: All right.
- 2 Before we go a little further, let's get it on the
- 3 record, what three shifts did the Exeter Restaurant use?
- 4 A. 6:00 to 2:00, 2:00 to 10:00 and the third, 10:00 to 6:00.
- 5 THE COURT: Okay, thank you.
- So, now we know, that's the first, second and third,
- 7 all right.
- 8 BY MS. GREENWALD:
- 9 Q. So, you're schedule then -- did your schedule change all
- 10 time?
- 11 A. Not all the time, but I had a set schedule and then, if
- 12 needed, I was more than happy to come in.
- 13 Q. So, what would you typical schedule be from 2014, let's
- 14 say, the spring of 2018?
- 15 A. Well, it changed twice in that time.
- 16 Q. Okay.
- 17 A. In the beginning of 2014, I was mostly second shift and
- 18 then, weekend doubles, so second and third on Friday and
- 19 Saturday.
- 20 And then, the fall of 2016, I went permanently to the
- 21 third shift, continuing my doubles and then, I stopped my
- 22 doubles and I just worked Saturday afternoon until up to this
- 23 January and then, I worked Saturday mornings.
- 24 Q. So, when you were working doubles and the third shift,
- about how many hours a week, were you working?

- 1 A. Anywhere from sixty to seventy hours.
- 2 Q. And that's about the hours you were scheduled to work?
- 3 A. Correct.
- 4 Q. And how did you know, when you were scheduled to work?
- 5 A. In the early -- in 2014, it was posted up on the board and
- 6 it pretty -- it stayed pretty steady.
- 7 Q. But who -- who posted it?
- 8 A. In 2014, Nancy.
- 9 Q. Do you know who Nancy -- what Nancy's job is?
- 10 A. She was our scheduler.
- 11 Q. And after 2014, how did you -- how did you know what your
- 12 schedule was going to be?
- 13 A. It -- it changed to Sue, so again that was still on the
- 14 board, up until recently it changed over to the computer.
- 15 Q. And when you say, on the board, what was on the board?
- 16 A. Oh, like a bulletin board, paper with our names and our
- 17 schedule.
- 18 Q. Was that a typewritten or a handwritten document?
- 19 A. Handwritten.
- 20 Q. And how -- can you explain to us, when you had a shift to
- 21 work, you knew, you had a shift to work, ah, if you were
- 22 scheduled to work second shift, when did you typically arrive at
- work?
- 24 A. If I was scheduled for 4:00, I should show up at 3:30.
- 25 Q. Why would you come in at 3:30?

1 A. I like to set up for myself to get prepared for my job.

- 2 Q. And when you say, set up, what is it that you do?
- 3 A. I check the tables, see if they have sugar, salt, pepper,
- 4 ketchup.
- I see if anyone has menus and are waiting to be waited
- 6 on. I make sure, there's lemons, creamers, the coffee is
- 7 prepared, check the vegetables. I just make sure that I am
- 8 ready for my job.
- 9 Q. Okay.
- 10 When you come in and start doing those tasks, do you
- 11 have some way to log in or let someone know that you're there?
- 12 A. We -- we punch in, ah, the computer and everyone can see
- 13 that I'm there, so.
- 14 Q. Can you describe for us, how you punch in in the computer?
- 15 A. I use my last five -- four digits of my Social Security
- 16 number.
- 17 Q. Is there a -- a touch screen or a type --
- 18 A. A touch screen.
- 19 Q. And on that touch screen, does it ask you any questions
- when you log in?
- 21 A. You clock in, you put the number in and you enter.
- 22 Q. Can you -- as a server, I assume, that it's part of your
- 23 job is to take orders at tables and to take -- make sure that
- 24 food gets to customers, is that accurate?
- 25 A. That's correct.

- 1 Q. Okay.
- 2 And can you order food for a customer without logging
- 3 in to that system?
- 4 A. No.
- 5 Q. Did you take any -- any breaks during a typical shift?
- 6 A. Very rarely.
- 7 Q. Did you have duties during the course of your shift other
- 8 than taking orders from customers and making sure the food got
- 9 to them?
- 10 A. Yes.
- 11 Q. What were those duties?
- 12 A. Ah, I -- you'd clean as you go, you'd bring out the stock.
- 13 I also take cash and clean my tables.
- 14 Q. When you say, bring out the stock, what do you mean?
- 15 A. Just the plates that you'd need to be at the salad bar and
- 16 the silverware and the glasses, the things we'd use.
- 17 Q. And when do you have time to do that during -- during
- 18 service?
- 19 A. Any time is a good time.
- 20 Q. Okay.
- 21 Do you have to do that, sort of in between serving at
- 22 -- at specific tables?
- 23 A. Sure.
- 24 Q. At the -- as you'd get to the end of your shift, if you
- 25 were working the second shift, I think you said, the typical end

- 1 time would be 10:00, is that right?
- 2 A. Hm-hmm.
- 3 Q. So, as you'd get close to 10:00 p.m., how do you start
- 4 getting ready to close out your shift?
- 5 A. Well, when I worked the second, then I was getting done at
- 6 10:00, the third shift would be arriving. So, they would be
- 7 taking anybody new. I would finish out my customers or if we
- 8 knew if they sat a long time and wanted some -- you know, time
- 9 -- we'd transfer them over to the next shift.
- 10 And then, we'd just finish cleaning, rolling our
- 11 silverware and bring out our stock.
- 12 Q. So, those things of -- of rolling the silverware and
- 13 bringing out the stock, were those -- and cleaning -- did you
- 14 have to do all of those before you left for the -- for the
- 15 shift?
- 16 A. That's the good co-worker thing to do.
- 17 Q. Did someone tell you, you were expected to do those things?
- 18 A. No, that's -- not if you're a waitress a long time, no,
- 19 those are the things that are done.
- 20 Q. And what would happen if, like you said, if someone was
- 21 lingering at a -- at a table, maybe, after your shift was
- scheduled to end?
- 23 A. We can transfer them.
- 24 Q. And did you always transfer them?
- 25 A. No, not always, sometimes, I waited, depending on who the

- 1 customer is.
- 2 Q. And if you waited while there was a customer still
- 3 finishing at their table, what would you be responsible for
- 4 during that time?
- 5 A. Just that table and my cleaning that I had been finishing
- 6 up.
- 7 Q. And when you -- all of your customers have left or you've
- 8 transferred all of your customers to another server -- what do
- 9 you do in order to -- do you have to do something in the system
- 10 in order to --
- 11 A. We'd punch out, we'd do the same process, if we clocked in,
- 12 we'd clock out and then, we'd get our tally.
- 13 Q. And when you say, the tally, what -- what is that?
- 14 A. It's our -- it's our sheet where our sales and everything
- 15 is on it, what we had sold that day and our credit-card tips and
- 16 our credit-card sales.
- 17 Q. Do you do anything with that or just take it home?
- 18 A. No, I -- I would leave it at the restaurant, I'd -- we'd
- 19 pick up our money.
- 20 O. When you say, you'd pick up your money, what -- what -- are
- 21 you talking about wages or -- or something else?
- 22 A. The credit-card tips that are on the tally.
- 23 Q. What's the process for getting the credit-card tips that
- 24 are on the tally?
- 25 A. I hand the paper over to the host, the host hands me my

- 1 money and I tell them to have a good night.
- 2 Q. And can you get your -- you get cash in return from the
- 3 host?
- 4 A. Correct.
- 5 Q. Can you get that money, if you haven't logged out and
- 6 gotten the slip?
- 7 A. You shouldn't, you should wait until you give your log-out
- 8 paper.
- 9 Q. Have you ever gotten cash without actually logging out?
- 10 A. No.
- 11 Q. Have you -- have you ever been responsible for keeping
- 12 those slips and -- and cashing out tips?
- 13 A. I am responsible for that.
- 14 Q. And tell me when -- when you're responsible for that?
- 15 A. Well, now I'm on third shift, so the second -- the girls
- 16 that are leaving at 10:00 do that for me, so they'd bring up
- 17 their slip. I -- I'd check it and they'd cash out with me.
- 18 Q. Where do those slips go?
- 19 A. I'd put them under the drawer.
- 20 Q. Have you ever forgotten to log out of the system?
- 21 A. Sure.
- 22 Q. How often would you say, that happened?
- 23 A. Not very often, 'cause we like our money, but it happens.
- 24 Q. What happens if you -- you or someone else -- forgets to
- 25 log out?

- 1 A. We probably don't realize until we'd try to clock back in,
- 2 so that night -- the next night or the next shift that we'd
- 3 come in, when we'd clock back in, it will tell us that we're
- 4 clocking out.
- So, then we'd go to the host or the manager and we'd
- 6 tell them that we forgot to clock out. Then, we'd give us our
- 7 money and we'd clock back it, we'd start over.
- 8 Q. And does the manager at that point have an opportunity to
- 9 -- to change the records in the system?
- 10 A. I'm not quite sure what they do.
- 11 Q. Have you -- you've talked about, how you got credit card --
- 12 cash for your credit-card tips, did you get any other forms of
- 13 payment?
- 14 A. Like --
- 15 Q. Not for credit-card tips, did you get any other forms of
- 16 payment for tips or wages?
- 17 A. Not for tips.
- 18 Q. And what about for wages?
- 19 A. I'd get a paycheck.
- 20 Q. Okay.
- 21 And when do you get a paycheck?
- 22 A. Well, it's like, every other Sunday.
- Q. Who gives you your paycheck?
- 24 A. Mine is in the drawer, 'cause I come in late, so I'd get --
- 25 I'd get it myself.

- 1 Q. Do you know, who leaves it there for you?
- 2 A. Ah, not any more, I do not.
- 3 Q. Who did it used to be, do you know?
- 4 A. It used to be Nancy.
- 5 Q. And when you get your paychecks, is it always the same
- 6 amount?
- 7 A. No, it changes.
- 8 Q. Do you get anything besides a paycheck?
- 9 A. Not any more.
- 10 Q. Not any more, okay.
- Before was there any time when you got something,
- 12 other than a paycheck?
- 13 A. Well, I got cash, too, we had two different.
- 14 Q. Can you explain that to me?
- 15 A. Ah, in early 2014, I was on a flat rate, so that was on,
- 16 like, that was in cash. And my second shifts would have been in
- 17 cash, I mean, I'm sorry, my second shifts would have been on my
- 18 check and my third shift would have been in cash.
- 19 Then, when we went -- I went full time at first, my
- 20 thirty day -- a night was on the check and my second shift was
- 21 in cash.
- 22 And then, I guess, about a -- I don't know how long
- 23 it's been -- but we just -- we stopped doing the thirty-dollar
- 24 flat rate and we went to 2.83 an hour. So, anything over the
- eighty hours would then be in cash.

- 1 Q. Okay.
- 2 You're talking about eighty hours for a two-week
- 3 period?
- 4 A. Hm-hmm.
- 5 Q. You would get that in -- in cash?
- 6 A. Afterwards.
- 7 Q. Afterwards, okay.
- 8 And how -- how much an hour would you get in cash when
- 9 you were working over the eighty in -- in the pay period?
- 10 A. It's not -- by the hour, we'd just get an amount.
- 11 Q. Would you get coins in there or just bills?
- 12 A. No, just bills.
- 13 Q. Were they, typically, small bills or -- or larger bills?
- 14 A. It depended on how many hours I worked, like, if it was
- 15 \$40.00, it would be twenties, like --
- 16 Q. Did it --
- 17 A. -- it was in, like, small bills.
- 18 Q. -- do you know, if it added up to, at least, 2.83 a hour?
- 19 A. I'm not -- I don't think so.
- 20 O. And why don't you think so?
- 21 A. Because I think, I -- I was under the impression that it
- 22 was calculated as \$2.00 an hour, 'cause they were taking taxes.
- 23 Q. Did somebody tell you that --
- 24 THE COURT: Anything over eighty --
- THE WITNESS: Yes.

1 THE COURT: -- anything over eighty was calculated at

- 2 \$2.00 an hour?
- 3 THE WITNESS: It was just cash, yes.
- 4 BY MS. GREENWALD:
- 5 Q. And what gave you the impression that there were taxes
- 6 being taken out of the cash?
- 7 A. Because Nancy had explained that to me.
- 8 Q. And did you ever get some kind of tax statement that
- 9 covered that cash amount?
- 10 A. No.
- 11 Q. At any point when you worked, you know, you talked about it
- 12 before, working fifty hours in -- in a workweek, did you ever
- 13 get more than, either, a 2.00 or 2.83 an hour rage for those
- 14 hours?
- 15 A. Once.
- 16 Q. When was that?
- 17 A. When we switched the three hundred dollar flat rate to the
- 18 2.83, my paycheck then had overtime in there.
- 19 Q. I just want to clear up, when you say, do you mean three
- 20 hundred dollars an hour or -- or are you talking about the
- 21 thirty dollars a shift?
- 22 A. The -- my paycheck was just the \$300.00 flat rate, 'cause I
- 23 worked ten days at thirty -- \$30.00 a night, so it was just the
- 24 three hundred flat rate.
- 25 THE COURT: But you normally worked -- you normally

- 1 worked, five days a week out of seven, right?
- THE WITNESS: I-- I normally worked six days a week
- 3 out of seven, but that extra sixty day was --
- 4 THE COURT: Cash?
- 5 THE WITNESS: -- considered, my second shift, so it
- 6 would have been cash.
- 7 BY MS. GREENWALD:
- 8 Q. And you said, one -- it was one paycheck, that you remember
- 9 having -- ah -- an additional amount for hours worked over
- 10 forty?
- 11 A. Yes.
- 12 Q. Do you remember what time that was?
- 13 A. I don't remember the exact date.
- 14 Q. Was it in 2018 or do you think, it was 2017?
- 15 A. I think, it might have been sooner than -- later than that,
- 16 2016.
- 17 Q. And after that one time, that you remember it being an
- 18 additional amount that you believe represented overtime special
- 19 pay, what -- what happened after that, did you -- did you
- 20 continue working more than forty hours in a week?
- 21 A. For a little while, yes.
- 22 Q. And were you paid for those hours over forty in a week in
- any way?
- 24 A. In cash.
- 25 Q. Was that the same -- what you believed to be about \$2.00 an

- 1 hour?
- 2 A. Hm-hmm.
- 3 Q. At some point, were you ever told to change your schedule
- 4 or do anything different with how many hours you were working?
- 5 A. Not at -- I have been told, but that was just this past
- 6 couple of months.
- 7 Q. But tell me about that, what -- what happened and what were
- 8 you -- what happened in the past couple of months that you
- 9 thought, you were supposed to change what you were doing?
- 10 A. I was just told that we'd have to -- we would -- we will be
- 11 staying under forty hours.
- 12 Q. Who told you that?
- 13 A. Sue.
- 14 Q. When -- when about did that happen?
- 15 A. Ah, I want to say, it was around April.
- 16 Q. And after that time, were there -- did you ever work more
- 17 than forty hours?
- 18 A. Occasionally.
- 19 Q. When you still worked more than forty hours, what happened?
- 20 A. It just -- forty hours.
- 21 Q. Did you get paid for the time over forty at all?
- 22 A. No.
- 23 Q. Were you continuing to log in and log out of the system as
- 24 we've described?
- 25 A. I -- ah -- was trying to log out -- log in -- a little bit

- 1 later and log out a little bit earlier just to keep -- I was
- 2 trying to keep the time under.
- 3 Q. Do you -- under forty hours, is that what you mean?
- 4 A. Hm-hmm.
- 5 Q. And did you change your sort of routine that you've
- 6 described in terms of when you arrived for your shift?
- 7 A. I did.
- 8 Q. And just tell me, what changed for you?
- 9 A. I stopped coming in early and so, I'd -- when I'd get
- 10 there, I'd just have to get on the floor.
- 11 Q. Has anyone ever asked you to do any tasks before your
- 12 scheduled shift started in the last -- we're talking about since
- 13 about April?
- 14 A. No.
- 15 Q. Then, you were never -- has anyone asked you to do a -- a
- 16 void or change something in the system?
- 17 A. If the girls need a void, then I'd do the void.
- 18 Q. And how do you -- can you do that without being logged in
- 19 to the system?
- 20 A. I have a card.
- 21 Q. And who -- who gave you that card?
- 22 A. It was left in the drawer for me.
- 23 Q. Did someone tell you that you should use that card?
- 24 A. Sue.
- 25 Q. Sue.

- 1 And when did -- when did Sue tell you that?
- 2 A. It was, probably, about two weeks after the forty-hour-week
- 3 thing, 'cause we were trying -- I was trying to help, how we can
- 4 figure out, how to stay under forty hours, when I just worked
- forty hours. So, I'm not able to stay a minute later or come in
- 6 a minute earlier, so I was trying to help.
- 7 Q. And did -- are you still using that card to process --
- 8 A. I do not --
- 9 Q. -- transactions?
- 10 A. -- I do not.
- 11 Q. About how long had you used that card for?
- 12 A. Probably, about two weeks.
- 13 Q. Is there a reason that you stopped using that?
- 14 A. It's only one computer that it's used for, it was becoming
- 15 hostile and I was afraid that I would be in trouble for using
- 16 it.
- 17 Q. Was there a reason, you were concerned about being in
- 18 trouble for using it?
- 19 A. 'Cause I didn't wan to lie about working my hours.
- 20 (The witness is crying at 10:51 a.m.)
- 21 A. I really like working there, ma'am, I really do, I loved
- 22 the family, I -- I don't want to have to watch my seconds, I
- just want to be able to do my job.
- 24 Q. I understand, Ms. Terra, why don't you take just a moment,
- 25 do you need a Kleenex, there's some right there.

- 1 (Pause at 10:52 a.m.)
- 2 BY MS. GREENWALD:
- 3 Q. I just want to go back and touch on one other area.
- 4 Do you have to wear a uniform?
- 5 A. We do wear a uniform.
- 6 Q. And what -- what does your uniform consist of?
- 7 A. Ah, black pants, a black polo. We can wear pretty much
- 8 anything underneath the top.
- 9 Q. Do you have to wear anything with a logo on it?
- $10\,$ A. The apron -- well, the shirt has a logo and the apron has a
- 11 logo as well.
- 12 Q. And who provides the shirt and the apron?
- 13 A. The restaurant.
- 14 Q. And do you have to pay for the shirt and apron?
- 15 A. I don't know if I paid for my apron. If I want more than I
- 16 do, ah, but we pay for our shirt, I pay for my shirts.
- 17 Q. Okay.
- 18 A. I work a lot, so I have a good amount.
- 19 Q. Did you remember how much you paid for your shirt?
- 20 A. I think it was -- ah -- twenty-one -- 21.59 or something.
- 21 Q. Do you remember when you paid for your shirt?
- 22 A. I don't, I think, it's been three or two years, I'm not
- 23 sure.
- 24 Q. And you also mentioned the -- you mentioned, there was a --
- 25 a written schedule up on the board.

- 1 Have you ever seen anyone make changes to the
- 2 schedule?
- 3 A. We all make changes to the schedule.
- 4 Q. You -- you -- I'm sorry -- you do or you don't?
- 5 A. When it was on the board, we -- we did.
- 6 Q. Okay.
- 7 Would you change the schedule if -- you know -- you
- 8 ended up leaving a couple of hours early?
- 9 A. We -- we do.
- 10 Q. And what about if you were called in a couple of hours
- 11 early to cover for somebody else?
- 12 A. Absolutely.
- 13 Q. Did you change the schedule to reflect that you got there
- 14 at 1:30 for your two o'clock shift?
- 15 A. No, I did not.
- 16 Q. And did you ever change the schedule to reflect, you know,
- if you had a table that stayed till 10:15 or 10:25 on a second
- 18 shift, did you ever changed the schedule for that?
- 19 A. If it was till, like, 11:00, then you have -- if there was
- 20 an extra hour -- then, you have -- but not for fifteen or twenty
- 21 minutes, no.
- 22 (Pause at 10:54 a.m.)
- MS. GREENWALD: No further questions at this time.
- 24 THE COURT: Thank you. Cross-examine, Mr. Dautrich.
- MR. DAUTRICH: Thank you.

1 <u>CROSS-EXAMINATION</u>

- 2 BY MR. DAUTRICH:
- 3 Q. Good morning, ma'am, how are you?
- 4 A. All right, good, how are you?
- 5 Q. Good. Okay.
- 6 Just a couple of questions for you, Kim.
- I understood that you said when you worked the third-
- 8 shirt hours, there -- back in 2014 until more recently, there
- 9 was a \$30.00 flat rate for the third shift, is that right?
- 10 A. That's correct.
- 11 Q. And that was -- those were -- ah, that was paid to you in
- 12 cash, right?
- 13 A. That's correct.
- 14 Q. Okay.
- So, if you worked the third shift any particular day
- of the week, I believe, you said, the third shift was 10:00 p.m.
- 17 to 6:00 a.m. --
- 18 A. Yes.
- 19 Q. -- is that right?
- 20 A. Hm-hmm.
- 21 Q. And would you agree that there is, obviously, because it's
- 22 a twenty-four-hour restaurant, there's people arriving for their
- 23 shifts and people leaving for their shifts at different times?
- 24 A. Yes.
- 25 Q. Are there times, when people leave early, because it's

- 1 slow?
- 2 A. Yes.
- 3 Q. Are there times, when people leave early, because they have
- 4 an appointment?
- 5 A. Yes.
- 6 Q. Are there times when people leave early, because -- ah --
- 7 they just feel sick or something?
- 8 A. Yes.
- 9 Q. The \$30.00 an hour, that was the flat --
- 10 THE COURT: A night -- a night, per shift.
- MR. DAUTRICH: Oh, I'm sorry. Thank you, Judge.
- 12 BY MR. DAUTRICH:
- 13 Q. The \$30.00 for the third shift, flat rate, that was to
- 14 cover the period of 10:00 p.m. to 6:00 a.m., right?
- 15 A. That's correct.
- 16 Q. Okay.
- 17 And during the time from 2014 till -- you know -- some
- 18 time earlier this year or at any point, do you -- did you feel
- 19 like there were hours that you worked that you were supposed to
- 20 be paid for, they didn't pay you anything for?
- 21 A. When?
- 22 Q. At any time?
- 23 A. Just recently.
- Q. And this is where you were talking about the forty hours,
- 25 where they -- where Sue or somebody said, you're not getting

- 1 scheduled for more than forty hours, right?
- 2 A. That's correct.
- 3 Q. Did -- obviously, you know, Michael Nanouh, right?
- 4 A. Of course.
- 5 Q. And you know Joseph Nanouh?
- 6 A. I did.
- 7 Q. Have either Michael or Joseph at any point in time, ever
- 8 told you what to say when you came to court today?
- 9 A. Absolutely not.
- 10 Q. Did either Michael or Joseph or anybody at the restaurant,
- 11 who is -- you know -- affiliated with them tell you, you were
- 12 gonna be in trouble, if you came to court and -- and testified?
- 13 A. No.
- 14 Q. Did you ever feel pressured by them at all?
- 15 A. No.
- 16 Q. You spoke with me a couple of times about -- about
- 17 potentially testifying in this case, is that right?
- 18 A. That's correct.
- 19 Q. Did I ever tell you, what you should say?
- 20 A. No.
- 21 Q. Did you ever get interviewed by anybody in person before,
- 22 you know, the last couple of weeks in this case from the
- 23 Department of Labor?
- 24 A. Before -- ah -- you know, the past couple of weeks, no.
- I spoke to her on the phone --

- 1 Q. Okay.
- 2 A. -- a few weeks ago and answered some more questions --
- 3 Q. Okay.
- 4 A. -- that you had asked.
- 5 Q. Let's -- just as a -- a point of reference, you've talked
- 6 about being paid some money in cash and some money in the check,
- 7 right?
- 8 A. Correct.
- 9 Q. Can you just talk -- ah, I'm sorry, I'm having a little
- 10 hard time hearing --
- 11 A. I'm sorry --
- 12 Q. -- that? Yeah.
- 13 A. -- I've been up all night --
- 14 Q. -- you --
- 15 A. -- so, I think, I'm just really tired.
- 16 Q. -- that's my fault, I might be a little hard of hearing.
- 17 When you got your paycheck, you were paid every two
- 18 weeks, right?
- 19 A. Yes.
- 20 Q. And it was a Sunday, where you could pick it up?
- 21 A. Yes.
- 22 Q. And when you picked up your paycheck or when you got at
- 23 your next shift where it was available to you, it was in an
- 24 envelope, is that right?
- 25 A. It is.

- 1 Q. And in the envelope was a check from the payroll service?
- 2 A. Correct.
- 3 Q. And also, written on the envelope was your name and then, a
- 4 dollar amount, right?
- 5 A. Correct.
- 6 Q. And the dollar amount was the cash that was in the envelope
- 7 along with the check?
- 8 A. That's correct.
- 9 Q. So, you were paid -- ah -- some wages by check and the
- 10 third shift, primarily, were the ones you were paid the \$30.00
- 11 per shift, right --
- 12 A. Yes.
- 13 Q. -- in cash?
- And then, you did say until recently when the overtime
- 15 hours were supposed to stop, you were paid overtime in cash,
- 16 also?
- 17 A. Yes.
- 18 Q. Okay.
- Now, with respect to your work as a server, before you
- 20 started working at Exeter Family Restaurant, did you ever work
- 21 as a server before?
- 22 A. Twenty-six years.
- 23 Q. Twenty-six years. So --
- 24 THE COURT: Twenty-six years prior to Exeter?
- 25 THE WITNESS: No, I'm sorry, not prior to Exeter --

- 1 THE COURT: Okay.
- THE WITNESS: -- twenty-six years in full.
- 3 BY MR. DAUTRICH:
- 4 Q. So, if I use my Mount Penn math, you've worked there about
- 5 eight years, so that would eighteen --
- 6 A. Eighteen.
- 7 Q. -- approximately, you worked at other restaurants?
- 8 A. Correct.
- 9 Q. And so, you knew when you were being interviewed by Exeter
- 10 Restaurant that a server or a waitress was paid a minimum was of
- 11 approximately, \$2.83 give or take per hour, right?
- MS. GREENWALD: Objection, your Honor.
- He's -- it's not relevant, what she knew at the time
- 14 that she was hired. What's relevant is what she was informed of
- 15 by her employer.
- 16 THE COURT: Well, I'm going to -- I'm going to give
- 17 him a little leeway here. All right.
- 18 So, you can answer the question, if you can?
- THE WITNESS: Yes.
- 20 BY MR. DAUTRICH:
- 21 Q. Okay.
- When you had the discussions during the process where
- 23 you were getting interviewed at Exeter Restaurant, you were the
- one that wanted to be hired there, right?
- 25 A. That's correct.

- 1 Q. Okay.
- 2 So, you applied or stopped in and asked if they needed
- 3 help?
- 4 A. No, ah, an employer -- an employee that worked there,
- 5 called me and asked me, if I was interested --
- 6 Q. Oh, so somebody you knew --
- 7 A. -- in working there.
- 8 Q. -- reached out to you?
- 9 A. Correct.
- 10 Q. Okay.
- 11 So, when you had your discussions that -- we'll call
- 12 it interviews with Michael and Marlene Nanouh -- were you told
- 13 that you were going to be paid a minimum of \$2.83 an hour to be
- 14 a server?
- 15 A. I think, it was just -- not as a minimum -- I think, it was
- 16 just -- you know -- our wages are 2.83 an hour.
- 17 Q. Okay, perfect.
- 18 And did -- and also, you understood and were told that
- 19 you got to keep your tips received on your shift, right?
- 20 A. I don't know, if we discussed that, but that was common
- 21 knowledge.
- 22 Q. Okay.
- So, when you -- when you had a customer -- if I came
- 24 and had a \$10.00 bill and left a \$3.00 tip, you got to keep the
- 25 three -- if it was in cash -- you got to keep the \$3.00 in cash

- 1 as a tip for that shift, right?
- 2 A. Yes.
- 3 Q. So, all cash tips that the customers left for you during
- 4 any shift, you got to take those home with you every night,
- 5 right --
- 6 A. Yes.
- 7 Q. -- or every time you left, correct?
- 8 A. Correct.
- 9 Q. And then, if someone paid with a credit card, that was what
- 10 had to be printed out off of the point-of-sale system and then,
- 11 whatever amount of credit-card tips were paid for customers you
- 12 served at any given shift, somebody gave you the money out of
- 13 the cash register in cash, right?
- 14 A. Correct.
- 15 Q. So, every night or morning after you left the restaurant
- 16 finishing a shift, you walked out of there with all of your cash
- 17 tips and all of the credit-card tips, you earned paid to you in
- 18 cash by some host or other employee of the restaurant?
- 19 A. That's correct.
- 20 Q. And with respect to your employment with Exeter Family
- 21 Restaurant, you've indicated that you're a happy employee there?
- 22 A. I am.
- 23 Q. Is it fair to say, it's like a family atmosphere there?
- 24 A. Very much so.
- 25 Q. Do you feel like you have good rapport and relationship

- 1 with the Nanouh family?
- 2 A. I do.
- 3 Q. Do you feel like they're acting in your best interests?
- 4 MS. GREENWALD: Objection, relevance and --
- 5 THE COURT: Sustained --
- 6 MS. GREENWALD: -- speculation.
- 7 MR. DAUTRICH: Okay.
- 8 THE COURT: -- sustained.
- 9 BY MR. DAUTRICH:
- 10 Q. Let's talk just a -- a minute or two about the card that
- 11 you've mentioned.
- 12 Sue -- Sue -- we're talking about Sue Troxel, right --
- 13 A. Correct.
- 14 O. -- that's her name.
- Is she a supervisor of some sort?
- 16 A. She's the scheduler.
- 17 Q. So, she makes up the weekly schedule of how many hours
- 18 whatever an employee is supposed to work, right?
- 19 A. Yes.
- 20 Q. And I mean, you've been on the same general shift, so to
- 21 speak for quite some time, right?
- 22 A. Yes.
- 23 Q. And the same days of the week more or less?
- 24 A. Yes.
- 25 Q. So, Sue -- I guess -- well, do you tell her, if you don't

- 1 want to work a specific day or do you just work under the
- 2 understanding, you're going to keep working the normal days you
- 3 work for that shift?
- 4 MS. GREENWALD: Objection, compounded and vague.
- 5 MR. DAUTRICH: Well, let's say --
- 6 BY MR. DAUTRICH:
- 7 Q. Do you know the hours that you work?
- 8 A. I work 9:30 to 6:00.
- 9 Q. Okay.
- 10 And -- so, how do you know from week to week that
- 11 you're working a specific day from that shift?
- 12 A. I just know that it's seven -- or Sunday through Thursday,
- if it changes then, she lets me know.
- 14 Q. So, if she doesn't let you know, the understanding is,
- 15 you're going to be working your regular shift and hours?
- 16 A. Correct.
- 17 Q. And the -- coming to begin the shift at -- before the shift
- 18 actually begins, for example, you're coming because you want to
- 19 get ready, right?
- 20 A. Correct.
- 21 Q. And maybe, there's somebody that is arriving, you know,
- 22 some time a few minutes before ten o'clock p.m., when the shift
- 23 starts, that shows up and wants to be served and the ongoing
- 24 shift is going to be leaving, right?
- 25 A. Correct.

- 1 Q. Are there times when you've come at -- ah -- 9:30 and then,
- 2 the second-shift people leave before ten o'clock, 'cause you've
- 3 already arrived and you're covering it?
- 4 A. It's -- sometimes.
- 5 Q. Are there times -- obviously, you finish you shift at
- 6 approximately six o'clock a.m., right?
- 7 A. Yes.
- 8 Q. Is it fair to say that, people who are working on the first
- 9 shift may arrived before 6:00 a.m. and, essentially, relieve you
- 10 early?
- 11 A. Correct.
- 12 Q. Okay.
- And let's talk about the people, who you serve as
- 14 customers, is it fair to say, you see a lot of regular customers
- 15 working there -- coming to eat there?
- 16 A. Yes.
- 17 Q. And, you know, the evening shift or the third shift, that's
- 18 a -- you know, a different shift, right?
- 19 A. Yes.
- 20 Q. So, if -- it's fair to say, you regularly have customers
- 21 that you've had for repeat business since you've worked at that
- 22 restaurant, right?
- 23 A. Correct.
- 24 Q. Are there times when -- you know -- a customer might come
- 25 towards the end of your shift and you're -- you know -- you're

1 socializing, 'cause they want to sit there and talk to you and

- 2 drink their coffee --
- 3 A. Hm-hmm.
- 4 Q. -- is that right?
- 5 A. Yes.
- 6 Q. And you're not discouraged to -- ah -- clock off and run
- 7 out the door, are you?
- 8 A. No.
- 9 Q. Okay.
- 10 And this card that Sue Troxel, that you've discussed
- 11 being in the drawer and Sue Troxel told you, it was there for if
- 12 you needed it, are there times when something has to be voided
- during the third shift when you've placed an electronic order?
- 14 A. Yes.
- 15 Q. And how do you do the void?
- 16 A. I use my numbers for the void for my shift --
- 17 Q. Okay.
- 18 A. -- and then, I put a description of why I voided it off, so
- 19 that manager knows why.
- 20 Q. Is there a host or hostess, who is there from 10:00 p.m.
- 21 until 6:00 a.m.?
- 22 A. No.
- 23 Q. So, is it fair to say that as a third-shift server, you
- 24 also may seat people?
- 25 A. I do.

- 1 Q. And then, take their money at the cash register?
- 2 A. I do.
- 3 Q. Okay.
- 4 And with respect to the statement you made about the
- 5 policy -- I guess -- changing to a forty-hour-workweek, do you
- 6 remember what we're talking about?
- 7 A. Hm-hmm.
- 8 Q. Okay.
- 9 So, that wasn't something you were told, you weren't
- 10 allowed to work, was it, you weren't allowed to work at all?
- 11 A. I don't understand what you mean --
- 12 Q. Okay.
- 13 A. -- I'm sorry.
- 14 Q. At some point, you said, ah, Sue started telling you, you
- 15 were only going to be scheduled for forty hours during the
- 16 week --
- 17 A. Right.
- 18 Q. -- all right?
- 19 And that they were -- that you were expected to try to
- 20 stick to the forty hours?
- 21 A. To -- standard.
- 22 Q. All right.
- You were never told at any other time before that,
- 24 that you were expected to come at 9:30 for a ten o'clock start,
- were you?

- 1 A. I think on the manager paper, it says, quarter of your
- 2 shift.
- 3 Q. Okay.
- 4 So, quarter of -- ah -- meaning that, it's hoped that
- 5 the servers coming on to the shift would show up fifteen minutes
- 6 ahead of time?
- 7 A. Correct.
- 8 Q. And then, of course, when the people that were coming for
- 9 the shift following yours, they would be coming then, too, and
- 10 you could proceed to cash out and do what you needed to do?
- 11 A. Hm-hmm.
- 12 Q. Okay.
- MR. DAUTRICH: Judge, I have no other questions.
- 14 THE COURT: Any further questions of this witness?
- MS. GREENWALD: I do have a -- I have just a couple.
- 16 THE COURT: All right.
- 17 REDIRECT EXAMINATION
- 18 BY MS. GREENWALD:
- 19 Q. Ms. Terra, you just -- you mentioned a -- a manager paper,
- what -- what is that about?
- 21 A. Well, when we have our meetings, there is a manager, his
- 22 notes that he goes over the meetings are always on the bulletin
- 23 board.
- 24 Q. And how often do you have meetings?
- 25 A. Ah, I don't go to a lot them, so I -- I don't know,

- 1 exactly, how many. I -- I'm -- I come to a few.
- 2 Q. And the ones that you've been at, who runs those meetings?
- 3 A. Michael.
- 4 Q. And what does -- does Michael give instructions to the
- 5 servers during those meetings?
- 6 A. Yes.
- 7 Q. What kind of instructions?
- 8 A. How he would -- you know -- like his guests to be treated,
- 9 ah, how much ice cream to use for the free dessert.
- 10 Ah, if we're charging for our extras, I think, normal
- 11 -- I know it's hard -- I think, just normal restaurant stuff,
- 12 but I understand that --
- 13 Q. I want to -- I'm sorry --
- 14 A. -- you don't know.
- 15 Q. -- I didn't mean to interrupt you.
- 16 A. That's okay.
- 17 Q. And what about the fifteen minutes before the shift that
- 18 you said was in -- in notes somewhere, were those Michael's
- 19 notes?
- 20 A. Yes.
- 21 Q. Okay.
- 22 And where did you see them?
- 23 A. They're on the bulletin board.
- 24 Q. And did he discuss at a meeting that you were at, that
- 25 servers should come fifteen minutes before their shift was

- 1 supposed to start?
- 2 A. That we would make it -- yes, that he would like it.
- 3 Q. And did anybody else tell you that you should be there more
- 4 than fifteen minutes before your shift?
- 5 A. Our co-workers want us there, fifteen -- thirty minutes
- 6 before our shift, we do that for each other.
- 7 Q. And what about Sue, is she --
- 8 A. She would like that thirty minutes before our shift as
- 9 well.
- 10 Q. Have you ever had -- Sue or anyone else -- ah, you know,
- 11 upset with your or unhappy -- seem unhappy with you, when you
- 12 didn't come thirty minutes before the shift?
- 13 A. I make it on time.
- 14 Q. When you arrive -- when you -- at the point when you were
- 15 arriving thirty minutes before your shift regularly, were there
- 16 other serves in the restaurant at that time?
- 17 A. Yes.
- 18 Q. And were there managers there?
- 19 A. Yes.
- 20 Q. And who would typically be there when you were arriving for
- 21 your shift?
- 22 A. Such as the servers or the --
- 23 Q. Manager, I'm sorry.
- 24 A. -- the manager?
- 25 Q. What -- what managers are --

- 1 A. Ah --
- 2 Q. -- typically there when you arrive for your shift?
- 3 A. Either Faez or Michael.
- 4 Q. Were you ever told that you were not permitted to arrive
- 5 more than fifteen minutes before your shift started?
- 6 A. No.
- 7 Q. I want to go back for just a minute to talk about, this
- 8 cash that you received and -- and to clarify something.
- 9 Did you ever get paid the \$30.00 a shift rate, other
- 10 than in cash?
- 11 A. Yes, it switched over to the paycheck, so the paycheck then
- 12 was the thirty night in the check and then, my second shift was
- in cash.
- 14 Q. And when you were getting your second shift in cash, how
- 15 much cash were you receiving for -- for those hours?
- 16 A. It all depended on how many hours and I -- we didn't
- 17 calculate the hour, so it was hard to judge the formula.
- 18 Q. And just in case, I didn't get it --
- 19 THE COURT: So, you're saying on some days you worked
- 20 two o'clock in the afternoon till 6:00 in the morning?
- 21 THE WITNESS: Very many days, Saturday, I would 12:00
- 22 to 4:00, that was my shift.
- 23 BY MS. GREENWALD:
- 24 Q. When you -- when you got cash for the second shift, do you
- 25 know if it came out to -- to 2.83 an hour?

Kimberly Terra - Redirect

- 1 A. I'm not -- I don't think so, but I'm not sure.
- 2 Q. And did anyone ever tell you what the rate was going to be

- 3 when you were getting paid cash for your -- for an hourly rate
- 4 as opposed to \$30.00 a shift?
- 5 A. No.
- 6 Q. Were there -- ah -- I think, you'd testified in response to
- 7 a question from Mr. Dautrich that you were getting overtime in
- 8 cash and I just wanted to make sure that we're clear on this.
- 9 When you were talking about the overtime, I believe,
- 10 that's at approximately, \$2.00 an hour you said, you were
- 11 getting in cash for your hours over eighty in a pay period, am I
- 12 -- am I right on that?
- 13 A. Yes.
- 14 Q. Okay.
- 15 (Pause at 11:14 a.m.)
- 16 BY MS. GREENWALD:
- 17 Q. When you work and -- and receive your tips, do you pay any
- 18 of -- any portion of that -- the tips to anybody else?
- 19 A. Bus -- I do not, 'cause I do not have bus servers, but on
- the second shift, we have bussers.
- 21 Q. And what -- what happens with the bussers?
- 22 A. They work for us, so we tip them out.
- 23 Q. Who -- did anyone tell you, that you were supposed to do
- 24 that?
- 25 A. Yes.

Kimberly Terra - Redirect

- 1 Q. Who told you that?
- 2 A. I don't know, if it's just a co-worker -- just when you
- 3 first start, we tip -- it's not -- waitresses know, they tip out
- 4 the bussers. Tip out the bartenders. You tip out the people
- 5 that work for you. We don't have a bartender, we have bussers
- 6 on -- I want -- I just want to say, that that might have been
- 7 Robin, she trained me and it was probably the person that
- 8 trained me, that's it ten percent.
- 9 Q. So, ten percent of -- then percent of what?
- 10 A. The money that I make.
- 11 Q. The cash and credit-card tips?
- 12 A. Correct.
- 13 Q. Have you ever not paid that amount out?
- 14 A. I tip more, 'cause they work hard for me.
- 15 Q. And you work hard, don't you?
- 16 A. I try to.
- 17 Q. And on third shift when you work, I think, Mr. Dautrich
- 18 used the term, different and can you describe a little bit about
- what's different about that shift?
- 20 A. Well, people are going -- they're either trying to go to
- 21 home from somewhere or go to bed, that's your ten o'clock.
- 22 Twelve o'clock it gets a little, college kids
- 23 partying.
- 24 Two o'clock, the bars are letting out, so you know,
- 25 we'd get a couple alcoholic -- ah -- yeah, and I -- I'm not

Kimberly Terra - Redirect 75 1 going to say the word, right --2 (Laughter at 11:15 a.m.) 3 A. -- ah, everyone is drunk. 4 THE COURT: People, who want to get something to eat 5 after the --6 THE WITNESS: Before they go to bed. 7 THE COURT: -- before they go to bed. 8 THE WITNESS: And then, at 4:00 in the morning, I'd 9 start getting people that are ready for work and regulars and 10 then, you know. BY MS. GREENWALD: 11 12 And on third shift when you're -- you've got folks coming 13 in who may have a little bit to drink, do you ever have issues 14 with customer's behavior? 15 A. Once in a while. 16 Q. Okay. 17 And can you give an example of that? 18 Ah, they like to get loud, curse. They usually settle down 19 once they're told to settle down. 20 Who tells them to settle down? Ο. 21 That would be me. Α. 22 (Laughter continues at 11:16 a.m.)

BY MS. GREENWALD:

- 24 Q. Very brave.
- What -- have you ever had to do something else to

Kimberly Terra - Redirect

- 1 resolve a situation in the restaurant?
- 2 A. I've called the police once or twice.
- 3 Q. And talking about your -- ah -- your tips, can you give us
- 4 a sense about how much in cash versus credit-card tips, would
- 5 you say, you would get?
- 6 A. It all depends on a certain night and how many people are
- 7 using their credit cards, it can be -- one night, it could be
- 8 twenty percent on the credit card and then, another nights it
- 9 could be ninety-five percent on the credit card. It all depends
- 10 when their payday hits and what they're paid.
- 11 Q. And do you know, Sue Troxel is -- I'm sorry, if I asked you
- 12 this already -- did she -- she worked as a -- a server?
- 13 A. Yes.
- 14 Q. All right.
- Do you know how she got paid?
- 16 A. No.
- MS. GREENWALD: No further -- no further questions.
- 18 THE COURT: Anything further, Mr. Dautrich?
- MR. DAUTRICH: Just briefly, your Honor.
- 20 RECROSS-EXAMINATION
- 21 BY MR. DAUTRICH:
- 22 Q. Kim, with respect to the statements that you had made
- 23 about, you know, people coming in and being loud or making
- 24 noise, did anybody ever -- anybody from the manager team -- ever
- 25 discourage you from calling the police, if you needed to?

Kimberly Terra - Recross 77 1 Α. No. 2 Q. I mean, this is -- well, how --3 THE COURT: What -- what is this line of questioning 4 about --5 MR. DAUTRICH: I --THE COURT: -- is this an issue? 6 7 MR. DAUTRICH: -- I don't know, I -- she brought it 8 up, so I just --9 THE COURT: Well, what purpose did you bring that up 10 for? 11 MS. GREENWALD: Your Honor, I -- I raised the issue in 12 terms of the type of work that Ms. Terra is doing, I think, 13 there's a -- an unfortunate perception of this being a job that, 14 isn't strenuous or difficult and there's some real challenges 15 involved, ah, I think it really emphasizes the importance of --16 of paying the proper wages. 17 THE COURT: No. Let's -- let's just end this here. 18 MR. DAUTRICH: Well, they won't let me -- she won't 19 let me ask if I'm -- if she enjoys working there and then, she 20 goes right back to it on redirect. 21 MS. GREENWALD: I -- your Honor, I did not object to 22 them talking about whether she liked working there or whether 23 she was friends with the family and we got to a point where it 24 became irrelevant and speculative and that was why I objected.

THE COURT: Believe it or not, the Court has eaten at

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Kimberly Terra - Recross
                                                                     78
1
    restaurants, so I know what the job of the waitress -- of a
2
    waitress is.
3
               So, you know, let's -- let's move on, we don't need to
    talk about --
4
5
               MR. DAUTRICH: That's fine, Judge, and I --
               THE COURT: -- people at 2:00 in the morning, we don't
6
7
    need those things. All right.
               Thank you, you're excused, you can go home and go to
8
9
    bed.
10
               THE WITNESS: Thank you, sir.
11
               (Witness excused at 11:19 a.m.)
12
               (Pause and discussion held off the record at 11:20
13
    a.m.)
14
               MS. GREENWALD: The Secretary calls Ella Polanski and
15
    Michael, my co-counsel is going to pick up the witness.
16
               THE COURT: Okay.
17
               MS. GREENWALD: If I may approach, your Honor?
18
               THE COURT: Yes, you may.
19
               We're going to go to approximately, 12:00 -- just so
20
    Counsel know, we're going to go approximately to 12:00 and then,
21
    we're going to take a testimony break from 12:00 to 1:30 and
22
    then, we're going to go close to 5:00.
               So, I may try to talk to Counsel, either, together or
23
24
    alone, since I'm -- soon.
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(Discussion held off the record at 11:20 a.m.)

- 1 DEPUTY CLERK: Please raise your right hand.
- 2 ELLA POLONSKI, PLAINTIFF WITNESS, SWORN.
- THE WITNESS: Yes.
- 4 DEPUTY CLERK: State your name and spell your last
- 5 name for record.
- THE WITNESS: My name is Ella Polonski, P-o-l-o-n-s-k-
- 7 I.
- 8 DEPUTY CLERK: Thank you.
- 9 DIRECT EXAMINATION
- 10 BY MS. GREENWALD:
- 11 Q. Good morning, Ms. Polonski.
- 12 A. Good morning.
- 13 Q. I just want to confirm, you understand that we're here
- 14 today because the Secretary of Labor filed a lawsuit against
- 15 Exeter Family Restaurant, do you understand that?
- 16 A. Yes.
- 17 Q. And do you currently work for Exeter Family Restaurant?
- 18 A. Yes, I do.
- 19 Q. How long have you worked there?
- 20 A. A year, a year and a half.
- 21 Q. And what's your job there?
- 22 A. I'm a waitress there.
- 23 Q. Have you had any other jobs in the time you've been working
- 24 there for --
- 25 A. No.

- 1 Q. -- Exeter?
- 2 A. No.
- 3 Q. When you --
- 4 THE COURT: And before we go on, is there -- are we
- 5 talking about a specific time frame here?
- 6 MS. GREENWALD: We're talking about, generally, the
- 7 time frame from the end of March of 2014 -- ah -- through the
- 8 present, but --
- 9 THE COURT: I --
- 10 MS. GREENWALD: -- at the very least through April of
- 11 -- the beginning of April of 2018 in terms of what's been
- 12 calculated to date.
- 13 THE COURT: -- and what about the time when they
- 14 changed their policy?
- MS. GREENWALD: Your Honor, the -- I think, I -- I
- 16 don't want to necessarily discuss it in front of the witness,
- 17 but in terms of any changes that were made, those were accounted
- 18 for in the calculations that were done.
- 19 THE COURT: All right, thank you, proceed.
- 20 BY MS. GREENWALD:
- 21 Q. When you -- when you were hired at Exeter, did you have an
- 22 interview?
- 23 A. Yes, I did.
- 24 Q. And who interviewed you?
- 25 A. Sue interviewed me and then, I had an interview with

- 1 Michael.
- 2 Q. And when we're talking about Sue, do you know what Sue's
- 3 last name is?
- 4 A. No, I don't.
- 5 Q. I want to -- do you think, it might be Sue Troxel?
- 6 A. Yeah, she was a manager.
- 7 Q. Okay.
- 8 And what's her position?
- 9 A. She's a -- hires people.
- 10 Q. And does she have any other job at the restaurant?
- 11 A. She's a waitress, too.
- 12 Q. Okay.
- And when we're talking about Michael, who -- who is
- 14 Michael?
- 15 A. Sitting over there.
- 16 Q. Okay.
- 17 Is that Michael Nanouh sitting --
- 18 A. Hm-hmm.
- 19 Q. -- at the defense table?
- 20 A. Hm-hmm.
- 21 MR. DAUTRICH: Judge, I'll stipulate, she's talking
- 22 about the gentleman sitting to my right in a blue polo shirt.
- THE COURT: All right, thank you.
- 24 BY MS. GREENWALD:
- 25 Q. And who -- who told you, that you had gotten the job as a

- 1 server?
- 2 A. Sue did.
- 3 Q. And did Sue or anybody else tell you, what you would be
- 4 paid?
- 5 A. Sue did.
- 6 Q. What did she tell you?
- 7 A. 2.83 an hour.
- 8 Q. Anything else?
- 9 A. And just my tips.
- 10 Q. Okay.
- 11 Did Sue or anybody else at Exeter tell you anything
- 12 about why you were getting 2.83 instead of a higher wage?
- 13 A. 'Cause that's the minimum wage.
- 14 Q. That's the minimum wage?
- 15 A. Yes, for a waitress.
- 16 Q. Did they explain that to you?
- 17 A. Yes, they did.
- 18 Q. Okay.
- 19 And did they tell you anything about a tip credit?
- 20 A. No, they didn't.
- 21 Q. Did anyone ever tell you how much money might be getting
- 22 credited towards you wages in -- out of what you were making in
- 23 tips?
- 24 A. No, they didn't.
- 25 Q. Did anybody tell you that, all the tips belonged just to

- 1 you and only to you?
- 2 A. No.
- 3 Q. Were you ever asked to pay tips to anybody else?
- 4 A. Just to the bus person, that's it.
- 5 Q. How much did you pay to the --
- 6 A. Ten percent of what I made.
- 7 Q. Who told you, that that was what you were paying?
- 8 A. That's what I -- I've been doing waitressing for forty-five
- 9 years and that's what I always did.
- 10 Q. Did you get a handbook when you started working at Exeter?
- 11 A. No.
- 12 Q. Did you get any kind of written offer or letter?
- 13 A. No.
- 14 Q. Did you -- do you wear a uniform for you job?
- 15 A. Yes, I do.
- 16 Q. And what's -- what's your uniform?
- 17 A. It was black pants, black shirt and a green apron.
- 18 Q. Did you buy all of that?
- 19 A. Yes.
- 20 Q. Did you have to buy a specific shirt or -- or apron or
- 21 pants?
- 22 A. It's the shirt that says, Exeter and the apron says,
- 23 Exeter.
- 24 O. Who --
- 25 THE COURT: Well, let -- let me ask you this, when you

- 1 were hired, what shift did you work?
- THE WITNESS: I hired for second shift, your Honor.
- THE COURT: And you've always been second?
- 4 THE WITNESS: I've always been second shift.
- 5 THE COURT: All right, thank you. Continue.
- 6 BY MS. GREENWALD:
- 7 Q. For the shirt and the apron that said, Exeter on it, where
- 8 did you get those from?
- 9 A. They -- they supply it to us.
- 10 Q. Who -- who gave it to you?
- 11 A. Ah, Sue gave it to me, the day I started working.
- 12 Q. Did you pay for that?
- 13 A. It was taken out of my pay.
- 14 Q. And -- okay.
- Do you know how much that was?
- 16 A. I don't remember.
- 17 Q. Was it taken out of that first paycheck that you got?
- 18 A. Yes.
- 19 Q. And you said, you worked second shift --
- 20 A. Hm-hmm.
- 21 Q. -- how many shifts a week, do you work?
- 22 A. I work three or four shifts, that's all I work.
- 23 Q. What days a week?
- 24 A. I work Monday, Thursday, Saturday and Sunday.
- 25 Q. Has that been consistent through the whole time you've been

- 1 there?
- 2 A. That's my set schedule.
- 3 Q. And just for the court reporter, I wanted to make sure that
- 4 -- let me finish my question, I know --
- 5 A. Okay.
- 6 Q. -- you want to get to the end.
- 7 And how did you know what shifts that you were
- 8 assigned to work and which days?
- 9 A. I asked for those shifts, because that's the shifts that I
- 10 was available and they worked with me.
- 11 Q. Who did you ask?
- 12 A. Sue.
- 13 Q. Were there -- was it always the same days or were they ever
- 14 changes?
- 15 A. Always the same days.
- 16 Q. When -- when you work second shift, your -- your start time
- 17 would be what time?
- 18 A. From 2:00 to 8:00 or 2:00 to 10:00, that's my starting.
- 19 Q. When do you actually arrive at the restaurant to start
- 20 work?
- 21 A. I don't arrive till quarter of -- quarter of 2:00 and
- 22 that's when I clock in at quarter of 2:00.
- 23 Q. And when you arrive, what do you do after you start the
- 24 clock?
- 25 A. I put my pocketbook -- I -- I find out where my station is

- 1 and I get my station ready.
- 2 Q. When you say, get your station ready, I don't work in a
- 3 restaurant, so can you describe to me, what you mean?
- 4 A. Make sure my creamers and my lemons, that everything I need
- 5 for the night, make sure it's nice and clean and everything is
- 6 done, so I can start the day.
- 7 Q. And did someone instruct you, that that's what you needed
- 8 to do before you started?
- 9 A. No, it's just a habit, because I did it all my life and
- 10 that's how I work.
- 11 Q. Did anybody else in the restaurant when you arrived and
- 12 started do that?
- 13 A. Everybody is different, you know, this is how I do it, I've
- 14 been doing it for a long.
- 15 Q. Okay.
- Are there any managers in the restaurant when you
- 17 usually get there to start the second shift?
- 18 A. Yes.
- 19 Q. Who is usually there?
- 20 A. Eddie is there.
- 21 Q. Anybody else?
- 22 A. No.
- THE COURT: Where did you waitress previously?
- 24 THE WITNESS: I've worked in Philadelphia all -- I'm
- 25 from Philadelphia, originally, I've worked at The Clubhouse on

1 Street Road. I've work there, thirty-two years, your Honor.

- THE COURT: Okay, thank you.
- 3 BY MS. GREENWALD:
- 4 Q. What -- when you say, you'd clock in, describe for me, how
- 5 you'd clock in?
- 6 A. There's a computer I use the four digits on my -- the end
- 7 of my Social Security number, that's how I clock in.
- 8 Q. When you -- ah -- during your shift, do you have any other
- 9 responsibilities, other than taking orders and making sure the
- 10 orders get to the table?
- 11 A. Just help out with the -- that the silverware is rolled,
- 12 just make sure what needs to be and then, I'd wait on customers.
- 13 Q. How do you know what needs to be done?
- 14 A. Like, I said, it's with the habit by being a waitress
- 15 forty-five years.
- 16 Q. And as you get to the end of your shift, either, at eight
- 17 o'clock or ten o'clock, tell me how you'd go about starting to
- 18 get ready to leave?
- 19 A. I make sure that all my salt and pepper shakers, I make
- 20 sure my ketchups are done, I make sure the station, I've worked
- 21 is wiped and then, I clock out.
- 22 And when I clock out, I push my four digits and I
- 23 clock out.
- 24 Q. After you've clocked out, do you just go for the day or are
- 25 you --

- 1 A. No, I go up to the manager --
- 2 Q. -- do you have something else, you have to do?
- 3 A. -- on the floor and they'd give me my tips, what I make and

- 4 then, I tip the -- the busboy and then, I'd go home.
- 5 Q. When you say, they'd give you your tips, what do they give
- 6 you?
- 7 A. Whatever was left on my credit cards.
- 8 Q. How do they know what to give you?
- 9 A. Because it's all computers, when it's left on the credit
- 10 cards, it goes automatically on my slip.
- 11 Q. Do you get a piece of paper from the machines?
- 12 A. It comes out of the -- when I clock out.
- 13 Q. Who do you take it to?
- 14 A. I take it to the manager on the floor, that -- that night.
- 15 Q. Who is that, usually when you work?
- 16 A. Usually, it's -- if Michael is working or Faez, they'd say
- 17 that I work, that's --
- 18 THE COURT: And then, you add the cash you got --
- THE WITNESS: Yes.
- 20 THE COURT: -- and the money you'd get --
- THE WITNESS: Hm-hmm.
- 22 THE COURT: -- and then, you'd give your busboys ten
- 23 percent --
- THE WITNESS: Yes.
- 25 THE COURT: -- and then, you'd leave?

- 1 THE WITNESS: Then, I leave, your Honor.
- 2 BY MS. GREENWALD:
- 3 Q. And what -- when you leave, is it always exactly at 8:00
- 4 p.m. or 10:00 p.m.?
- 5 A. It depends, if it's -- if it's a little busy, I stay and
- 6 help them out. If it's not, my shift is done, I go home.
- 7 Q. And when you're saying, you'd helping them out, what would
- 8 you be doing?
- 9 A. I'd stay on the floor and pick up a couple more tables and
- 10 I make sure that everything is done for the next person that
- 11 comes in.
- 12 Q. And are there ever -- can you get your cash or your credit-
- 13 card tips without logging out of the system?
- 14 A. No, you can't.
- 15 Q. Have you ever tried to?
- 16 A. Never.
- 17 Q. You've never forgotten to log out?
- 18 A. No.
- 19 Q. How do you -- tell me about how you get paid, other than
- 20 the tips, we've already talked about?
- 21 A. I get a paycheck every two weeks.
- 22 Q. What is -- what's your understanding of what you're getting
- 23 paid?
- 24 A. I'm getting paid for the hours that I did and then, they
- 25 tax the tips and then, I get -- I never hardly look at my

- 1 paychecks, I just put them right in the bank.
- 2 Q. Is your check always the same?
- 3 A. Sometimes, it's a little -- it depends on what I make in
- 4 tips in a week, because they tax me for my tips. It depends,
- 5 sometimes, it's higher, sometimes, it's lower.
- 6 Q. Did you ever get any cash, other than the tips that we've
- 7 already talked about?
- 8 A. No, I didn't.
- 9 Q. And it sounds like you -- did you ever work over forty
- 10 hours in a workweek?
- 11 A. No, I didn't.
- 12 With my disability, I'm not allowed to work over forty
- 13 hours and that's why Exeter works with me and they allow me to
- 14 work the hours that I'm allowed to work.
- 15 THE COURT: So, sometimes, you work less then --
- 16 THE WITNESS: Sometimes, I work less.
- 17 THE COURT: -- if you're 2:00 to 8:00, that's only
- 18 six in a day, right?
- 19 THE WITNESS: It's -- yeah, it never goes over -- I
- 20 never went over thirty hours since I've been there.
- 21 BY MS. GREENWALD:
- 22 Q. And I you're scheduled for 2:00 to 8:00, that's on the
- written schedule, right?
- 24 A. That's on the written schedule --
- 25 Q. And --

Ella Polonski - Cross 91 1 -- but if it's slow, I'm -- they let -- I'm the first one, 2 that I can go --3 Q. Okay. 4 -- and I never went over -- thirty-two hours is the most or 5 thirty-four I've worked. 6 I understand. Q. 7 (Pause at 11:32 a.m.) 8 MS. GREENWALD: No further questions for this witness. 9 THE COURT: All right. 10 Mr. Dautrich, how long do you think you're going to take with this witness? 11 12 MR. DAUTRICH: Three or four minutes at the most. 13 THE COURT: Okay. 14 Well, then let's do this witness, then we'll take a 15 short break, because we've been going for --16 THE WITNESS: Good -- good morning, good to see you --17 THE COURT: We'll get her home --18 CROSS-EXAMINATION 19 BY MR. DAUTRICH: 20 Good morning, how are you? 21 THE WITNESS: -- good to see you. 22 THE COURT: -- we'll get her home.

- 23 Q. Nice to see you.
- MR. DAUTRICH: Thank you, your Honor.
- THE WITNESS: I've waited on the gentlemen, I know

Ella Polonski - Cross

- 1 this gentlemen, how are you?
- 2 MR. DAUTRICH: I'm well, thank you.
- THE WITNESS: You're quite welcome, nice to see you
- 4 again?
- 5 MR. DAUTRICH: Thank you, you, too.
- 6 BY MR. DAUTRICH:
- 7 Q. Your -- Exeter Restaurant understood what your scheduling
- 8 needs were and they have you the days --
- 9 A. Yes.
- 10 Q. -- the days that you asked for, right?
- 11 A. Yes, they did.
- 12 Q. And Sue does your scheduling?
- 13 A. Yes.
- 14 Q. And when you get your paycheck, I imagine, it's in an
- 15 envelope with your name on it on a Sunday?
- 16 A. Yes, it is.
- 17 Q. Every two weeks?
- 18 A. Hm-hmm.
- 19 Q. Never worked overtime there?
- 20 A. No.
- 21 Q. Your sister works there, too, doesn't she?
- 22 A. Yes, she does.
- 23 Q. Is she on second shift with you?
- 24 A. My sister is on second shift with me, too.
- 25 Q. So, when you are getting ready to leave for the evening

Ella Polonski - Cross

- 1 when -- sometimes, if it slow and they ask, if anybody wants to
- 2 leave, you might even leave early?
- 3 A. Yes.
- 4 Q. And most of time, you're not staying overtime -- you're not
- 5 staying past the time your shift is ending?
- 6 A. No, no.
- 7 Q. Is that because the third shift crew shows up?
- 8 A. No.
- 9 Because there's three other servers or four other
- 10 servers, so they -- to eliminate some of us, we don't -- we all
- 11 don't need to be there.
- 12 Q. It's not always crowded, right?
- 13 A. No.
- 14 Q. Okay.
- THE COURT: But you do check out?
- 16 THE WITNESS: Yes.
- 17 THE COURT: And you only get paid for the hours you've
- 18 worked?
- THE WITNESS: Yes.
- You can't leave, ah, I can't get my tips till I clock
- 21 out and it's a habit, they're automatically clocking in and
- 22 clocking out.
- 23 BY MR. DAUTRICH:
- 24 Q. And every time, you're done with a -- a shift -- when you
- 25 leave the restaurant, you have your -- the cash tips you've

- 1 made, plus the credit-card tips paid to you in cash?
- 2 A. Yes.
- 3 Q. Okay.
- 4 MR. DAUTRICH: Judge, I'd have no other questions.
- 5 THE COURT: Okay.
- 6 Any followup from this witness?
- 7 MR. EPSTEIN: Yes.
- 8 MS. GREENWALD: Just one minute.
- 9 (Pause at 11:34 a.m.)
- MS. GREENWALD: No further questions of this witness,
- 11 your Honor.
- 12 THE COURT: All right, thank you, you're excused.
- 13 THE WITNESS: Thank you, your Honor.
- 14 (Witness excused at 11:34 a.m.)
- THE COURT: All right.
- We're going to take a short, five-minute break and
- 17 then, we'll resume. Thank you.
- 18 (A brief recess is held at 11:35 a.m.)
- 19 (Resumed in open court at 11:45 a.m.)
- THE COURT: Good morning, everyone.
- 21 Let the record reflect, Counsel are present and the
- 22 parties are present.
- 23 You're going to be sworn in first, raise your right
- 24 hand.
- 25 AMY WOLAK, PLAINTIFF WITNESS, SWORN.

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1 THE WITNESS: I do.
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- 2 DEPUTY CLERK: State your name and spell your last
- 3 name on the record.
- 4 THE WITNESS: Amy Wolak, W-o-l-a-k.
- 5 DEPUTY CLERK: Please be seated.
- 6 MR. DAUTRICH: Judge, I might just make one very brief
- 7 remark for the record at this point.
- 8 THE COURT: All right.
- 9 MR. DAUTRICH: This witness was not listed on the
- 10 Exhibit A, provided by the plaintiff in their pretrial
- 11 memorandum in April of 2018, but it was on the one provided in
- 12 July of 2018, so this witness wasn't on --
- 13 THE COURT: But I thought we'd talked about that, that
- 14 we weren't going to proceed with any other witnesses at this
- 15 time.
- MS. GREENWALD: I -- I apologize, your Honor, I
- 17 thought she was on the list, my apologizes.
- MR. DAUTRICH: I don't -- I mean, I'm -- I'm just
- 19 putting that on there, it's going to be up to you what to
- 20 decide, but I'm just pointing it out, that they made a
- 21 representation the Court, that all of the witnesses they
- 22 intended to call were in that submission back in April and this
- 23 not the case.
- MS. GREENWALD: Your Honor, if we may confer for just
- a minute?

25

tomorrow or Thursday, all right?

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Amanda Graul - Direct
                                                                     97
1
               MS. WOLAK: Okav.
2
               THE COURT: Sorry.
3
               MS. WOLAK: That's okay.
               MS. GREENWALD: And my apologies for any
4
5
    inconvenience.
6
               (Ms. Amy Wolak is excused subject to recall at 11:49
7
    a.m.)
8
               MS. GREENWALD: Please give us a moment, your Honor,
9
    we're trying to accommodate everybody's --
10
               THE COURT: All right, I understand.
11
               MS. GREENWALD: -- schedules on the other end.
               THE COURT: I understand, I understand.
12
13
               (Pause and discussion off the record continues.)
14
               (At 11:51 a.m. in open court.)
15
               MS. GREENWALD: Your Honor, the Secretary calls Amanda
16
    Graul and counsel is going to get her.
17
               (Pause and discussion off the record continues.)
18
               DEPUTY CLERK: Please raise your right hand.
19
               AMANDA GRAUL, PLAINTIFF WITNESS, SWORN.
               THE WITNESS: I do.
20
21
               DEPUTY CLERK: State your name on the record and spell
22
    your last name.
23
               THE WITNESS: Amanda Graul, G-r-a-u-l.
24
                            DIRECT EXAMINATION
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BY MS. GREENWALD:

- 1 Q. Good morning, Ms. Graul.
- 2 A. Good morning.
- 3 Q. I want to just confirm before we get into the details, that

- 4 you understand, we're here today because the Secretary of Labor
- filed a lawsuit against Exeter Family Restaurant?
- 6 A. Yes.
- 7 Q. And do you currently work at Exeter Family Restaurant?
- 8 A. I do not.
- 9 Q. What -- where do you currently work?
- 10 A. Yorgey's National Cleaners on 17th and Fairview.
- 11 Q. And did you work for Exeter Family Restaurant at some
- 12 point?
- 13 A. Yes, I did.
- 14 Q. What -- what was your job there?
- 15 A. Waitress.
- 16 Q. When did you work there?
- 17 A. A year and a half ago.
- 18 Q. Okay.
- 19 When did you -- do you know when you started working
- 20 for Exeter?
- 21 A. Ah, it was 2016 and 2017.
- 22 Q. About how long did you work there?
- 23 A. A year.
- 24 Q. Were you a waitress that entire time?
- 25 A. Yes.

- 1 THE COURT: So, you worked for a total of twelve
- 2 months, approximately?
- 3 THE WITNESS: Yes, sir.
- 4 BY MS. GREENWALD:
- 5 Q. When you -- when you were hired as a waitress, did you fill
- 6 out an application?
- 7 A. Yes, I did.
- 8 Q. Did you have an interview?
- 9 A. Yes, I did.
- 10 Q. Who interviewed you?
- 11 A. Sue and Michael Nanouh.
- 12 Q. Do you know -- do you know Sue's last name?
- 13 A. I don't.
- 14 Q. So, do you know what her job is?
- 15 A. She is a waitress and manager.
- 16 Q. And who is Michael Nanouh?
- 17 A. Sitting over there.
- MR. DAUTRICH: Again, Judge.
- 19 THE COURT: The record will reflect, he's sitting at
- 20 counsel table.
- 21 BY MS. GREENWALD:
- 22 Q. What's your understanding of what his job is at Exeter?
- 23 A. Manager.
- 24 Q. Who told you that you got the job as a server?
- 25 A. Michael.

- 1 Q. And did anybody tell you, about what you would be paid as a
- 2 server?
- 3 A. No, they did not.
- 4 Q. Did anyone from Exeter explain to you anything about a tip
- 5 credit?
- 6 A. No, they did -- no, they did not.
- 7 Q. Did they tell you any amount that would be credited against
- 8 your wages that you were making in tips?
- 9 A. They did not.
- 10 Q. Did you get a handbook when you started working there?
- 11 A. No.
- 12 Q. Did you get an offer letter?
- 13 A. Yes.
- 14 Q. What were -- did anyone tell you anything about how you
- 15 needed to dress?
- 16 A. Yes.
- 17 Q. And what were you told?
- 18 A. Ah, black shirt with the Exeter logo and their -- their
- 19 green apron with the logo as well and black slacks.
- 20 Q. Who told you about that?
- 21 A. Michael did.
- 22 Q. And when did he tell you about that?
- 23 A. At my interview.
- 24 Q. Who -- how did you get the shirt and apron and slacks?
- 25 A. Michael.

- 1 Q. Did -- did they provide pants for you?
- 2 A. No.
- 3 Q. Who provided -- how did you get pants?
- 4 A. I got those myself.
- 5 Q. And what about the apron and the shirt?
- 6 A. Michael provided the shirt and the pants, but I had to pay
- 7 for it.
- 8 Q. When did you have to -- to pay for it?
- 9 A. Two days after my training.
- 10 Q. Do you remember, how much you had to pay?
- 11 A. The apron was about, \$7.00, the shirt was about thirteen.
- 12 THE COURT: So, you just gave him money?
- THE WITNESS: Yes.
- 14 THE COURT: It didn't come out of your paycheck?
- THE WITNESS: No.
- 16 THE COURT: All right.
- 17 BY MS. GREENWALD:
- 18 Q. Do you -- can you explain to us, what shifts you typically
- 19 worked during the period from -- ah -- 2016 to 2017?
- 20 A. I worked the second shift and then, about halfway through
- 21 it, I would do second and first, when I was needed for the first
- 22 shift.
- 23 Q. Okay.
- 24 And what -- when you say, the first shift, what do you
- 25 mean?

- 1 A. Ah, from 7:00 in the morning till about 2:00, 2:30 in the
- 2 evening.
- 3 Q. When you say, second -- second shift, what time are you
- 4 talking about?
- 5 A. 2:00 to 10:00 p.m.
- 6 Q. Did that ever change?
- 7 A. No.
- $8\,$ Q. And how did you know, which shifts you were going to work
- 9 each week?
- 10 A. It was on my schedule.
- 11 Q. Where -- when you say a schedule, did you get handed
- 12 something?
- 13 A. No, it was hanging up in the -- in the kitchen.
- 14 Q. Was it something that was a typewritten document or a
- 15 handwritten?
- 16 A. Handwritten.
- 17 Q. Do you know, who wrote those schedules out?
- 18 A. Sue.
- 19 Q. I want to make sure, I -- I'm clear -- you said, that
- 20 during the first part of the time, you worked there, you worked
- 21 mostly second shift, correct?
- 22 A. Second shift, yes.
- 23 Q. When -- when you were working mostly second shift, ah, how
- 24 many shifts a week were you working?
- 25 A. Four.

- 1 Q. Do you know what days you were working?
- 2 A. Saturday, Sunday, Monday, Tuesday.
- 3 Q. And was that always, 2:00 p.m. to 10:00 p.m.?
- 4 A. On Saturday and Sundays, would be 2:00 to 10:00 shift and
- 5 my Monday and Tuesday would be 4:00 to 10:00.
- 6 Q. And that was your scheduled time?
- 7 A. Yes.
- 8 Q. And do you know about when that changed?
- 9 A. Ah, like, towards the end me being employed there.
- I would work my 2:00 to 10:00, Saturday and Sundays
- 11 and 4:00 to 10:00, Monday, Tuesday or I would get a phone call
- 12 from Sue and ask if I could be -- if it's a Saturday or a
- 13 Sunday, she would call and ask, if I could switch and do the
- 14 first shift and the other person would do my second shift.
- 15 O. Okav.
- So, for about how many months towards the end of your
- 17 employment, would you say, that you had more changes in terms of
- 18 whether you were working first or -- or second shift?
- 19 A. About four or five months.
- 20 Q. So, can you describe for me, what -- when did you arrive,
- 21 when you -- during the time you were working consistently,
- 22 second shift, when did you arrive at work?
- 23 A. Between 1:30 and 1:45.
- 24 Q. And why did you come at that time?
- 25 A. So, I could eat.

- 1 Q. Okay.
- 2 And when you were done eating, what did you do?
- 3 A. I waited till it was time for me to clock in.
- 4 Q. So, you didn't clock in until you ate?
- 5 A. Until after I ate.
- 6 Q. Did someone give you instructions about the process for
- 7 arriving and clocking in?
- 8 A. No.
- 9 Q. Was there a specific time, when you were supposed to clock
- 10 in?
- 11 A. 1:45.
- 12 Q. Who told you that?
- 13 A. Michael.
- 14 Q. And when did he tell you that?
- 15 A. When I first was with the interview.
- 16 Q. Okay.
- 17 And when you clocked in, what did you start doing?
- 18 A. I would see if my tables needed anything, like, salt and
- 19 peppers, if they needed to be filled.
- If not, I went to the back to see if there was any
- 21 side work that needed to be filled and then, waited for tables
- 22 to come in, so I could start work.
- 23 Q. And when you say, side work, can you explain what you mean
- 24 by that?
- 25 A. Seeing if there was any silverware that needed -- that

- 1 could have been wrapped, any cups to be brought out, tea to be -
- 2 to be made for the -- for the second shift.
- 3 Q. Was there specific work that you were expected to do,
- 4 before tables started coming in for you to handle?
- 5 A. No.
- Just making sure that things were in order for that
- 7 shift.
- 8 Q. And how did you know that -- that was something you needed
- 9 to do?
- 10 A. It was just something that I knew that had to be done.
- 11 Q. When you came in when you were working second shift and you
- 12 came in to the restaurant, was -- was there typically, a manager
- 13 there?
- 14 A. About an hour after, we would arrive.
- 15 Q. And who -- who would be the manager on duty then?
- 16 A. Monday and Tuesdays, it would be Michael and then, Saturday
- 17 and Sundays, it would be his cousin, Faez.
- 18 Q. And what was your understanding of what the manager on that
- 19 shift was responsible to do?
- 20 A. To help seat people, to help run the register and if we
- 21 would need help, help us with what we needed as well.
- 22 Q. When you -- ah -- were working during the course of the
- 23 shift, did you typically take any breaks?
- 24 A. Just a quick -- slide out real quick, a two-second smoke
- and right back in.

- 1 Q. Did you ever work more than one shift in a row and --
- 2 A. Yes.
- 3 Q. -- and around what time during your employment did that
- 4 happen?
- 5 A. Ah, right around, maybe, for like, the first or second
- 6 month that I first started.
- 7 Q. Do you know about how many weeks or months, you were doing
- 8 shifts back to back?
- 9 A. It was only, like, for like, two or three weeks.
- 10 Q. Okay.
- During that time, do you know if your hours ever -- if
- 12 you did forty in one week?
- 13 A. I don't remember.
- 14 Q. During your shift or before your shift started -- during
- 15 your shift -- did you have any responsibilities for anything,
- 16 other than taking the orders and getting the food to the tables?
- 17 A. Just making sure that our station stayed clean.
- 18 Q. When you say, your station, can you describe what -- what
- 19 you mean by that?
- 20 A. Our computer system, kept it wiped down, our -- to make
- 21 sure that we had napkins, if -- make sure that our menus were
- 22 stacked nicely.
- 23 Q. So, say if it was slow for a little bit in the afternoon,
- 24 what -- what would you be doing?
- 25 A. I would help with sort of side work or --

Amanda Graul - Direct 107 1 THE COURT: You would help with what? 2 THE WITNESS: Side work. 3 THE COURT: Say it's like, three o'clock or 3:15 --4 THE WITNESS: Hm-hmm. 5 THE COURT: -- it's kind of slow -- 3:30 --THE WITNESS: I --6 7 THE COURT: -- tell us exactly what you were doing? 8 THE COURT: -- I would help prep, either, the tartar 9 sauce, the cocktail sauce. Ah, if the sour cream needed to be 10 refilled, swap out what needed to be done. BY MS. GREENWALD: 11 12 Did somebody tell you what it was, you were supposed to do 13 during those --14 Α. No. 15 -- slower times? 16 Α. No. 17 Did -- describe for us as your shift came to an end, what 18 did you do to start getting ready for the end of your shift? 19 Starting to make sure all the side work was done, make sure Α. 20 all of our tables were cleaned, the salt and peppers filled. 21 Ah, making sure to see if there was any cocktail or 22 tarter sauce that needed to be re-made, make sure the bain-marie 23 was restocked. Ah, the dessert tray, make sure that was

Q. And when you -- ah -- if you had tables towards the end of

24

stocked.

- 1 your shift, ah, what would happen, if you had a table that was
- 2 still eating or still drinking their coffee and your shift was
- 3 scheduled to end?
- 4 A. I would still stay.
- 5 But if I had noticed that it was getting to be a
- 6 little bit later than normal, I would ask my third-shift co-
- 7 worker, if she would like to take it.
- 8 Q. So, that would be if you were working the second shift?
- 9 A. Yes.
- 10 Q. Okay.
- 11 And about -- when you say, longer than normal, what
- would be longer than normal for you?
- 13 A. Between 10:30, going on 11:00.
- 14 Q. So, more than thirty -- thirty minutes --
- 15 A. Yes.
- 16 Q. -- or so?
- So, would it be unusual for someone to linger for more
- 18 than thirty minutes over their table?
- 19 A. Of course.
- 20 Q. Okay.
- 21 And you would stay, ah, unless it was an usual length
- of time?
- 23 A. Yes.
- 24 Q. When you were done with all your tables, what did you do
- 25 to finish up your shift?

- 1 A. I would just double check and make sure all of the side
- 2 work was done, everything was good back in the kitchen, up
- 3 front, got to the computer, clock out, get my Z strip, go up to
- 4 the front end of the house and get my credit-card wages for the
- 5 night.
- 6 Q. And did that -- did that process change at any point while
- 7 you were working there?
- 8 A. No.
- 9 Q. And when you're talking about logging out, describe to me,
- 10 what you had to do to log out?
- 11 A. It's a computer system, we would have to put in our last
- 12 four digits of our Social Security number, a thing would come up
- 13 to tell us, what we needed to put it in at the end of the night.
- 14 And then, it would let us clock out and the Z strip
- 15 would come out and there would be -- it would just say, like,
- 16 what our sales were for the night. And then, at the bottom, it
- 17 would have our -- ah -- credit-card tip on there.
- 18 Q. What did you -- you said, you put the Z strip somewhere,
- 19 where -- where did you take it?
- 20 A. To the front register.
- 21 Q. And what happened when you got to the front register with
- your Z strip?
- 23 A. I would wait for, either, Kim or Becca to come up, she
- 24 would look at it, see what -- what I was owed, she would go into
- 25 the computer, I would get my money and then, I would leave for

- 1 the night.
- 2 Q. So, you were getting cash for the credit-card portion of
- 3 your tips, correct?
- 4 A. Yes.
- 5 Q. And when you say, Kim or Becca, do you know what -- what
- 6 their last names are, just so we can try to be clear about who
- 7 we're talking about?
- 8 A. Kim Terra and Becca Mc -- it starts with an M, but I can't
- 9 pronounce it, I'm sorry.
- 10 Q. That's fine.
- 11 Did you -- if you worked first shift, which you said,
- 12 I think -- when did you come in, if you were working first
- 13 shift?
- 14 A. 7:00.
- 15 O. You came in at 7:00 a.m.
- 16 And when --
- 17 A. 7:00 a.m.
- 18 Q. -- and when was your scheduled start time for first shift?
- 19 A. 7:00 a.m. till 2:00 p.m.
- 20 Q. So, what time did you arrive at the restaurant?
- 21 A. About 6:45.
- 22 Q. And when did you clock in?
- 23 A. 6:50.
- 24 Q. And what did -- and what did you do after you clocked in,
- 25 if you got there at 6:50?

1 A. I would make sure that my tables had their syrups, butters,

- 2 creamers, ah, napkins, if it needed to be there or if there was
- 3 a party in the back room, make sure, you know, that it was set
- 4 up for, say, ten guests, make sure that it was set up for -- for
- 5 that time.
- 6 Q. And how would you know that it was a party that needed a
- 7 specific number of places set?
- 8 A. They would let us know.
- 9 Q. And who typically, let you know something like that?
- 10 A. The first shift manager who -- or who would be there in the
- 11 morning.
- 12 Q. During the time that you were working first shift, who was
- typically managing the first shift?
- 14 A. The first shift, Eddie.
- 15 Q. When you worked first shift, was there any -- and your
- 16 shift was coming to a close -- did you handle the end of your
- 17 shift on first shift any differently than what you described the
- 18 second shift?
- 19 A. Absolutely not.
- 20 Q. Could you get that cash for your credit-card tips, if you
- 21 didn't log out of the computer system?
- 22 A. No.
- 23 Q. Could you take orders for customers, if you weren't logged
- in to the computer system?
- 25 A. No.

- 1 Q. And in your experience, did you -- do you ever remember
- 2 forgetting to log out of the computer system?
- 3 A. A few times, I did forget.
- 4 Q. About how many times would you say?
- 5 A. I'd say, maybe, three.
- 6 Q. What happened in those situations?
- 7 A. If I couldn't log in, I would have to put in my numbers, it
- 8 would say, ah, clock out and then, I was able to clock back in
- 9 to start my shift.
- 10 Q. So, it would -- it wouldn't be -- would it be the next day
- 11 or the next --
- 12 A. Yes, it would be the next day.
- 13 Q. Okay.
- 14 (Pause at 12:08 p.m.)
- 15 BY MS. GREENWALD:
- 16 Q. What -- other than the tips that we've been talking about,
- 17 what else were you paid?
- 18 A. Ah, it was my credit-card tips, my hourly wage.
- 19 Q. How did you get your -- your hourly pay?
- 20 A. Paycheck.
- 21 Q. How often did you get a paycheck?
- 22 A. Biweekly.
- 23 Q. Who gave it to you, though?
- 24 A. Nancy.
- 25 Q. Was it always Nancy?

- 1 A. If Nancy wasn't there, Eddie would give it to us.
- 2 Q. When you -- was it always the same amount?
- 3 A. No.
- 4 Q. Did you ever get any cash, other than amounts that were
- 5 tips that you had earned?
- 6 A. No.
- 7 Q. When you -- do you know whether the paycheck that you got
- 8 paid, the promised wages for all of the hours that you worked?
- 9 A. I'm not sure.
- 10 Q. Why do you say that?
- 11 A. It never really added up.
- 12 Q. Well, when you -- you told me, though, you got a
- 13 handwritten schedule, correct?
- 14 A. Yes.
- 15 Q. And did you ever -- did you or somebody else ever make
- 16 changes to the schedule?
- 17 A. Sue would.
- 18 Q. Okay.
- 19 And so, just -- just as an example, would she change
- 20 the schedule, let's say, if she asked to switch with someone
- 21 else for their shift?
- 22 A. Yes. She would change that.
- 23 Q. Okay.
- So, she would cross off the shift you were supposed to
- work?

- 1 A. Yes.
- 2 Q. And when what?
- 3 A. And then, put in the new one.
- 4 Q. Okay.
- And what about, were you ever asked to come in, you
- 6 know, a couple of hours early before your shift was normally
- 7 starting?
- 8 A. Yes.
- 9 Q. And would you -- would someone change the schedule then?
- 10 A. I don't know, if they had ever changed it or not, I never
- 11 really took notice.
- 12 Q. Okay.
- When you -- on the schedule -- your memory -- did --
- 14 did you ever make any changes or did Sue make any changes to
- 15 change from your two o'clock start time to 1:45?
- 16 A. No.
- 17 Q. If you stayed say, till 10:30 on a second shift for --
- 18 because customers were lingering, do you know if anyone changed
- 19 the schedule to reflect that?
- 20 A. No.
- 21 Q. Did you ever see that happen?
- 22 A. No.
- 23 (Pause at 12:11 p.m.)
- 24 BY MS. GREENWALD:
- 25 Q. Did you -- and we've talked about the -- paying for the

- 1 uniform, were there ever any deductions made from your pay for
- 2 -- ah -- making a mistake in the system?
- 3 A. No.
- 4 Q. What about for breaking a -- you know -- a dish or
- 5 something like that?
- 6 A. No.
- 7 Q. Did anyone ever told you that -- tell you -- that
- 8 deductions would be made?
- 9 A. Yes.
- 10 Q. Who told you that?
- 11 A. Michael Nanouh.
- 12 Q. And can you give me an example of the situation, where you
- 13 were told that deductions would be made from your pay?
- 14 A. If a -- an item would come out, I would be very busy, I
- 15 would get it to a table, it would clearly be on the check, you
- 16 know, say, no parsley on top of the fish, whatever, I would take
- 17 it back to the kitchen, I would call either, Michael or Faez
- 18 back, be like, look, this was an accident, can we please, you
- 19 know, give a free fix. Well, it should have been done right the
- 20 first time.
- 21 Q. Okay.
- Did you ever have money actually taken out of your pay
- 23 for that?
- 24 A. No.
- 25 Q. Did you believe that Michael had the power to do that?

- 1 A. Yes.
- 2 Q. During the time that you were working, were you ever given,
- 3 sort of new instructions about when to log in or log out of the
- 4 system?
- 5 A. No.
- 6 Q. Okay.
- 7 MS. GREENWALD: Just a moment.
- 8 (Pause at 12:12 p.m.)
- 9 BY MS. GREENWALD:
- 10 Q. Going back for a minute to the end of your shift --
- 11 A. Hm-hmm.
- 12 Q. -- you talked about doing different tasks in terms of
- 13 cleaning and setups, were those tasks something that -- could
- 14 you leave without doing those tasks?
- 15 A. It was frowned upon if you did.
- 16 Q. And would it be frowned upon, what do you mean?
- 17 A. Just, you know, the next shift would not be too happy about
- 18 having to do it.
- 19 Q. Was there anyone, other than the next shift to do that
- 20 work?
- 21 A. It would be -- well, it would be the third shift and then,
- 22 if the third shift didn't do it, then it would be -- it would
- 23 have to be first.
- 24 Q. But that wasn't the bussers responsibility to do it?
- 25 A. No.

- 1 Q. The wait -- the wait staff was responsible for that work?
- 2 A. (No verbal response.)
- 3 Q. Did that work ever -- did finishing that work ever cause
- 4 you to work longer than the end of your scheduled shift?
- 5 A. Sometimes, yes, it did.
- 6 Q. And when you were doing that, that work after the end of
- 7 your scheduled shift, did you log out before you started doing
- 8 it or after you finished it?
- 9 A. After I finished.
- MS. GREENWALD: I don't have any further questions,
- 11 your Honor.
- 12 THE COURT: Thank you. Cross-examine.
- MR. DAUTRICH: Thank you.
- 14 CROSS-EXAMINATION
- 15 BY MR. DAUTRICH:
- 16 Q. Hi, Amanda.
- 17 A. Hello.
- 18 Q. Okay.
- 19 With respect to your job as a server at Exeter Family
- 20 Restaurant, you were trained before you actually started handing
- 21 customers and tables on your own, is that right?
- 22 A. That is right.
- 23 Q. And during part -- part of the training, obviously, you
- 24 were shown the location of where the employees' schedule is,
- 25 right?

- 1 A. Yes.
- 2 Q. And would you agree with me, that the employees' schedule
- 3 is on, kind of like, a -- a board, maybe, a little smaller than
- 4 the TV but it's posted on the wall in a common area of the
- 5 restaurant?
- 6 A. Yes, sir.
- 7 Q. And in addition to that schedule, there is other papers
- 8 there, right?
- 9 A. Yes, sir.
- 10 Q. Like, papers that talk about what the minimum wages are and
- 11 things like that, right?
- 12 A. Yes.
- 13 Q. All that information is posted on that -- on cork board or
- 14 whatever that board is, where the schedule is, right?
- 15 A. Can you say that one more time, please?
- 16 Q. Sure.
- 17 The information that's -- the other things that are on
- 18 that board, telling you about minimum wages and things like
- 19 that, that's posted on the same board where the schedules is,
- 20 right?
- 21 A. Yes, sir.
- 22 Q. And that's continuously there any time you're in the
- 23 building?
- 24 A. Yes.
- 25 Q. And when you began working as a server at some point in

- 1 time, you were -- it was discussed that -- you know, what shift
- 2 you were going to work or what time periods, right?
- 3 A. Yes.
- 4 Q. And you had those discussions with Sue?
- 5 A. Yes.
- 6 Q. And then, I think, you said, you work -- you typically
- 7 worked 2:00 to 10:00 p.m. on Saturday and Sunday and 4:00 to
- 8 10:00 p.m. on Monday and Tuesday?
- 9 A. Yes.
- MS. GREENWALD: Objection, your Honor, it's un -- it's
- 11 vague and to what time period we're talking about and I think,
- 12 she was very specific as to what shift she was working during
- 13 what time period.
- 14 THE COURT: All right.
- THE WITNESS: Oh, my God.
- 16 THE COURT: Objection -- objection is noted, rephrase
- 17 the question.
- MR. DAUTRICH: Okay.
- 19 BY MR. DAUTRICH:
- 20 Q. You only worked there for about a year, right?
- 21 A. Yes, I did.
- 22 Q. And you basically worked the same schedule, unless you
- 23 switched days -- were asked to switch with somebody, right?
- 24 A. Yes.
- 25 MS. GREENWALD: Objection, he's misstating the

- 1 witness's testimony. She clearly stated that she --
- 2 MR. DAUTRICH: This is cross-examination.
- 3 MS. GREENWALD: -- worked one schedule.
- 4 THE COURT: Yeah.
- Now, that objection is overruled, she can answer that
- 6 question.
- 7 BY MR. DAUTRICH:
- 8 Q. I'm -- I'm not trying -- I'm not trying to trick you, I'm
- 9 just -- you worked there about a year, right?
- 10 A. Yes.
- 11 Q. And during the time you worked there from 2016 to 2017, you
- 12 basically worked the second shift, right?
- 13 A. Yes.
- 14 Q. Except when times, where you were called by Sue, who did
- 15 the scheduling and asked, if you could switch to a first shift
- 16 with somebody else?
- 17 A. Yes.
- 18 Q. So, maybe, somebody had an appointment or something and
- 19 needed to switch, it could be, right?
- 20 A. Yes.
- 21 Q. So, is it fair to say that, your co-workers at the
- 22 restaurant -- meaning the other servers, et cetera -- you worked
- 23 as a -- you worked as a team?
- 24 A. Yes.
- 25 Q. And is it also fair to say, that the shift -- the people

- 1 who worked on the different shifts in some ways, worked as a
- 2 team, too, because when you arrived in the beginning of your
- 3 shift, you were expecting that the station would be clean and
- 4 ready to go, right?
- 5 A. Yes.
- 6 Q. And just like, you were talking about doing these jobs of,
- 7 you know, filling various items that you might use during the
- 8 time you were serving the people their meals, when you were
- 9 slow, you were filling those, right?
- 10 A. Yes.
- 11 Q. Lemons and things like that?
- 12 A. Yes, sir.
- 13 Q. And you'd see the other servers doing the same thing?
- 14 A. Yes.
- 15 Q. And when you talked about the end of the shift, when you
- 16 were trying to -- you were, basically, for lack of a better way
- 17 to put it -- trying to restock the silverware and napkin-type
- 18 stuff?
- 19 A. Yes.
- 20 Q. And you said, if you didn't have time to do it and didn't
- 21 do it, it was frowned upon by the people -- the servers, who
- were coming after you?
- 23 A. Yes.
- 24 Q. And in the same respect, if somebody on the first shift
- 25 didn't do it when you came in, you'd be, like, seriously?

- 1 A. Yes.
- 2 Q. Okay.
- 3 So, it was a -- everybody was expected to kind of make
- 4 things stocked for the next people coming in?
- 5 A. Yes.
- 6 Q. You never worked more than -- ah -- the four shifts,
- 7 except, maybe, once if your shift -- well, every now and then,
- 8 if you'd switch with somebody?
- 9 A. Every -- yes.
- 10 Q. And that shift that you would have switched for, would have
- 11 been another, you know, approximately, an eight-hour shift?
- 12 A. Yes.
- 13 Q. Okay.
- Now, we've talked -- you talked about how you were --
- 15 how you were paid at the restaurant, you said, you got paid for
- 16 the hours that you worked by check biweekly, right?
- 17 A. Yes, sir.
- 18 Q. And that you also received cash tips, right?
- 19 A. Credit-card tips.
- 20 Q. Did you ever get cash tips?
- 21 A. Yes.
- 22 Q. Okay.
- I'll -- I'll get to the credit-card one.
- So, if I paid for the -- for -- a \$10.00 bill and I
- 25 left \$13.00 and the bill was ten, you'd keep the \$3.00, right?

- 1 A. Yes, sir.
- 2 Q. So, that was a cash tip?
- 3 A. Yes.
- 4 Q. And then, if I paid with a credit card for the same thing
- 5 and put \$3.00 on there, at the end of the shift and you printed
- 6 your paper out, you'd get \$3.00 in cash for that \$3.00 credit-
- 7 card tip?
- 8 A. Yes.
- 9 Q. Okay.
- 10 So, every night or day -- whatever -- when you left
- 11 after the end of the shift, you left with all -- you know -- all
- 12 your tips from customers who paid in cash only and those, who
- 13 paid with credit cards, right?
- 14 A. Yes.
- 15 Q. And I think, you said, your check wasn't always the same,
- 16 right?
- 17 A. No.
- 18 Q. And credit-card tips were reflected on your check, right?
- 19 A. Yes.
- 20 Q. So, if one shift, ten percent or twenty percent of the
- 21 customers paid with a credit card, that check might look
- 22 different than if fifty, sixty or more paid with a credit card,
- 23 right?
- 24 A. Yes, it would.
- 25 Q. So, that would be why -- those -- those things varied on

- 1 your check --
- 2 A. Yes.
- 3 Q. -- that's what you meant when you said that, right?
- 4 A. Yes.
- 5 Q. Okay.
- 6 So, it was because the payroll check reflected the
- 7 credit-card tips that you received for that particular pay
- 8 period?
- 9 A. It would be both of them, my hours would be different as
- 10 well.
- 11 Q. Right.
- 12 If you were working an extra shift, you know, or you
- 13 switched a two hour -- you switched a -- instead of working 4:00
- 14 to 10:00, maybe, you'd switched with the first shift and worked
- 15 6:00 to 2:00, so you might have picked up two other hours,
- 16 right?
- 17 A. Hm-hmm.
- 18 THE COURT: So, it would be different if you worked
- 19 twenty-eight hours versus thirty-two hours?
- THE WITNESS: Yes, sir.
- 21 Q. Right.
- That's what -- that's what you mean when you said
- 23 that?
- 24 THE COURT: And --
- MR. DAUTRICH: I'm sorry.

Amanda Graul - Redirect 125 1 THE COURT: And -- and it would also be different, 2 though, because they took taxes out of your credit-card tips, 3 correct? 4 THE WITNESS: Yes. 5 THE COURT: What would you say, roughly, the 6 percentage is of people paying with credit cards versus cash for 7 tips, if you know, it's no --8 THE WITNESS: I really, honestly, don't understand. 9 THE COURT: All right. Let's move on. Anything else? 10 MR. DAUTRICH: No, Judge, thank you. 11 THE COURT: All right, any followup? 12 MS. GREENWALD: Just a couple, your Honor. 13 THE COURT: All right. 14 (Pause at 12:21 p.m.) 15 REDIRECT EXAMINATION 16 BY MS. GREENWALD: 17 Just a couple more questions, Mr. Graul. 18 When -- when you would get all of your credit-card 19 tips at the end of the night and also have your cash tips in 20 hand as you've described, did you actually take all of that 21 money home with you?

- 22 A. Yes.
- 23 Q. Did you ever pay any of your tip money to anybody else?
- 24 A. No, except for the bussers.
- 25 Q. Oh, how much did you pay to the bussers?

- 1 A. Depending on what you made that night, they'd be getting
- 2 between thirteen -- twelve, \$13.00 out of each and every person.
- 3 Q. Was there -- did someone tell you how much you were
- 4 supposed to pay to them?
- 5 A. No.
- 6 Q. How much, typically, was there, like, a percentage or an
- 7 amount you paid?
- 8 A. Just a percentage.
- 9 Q. What was the percentage that you paid?
- 10 A. Normally, it was, like, five to six percent.
- 11 Q. Were there ever times when you didn't pay in to the
- 12 bussers?
- 13 A. Once or twice.
- 14 Q. So, whatever you took home with your tips, were you tips
- 15 minus whatever you paid the --
- 16 A. Yes.
- 17 Q. -- the bus staff?
- 18 A. Yes.
- 19 Q. Do you tip out anybody else?
- 20 A. No.
- 21 Q. I think that Mr. Dautrich described, like, a -- a display
- 22 of information in the restaurant, do you recall testifying about
- 23 that?
- 24 A. Yes.
- 25 Q. Did anyone ever direct you to read or review the

- 1 information in that display?
- 2 A. No.
- 3 Q. And did any -- based on the information -- do you have any
- 4 memory of what -- what was in the display?
- 5 A. Ah, our schedules, our -- like, for the OSHA, the hourly
- 6 wage.
- 7 Q. Okay.
- 8 Did it show the hourlies that you were, personally,
- 9 getting?
- 10 A. 2.83.
- 11 Q. Do you know if that was on the poster or not?
- 12 A. I don't remember.
- 13 Q. Okay.
- 14 (Pause at 12:23 p.m.)
- MS. GREENWALD: No further questions for this witness.
- 16 THE COURT: Anything further, Mr. Dautrich?
- MR. DAUTRICH: Just briefly, Judge.
- THE COURT: All right.
- 19 RECROSS-EXAMINATION
- 20 BY MR. DAUTRICH:
- 21 Q. You worked usually four shifts a week, how much were you
- 22 making in tips on any given night?
- 23 A. Okay.
- With my 2:00 to 10:00 shift, it would roughly, between
- 25 a hundred to a \$120.00.

	Amanda Graul - Recross 128
1	If it was my Monday and Tuesday shift, between roughly
2	eighty-five and ninety.
3	Q. And that's just in the credit card and cash tips, that's
4	not figuring in your pay check, too, right?
5	A. That's right.
6	MR. DAUTRICH: Okay.
7	No question, Judge, thank you.
8	THE COURT: Anything else?
9	MS. GREENWALD: No, your Honor.
10	THE COURT: All right.
11	Thank you, you're dismissed, you can go.
12	THE WITNESS: Thank you, sir.
13	THE COURT: All right.
14	We're now going to take our lunch recess. Court is in
15	recess until 1:30. Thank you.
16	DEPUTY CLERK: All rise.
17	(Luncheon recess is held at 12:24 p.m.)
18	* * *
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Brenda Alena - Direct 129 1 AFTERNOON SESSION 2 (Resumed in open court at 1:34 p.m.) 3 DEPUTY CLERK: All rise. Court is now in session. Thank you, you may be seated. 4 5 THE COURT: All right. 6 Let the record reflect the parties are present, 7 Counsel are present. We have another witness up on the witness 8 stand. Could you please stand and raise your right hand? 9 BRENDA ALENA, PLAINTIFF WITNESS, SWORN. THE WITNESS: I do. 10 11 DEPUTY CLERK: State your name and spell your last 12 name on the record. 13 THE WITNESS: Brenda Alena, A-1-e-n-a. 14 DEPUTY CLERK: Thank you. 15 Please make sure you speak into the microphone. 16 THE COURT: What is it, again, A --17 THE WITNESS: A-l-e-n-a. 18 THE COURT: All right. Thank you. 19 DIRECT EXAMINATION 20 BY MS. GREENWALD: 21 Q. Good afternoon, Ms. Alena. 22 Before we get into any details, I want to confirm, do 23 you understand that we're here today -- and that you're here 24 today -- because the Secretary of Labor filed a lawsuit against 25 Exeter Family Restaurant, do you understand that?

- 1 A. I do.
- 2 Q. And do you currently work for Exeter Family Restaurant?
- 3 A. Yes, I do.
- 4 Q. And what's your position there?
- 5 A. Server.
- 6 Q. How long have you worked there?
- 7 A. I have worked at the Exeter Restaurant over twenty some
- 8 years.
- 9 Q. And was the -- when you started working at the restaurant,
- 10 was the restaurant under the same ownership that it is now?
- 11 A. No.
- 12 Q. Have you worked there continuously --
- 13 A. Yes.
- 14 O. -- that entire time?
- 15 A. Yes.
- 16 Q. During the period and let me talk about the specific period
- of time, I want you to focus on, you've worked there a long
- 18 time.
- During the period from about the end of March of 2014
- 20 until -- up until recently -- did you continue to work as a
- 21 server through that period of time?
- 22 A. Yes, I did.
- 23 Q. Did you have any other jobs during that period of time at
- 24 Exeter Family Restaurant?
- 25 A. No.

- 1 Q. And during that period of time, who were -- who, if anyone,
- 2 would you have considered your supervisor?
- 3 A. Ah, Michael Nanouh.
- 4 Q. Anybody else?
- 5 A. Joe Nanouh.
- 6 Q. And what is your -- ah -- what is your understanding of
- 7 what Michael Nanouh's position is with the restaurant?
- 8 A. Ah, several positions, manager, host, cashier,
- 9 disciplinarian.
- 10 Q. Okay.
- 11 When you say, manager, what -- what is your
- 12 understanding of what -- what his role is as the manager?
- 13 A. Ah, oversees what we are doing as servers and making sure
- 14 the customers are seated properly and the cash is taken.
- And he kind of lets us know when we're able to leave,
- 16 if there are some girls that are -- we're kind of slow -- ah, or
- 17 whatever, we will be able to get relieved and leave. He gives
- 18 us that, okay.
- 19 And if we'd need to stay later, because the restaurant
- 20 might be very busy, ah, then we continue on till ten o'clock.
- 21 Q. Did -- and you mentioned, you know, another role as
- 22 disciplinarian, why -- why do you say that?
- 23 A. Well, just to make sure that we're all doing what we're
- 24 supposed to do.
- 25 Q. Has there ever been a -- a time when Michael Nanouh had a

- 1 discussion with you or he thought you weren't doing something
- 2 that you were supposed to do?
- 3 A. No.
- 4 Q. Anything that happened with other servers?
- 5 A. No.
- 6 Q. Did you have a meeting at the restaurant --
- 7 A. Yes.
- 8 Q. -- for -- for servers?
- 9 A. Sure.
- 10 Q. Would it be servers or -- or other employees?
- 11 A. Ah, it just depended on what he wanted to address as far as
- 12 what might be going on that he wanted to address.
- 13 Q. And just to be clear for the record, when we're talking
- 14 about, he, who are you talking about?
- 15 A. Michael Nanouh.
- 16 Q. Okay.
- 17 And would Michael Nanouh have -- have held those sorts
- 18 of meetings during the period of time -- 2014 -- up until
- 19 recently?
- 20 A. Yes.
- 21 Q. Was there anyone else, who would have run those types of
- 22 meetings?
- 23 A. No.
- 24 Q. At any point -- and I want to talk about the time from the
- 25 point where the -- Nanouh -- J. Nanouh, Incorporated or the

- 1 Nanouh family -- or -- do you understand that that's who owned
- 2 Exeter Family Restaurant?
- 3 A. Yes.
- 4 Q. Okay.
- 5 And I think you mentioned that you considered Joe
- 6 Nanouh to be one of your superiors there, too?
- 7 A. Hm-hmm.
- 8 Q. Okay.
- 9 Since the time that the ownership had come in to the
- 10 restaurant, has anybody discussed with you what your pay would
- 11 be as a server?
- 12 A. Ah, no, because it actually just continued from the
- 13 previous owner, they just -- we just continued it that way.
- 14 Q. Okay.
- And did anybody, after -- and again, this is, I'm
- 16 talking about the point from which J. Nanouh, Incorporated took
- 17 over the restaurant -- did anyone discuss with you, that a tip
- 18 credit would be taken?
- 19 A. I'm not sure what you mean by a tip credit.
- 20 Q. Did anyone ever talk to you about something called, a tip
- 21 credit?
- 22 A. Not that I'm aware of.
- 23 Q. Did -- and, again, talking about the period from -- since
- 24 J. Nanouh, Incorporated had owned or operated the restaurant --
- 25 did anyone give you an amount of money that was being treated --

- 1 from your tips -- but being treated as part of your wages?
- 2 A. We got cash, part cash and part check, but whenever we got
- 3 our credit-card tips, we got all cash.
- 4 Q. Did anyone ever explain to you an hourly amount that would
- 5 be treated as wages, even though it was given to you as tips?
- 6 A. No, it just -- it was just a continuation on my part.
- 7 Q. And did you -- let's talk about when you were working.
- 8 What did you -- have you worked the same schedule for
- 9 the entire period from the end of March, 2014 up until the
- 10 present time?
- 11 A. Basically, it's an -- it's alternated, because others that
- 12 might be on vacation, you might fill in for them or there might
- 13 be a holiday that comes in to the -- you know, that part and
- 14 then, we -- we'd work that.
- So, it's -- it's basically, what I've done is the
- 16 three days a week and if need be, fill in for others or stay
- 17 longer for others or it's just -- just the way, the restaurant
- 18 world rolls.
- 19 Q. Okay.
- 20 Well, when you say, three days a week, which -- which
- 21 days -- and not -- and taking aside times, when you might be
- 22 covering for someone else --
- A. Hm-hmm.
- 24 Q. -- or working on a special occasion or a holiday, but when
- 25 you're talking about three days a week, which three days were

- 1 you working?
- 2 A. Tuesday, Wednesday, Thursday.
- 3 Q. Okay.
- And what was your -- what shift time -- what times
- 5 were you scheduled to work on a Tuesday?
- 6 A. I worked the second shift, ah, for several years, it was
- 7 all three days, 2:00 to 9:00 -- 2:00 to 8:00, 2:00 to 9:00 --
- 8 like I said, that varies when you might be able to get released
- 9 or stay on.
- 10 And then, recently, I backed off on a Thursday and now
- 11 it's 4:00 to 9:00 or 10:00.
- 12 Q. And when you say, recently, how recently was that that your
- 13 schedule changed a little bit?
- 14 A. Ah, about a year ago.
- 15 Q. But up until that point about a year ago, you were -- I
- 16 just wanted to make sure, I understand, you -- it sounds like,
- 17 you were working --
- 18 A. I was.
- 19 Q. -- three days a week --
- 20 A Sure.
- 21 Q. -- and you were working a shift that was scheduled for,
- 22 either, 2:00 to 8:00 or 2:00 to --
- 23 A. 2:00 to 8:00 and then, it went up to 2:00 to 9:00, because
- 24 we have busy periods, where the restaurant needs more of us to
- 25 help.

1 So, it just depends on the time of the year and -- ah

- 2 -- you know, we all work with each other and that's how we do
- 3 that.
- 4 Q. What -- ah --
- 5 (Pause at 1:43 p.m.)
- 6 BY MS. GREENWALD:
- 7 Q. Given that there were some variations in when your -- the
- 8 time of the shift that you were working, how would you know
- 9 exactly which hours you were expected to be at the restaurant?
- 10 A. The schedule.
- 11 Q. And where did the schedule come from?
- 12 A. The schedule was in the back, ah, it was a paper schedule
- 13 and we had it marked in there.
- And after you'd do the job for so many years, you
- 15 basically, know your routine schedule and if not, when you'd
- 16 come for your first day of the week, you'd check your schedule.
- 17 And you might have been shifted around a little bit or maybe,
- 18 they didn't need you that certain day, someone would fill it for
- 19 you for another reason. And that's how you looked at your
- 20 schedule for the week.
- 21 Q. Now, tell me about -- ah -- what you would do when you
- 22 arrived at the restaurant for your shift and we're talking -- I
- 23 wanted to make sure, I've got this right -- we're talking about
- 24 shifts that were starting, usually, scheduled to start at 2:00,
- 25 correct?

- 1 A. Correct.
- 2 Q. Okay.
- When you arrived, first of all, what time did you
- 4 arrive?
- 5 A. Ah, two o'clock, I'd get there by 2:00.
- 6 Q. You'd get there by 2:00?
- 7 A. Hm-hmm.
- 8 Q. Have you ever arrived earlier?
- 9 A. Somewhat and that varied, because the girls are ready to
- 10 leave and we have a couple that come on at the same time, so
- 11 some girls pick up more tables then and that gives them a little
- 12 bit more time to make money.
- 13 Q. And when -- when you'd get to the restaurant, what's the
- 14 first thing you have to do?
- 15 A. We clock in, if we'd remember, we'd clock in and -- ah --
- 16 check and see what the vegetables are for the day and it's just
- 17 kind of routine.
- 18 Go out, look at out station, make sure everything is
- 19 ready to go for your shift and ask if the other girls, that are
- 20 leaving, if they need anything or anything needs to be
- 21 transferred over, possibly, because they want to leave and start
- your day.
- 23 Q. When you say, logged -- logged in or -- I can't remember,
- 24 if you said, log in or clock in -- can you describe to me, how
- 25 that works?

- 1 A. Well, we log in on the computer, our last digits of our
- 2 Social Security number and then, that brings our screen up and
- 3 that means, we're ready for our shift.
- 4 Q. And do you do that as soon as you get to the restaurant,
- 5 typically?
- 6 A. Typically.
- I don't want to say that I'm every time on the minute
- 8 with that, but I might realize when I put my first table in, oh,
- 9 I forgot to clock in and that's okay.
- 10 Q. But when you get to the restaurant and start working and
- 11 you've described you're checking certain items --
- 12 A. Sure.
- 13 Q. -- to make sure the service is ready, are there -- is there
- 14 a manager there on duty?
- 15 A. Ah, there is one, when I get there, yes.
- 16 Q. And who is, typically, the manager there when you get there
- 17 around two o'clock?
- 18 A. Eddie Farris.
- 19 Q. Okay.
- 20 And then, is there -- does that team manager stay
- 21 throughout the -- the time that you're working, typically?
- 22 A. Ah, basically, he stays on because everything slows up at
- 23 that time. So, ah, normally, it does.
- 24 And then, we'd have three girls there, so we kind of
- 25 help each other out with the seating and so forth.

- 1 And, ah, he leaves and we have the four o'clock girls
- 2 come in and then, we just keep everything going.
- 3 Q. Is there another manager that comes on duty after Eddie
- 4 leaves?
- 5 A. Ah, not immediately.
- 6 THE COURT: And then, when does it pick up at 5:00 for
- 7 the dinnertime?
- 8 THE WITNESS: Ah, it can pick up around five o'clock,
- 9 it can pick up later, like I said, it just depends on what's
- 10 going on in the township, if they have events or things like
- 11 that, then, things happen later.
- 12 BY MS. GREENWALD:
- 13 Q. When does -- when does the next manager come on?
- 14 A. Ah, when I'm there on a Tuesday and a Wednesday, it's
- 15 Michael Nanouh and then, on a Thursday, it's Faez.
- 16 Q. And around what time, does the next manager get there
- during -- during your regular time that you're working?
- 18 A. Ah, 4:30, around that time, right before suppertime kicks
- 19 in.
- 20 Q. Talk me through as your shift is -- as the -- your normal
- 21 scheduled work time is coming to an end.
- So, if you're on the schedule for 2:00 to 9:00 for a
- 23 particular day --
- 24 A. Sure.
- 25 Q. -- as it gets close to nine o'clock, do you do anything to

- 1 start preparing for the end of the shift?
- 2 A. Sure.
- 3 Q. What do you do?
- 4 A. We all have the side work -- side work, that the manager
- fills out, a sheet that we have, it's a daily sheet and we all
- 6 are assigned different spots and we'd do our side work, whatever
- 7 it might be and sometimes, we'd get a check, 'cause we're pretty
- 8 good with it on second shift. So, ah, we'd do that.
- And then, do our fills and we might still have people
- 10 that are still seated, customers, so that way, we can still
- 11 continue to work our way out and still take care of our
- 12 customers.
- 13 A. Okay.
- 14 Let me -- I want to unpack it, you explained a couple
- of different things.
- When you said, the manager makes a list, can you
- 17 describe what that list is?
- 18 A. Well, we -- someone certainly can't take care of everything
- 19 that needs to be done at night, as far as doing ice cream and
- 20 the bain-marie which is where we keep our condiments and things
- 21 like that.
- Everyone has a different thing, we clean the trays, we
- 23 take pretty much care of everything that needs to be cleaned up
- 24 for the third-shift girl.
- 25 Q. And when you say, we, who are you talking about?

1 A. All of the other servers, we all have a designated -- ah --

- 2 spot, that we take care of, it's -- our names are written across
- 3 it and -- and we do it, we bring stock up or things like that or
- 4 napkins and spoons and everything that you'd need.
- 5 O. Who makes that list?
- 6 A. The host -- the host, whoever the host is that's on. If
- 7 Michael is there, we take it to him and -- ah -- he fills it out
- 8 for us and then, we'd go from there.
- 9 Some of us are able to leave earlier, so they can get
- 10 started with theirs earlier, so that's -- that's the way we'd
- 11 get everything all cleaned up.
- 12 Q. But those tasks are specifically assigned by -- by a
- manager?
- 14 A. Sure.
- 15 Q. What -- you also said and I want to make sure, I understand
- 16 what you're talking about -- you also said, some of us might get
- 17 a check, are you talking about -- well, in the period where
- 18 you're getting the side work done -- were you talking about you
- 19 might also be able to pick up another table --
- 20 (Coughing at 1:50 p.m.)
- 21 Q. -- or -- I'm not sure, what you -- what you mean by a
- 22 check?
- 23 A. Ah, I was talking about our side work being checked, so
- 24 that we're sure that we are doing our job.
- 25 Q. Okay.

- 1 So, when you talked about your side work being
- 2 checked, what -- what does that involve?
- 3 A. We just go through the -- what -- the paper that we have,
- 4 the list and our -- whoever's name is behind it, that is what's
- 5 checked off as far as, yes, you did, yes, you did, oops, you
- 6 missed this, maybe, you'd want to go back and correct it.
- 7 Q. Who does this checking off?
- 8 A. The -- the host or the manager, whoever, it doesn't happen
- 9 every time, because like I said, some of us are better at doing
- 10 it and making sure, so the host is kind of comfortable knowing
- 11 that some of us take care of it.
- 12 When you're there a long time, you know what to do at
- 13 the end of the night.
- 14 Q. Okay.
- And for those people, who may not have been there that
- 16 long and aren't as familiar --
- 17 A. Hm-hmm.
- 18 Q. -- have you ever seen anyone get in -- in any kind of
- 19 trouble for not completing their side work task?
- 20 A. Ah, I don't want to say, get in trouble, they get -- it
- 21 gets addressed.
- 22 Q. How does -- how does -- how have you seen it get addressed?
- 23 A. Ah, well, it comes from the other girls that come in from
- 24 the night before, if they'd come in or if we'd come in at second
- 25 shift and see that the first shift did not take care of

- 1 business, ah, we'd tell the boss.
- 2 Q. And what does the boss do?
- 3 A. Checks over it and addresses it.
- 4 Q. And when you talk about the boss, who are you talking
- 5 about?
- 6 A. Michael Nanouh.
- 7 Q. Have you ever been there when the -- the -- when Michael
- 8 Nanouh has addressed a problem with the side work not getting
- 9 done?
- 10 A. Sure.
- 11 We get -- we've gotten a note already in regards to
- 12 it, that -- ah -- just a little warning that you're not taking
- 13 care of your -- your work and you're leaving it for the others
- 14 when they'd come in, which is unfair. And just like, we don't
- 15 like to get it in the afternoon, they don't like to get it in
- 16 the morning.
- 17 Q. Where did that note come from?
- 18 A. The computer, it's on our computer.
- 19 Q. Oh, okay.
- 20 Tell -- can you describe to me, how that works, I'm
- 21 having trouble envisioning it?
- 22 A. Ah, if we -- if we clock in and he has a message for all of
- 23 us to get all at one time, then he can type it in and we'd just
- 24 -- it comes up on our screen and we can see what -- if a meeting
- 25 is coming or what he desires.

- 1 Q. Do you get a lot of messages that way?
- 2 A. No.
- 3 Q. When you -- you talked -- we got -- you talked a little bit

- 4 about what work, you'd need to do before you leave for the night
- 5 or you leave at the end of the scheduled shift.
- What happens, if there's a table that isn't done yet
- 7 when you're scheduled to leave?
- 8 A. Ah, well, that becomes an issue, because you cannot clock
- 9 out until your -- all the customers have been -- their tabs have
- 10 been paid.
- 11 So, that's still on your -- on your screen, so in
- order to be able to punch out, that customer has to pay, so that
- 13 we can do that. Otherwise, we'll just do whatever we have to do
- 14 as far as side work goes and check on that customer.
- And if it continues after and after, then the next
- 16 third-shift girl that comes in, we can kind of just transfer it
- 17 and we give up that tip.
- 18 Q. Okay.
- 19 So, if you were to leave, then you would give the tip
- 20 on the -- on the table, if it's -- if it's the next --
- 21 A. That's the deal.
- 22 Q. -- shift, okay.
- 23 And while you're -- if you have a table or two that
- 24 you're waiting for them to leave towards the end of --
- A. Hm-hmm.

1 Q. -- your shift, you've described you're doing side work.

- What are your responsibilities for that particular
- 3 table that might be lingering?
- 4 A. Well, we're open twenty-four-hours a day, so I can't
- 5 really, ah, make it a point to tell them, we're closing.
- 6 So, it just depends on -- on what is going on as far
- 7 as the third-shift girl, if she come in to a whole lot of
- 8 customers, then, ah, like, I said -- we might transfer it or we
- 9 might just tell the customer, kindly, that in order for us to
- 10 leave, as a server, we'd have to have you be able to cash out,
- 11 you may stay as long as you'd like, you can stay here all night,
- 12 if you'd like, but -- ah -- in order for us to be able to clock
- out and go home, that has to be cleared.
- 14 Q. Okay.
- THE COURT: For you to get paid?
- 16 THE WITNESS: Yes.
- 17 BY MS. GREENWALD:
- 18 Q. And what is the -- when someone stays there for a long
- 19 time, do you continue to visit their table?
- 20 A. Ah, I will -- I will tell them, like, I said, if it's -- if
- 21 it's even being transferred, I will go to them and tell them,
- 22 I'm leaving for the evening, but if you need anything else, so
- and so, whoever that might be will help you and we'd go from
- 24 there.
- 25 Q. If it's not being transferred or say maybe they've only

- 1 been there for fifteen or twenty minutes, would you continue to
- 2 check on them --
- 3 A. Sure --
- 4 Q. -- would you bring them --
- 5 A. -- to see if they need anything else before I'd come to
- 6 that conclusion.
- 7 Q. Would -- would you bring them, drinks if they'd ask for
- 8 them?
- 9 A. Sure.
- 10 Q. And are you the only person at that point, who is
- 11 responsible for servicing that particular table?
- 12 A. And my station.
- 13 Q. When -- once you actually, do either transfer everybody or
- 14 everybody has gone on their -- their way for the evening --
- 15 A. Hm-hmm.
- 16 Q. -- what -- what do you do to close out for your work time?
- 17 A. Well, I -- if everything is done as far as my side work
- 18 goes and I -- I have my screen cleared for the go ahead, I just
- 19 clock out. And I get my -- my sales and things from the day and
- 20 I take it up to the register and whatever my credit-card tips
- 21 are, ah, or if I have any extra cash that I might have, that
- 22 might help them through the night as far as change and cash it
- 23 and we get it.
- 24 Q. Okay.
- 25 And when -- so, when you log out or clock out, is that

- 1 through the same computer system that you described before?
- 2 A. Sure.
- 3 Q. And you take a slip to -- who do you take your slip to --
- 4 A. Ah --
- 5 Q. -- at the end of the night?
- 6 A. -- someone that -- that has the authority to -- to do that
- 7 for us, because once we clock out, we cannot get in to the
- 8 register at all, because we've been cleared.
- 9 So, we'd have to clock back in to get there, so we
- 10 need someone that can open that up and give our tips to us.
- 11 Q. And during the period -- again, we're talking about -- from
- 12 about the end of March of 2014 until the present, who -- who
- 13 would that person typically be for you when you're finishing up
- 14 your work?
- 15 A. Michael Nanouh.
- 16 Q. So, then, you've got -- you get cash for the credit-card
- 17 tips --
- 18 A. Hm-hmm.
- 19 Q. -- is there anything else that you take home with you on a
- 20 daily basis?
- 21 A. No.
- 22 Q. Do you take home all of the cash that you receive in tips,
- either, credit card or otherwise?
- 24 A. I do.
- 25 Ah, like, I said, sometimes, I will see if they need

- 1 any change through the night for the third shift, because they
- 2 need dollar bills, \$5.00 bills or whatever and if we can help
- 3 that way and take the bigger bills, then we'd do that.
- 4 Q. Do you have to -- do you contribute tips to any other
- 5 workers in the restaurant?
- 6 A. Yes.
- 7 O. To whom?
- 8 A. To the busser.
- 9 Q. And how much do you contribute to the bussers?
- 10 A. Well, we see how much our tips are on our credit cards that
- 11 can be pulled up by the manager and he'll tell us, you have --
- 12 you made \$37.00 and whatever you have in your pocket, you count
- 13 and then, you -- however -- ah -- you feel about it, you -- you
- 14 don't have to give a certain amount, but if you get used to your
- 15 girls cleaning and helping you make your money, then you treat
- 16 them accordingly.
- 17 Q. For you, what -- what does that usually mean in terms of
- 18 how much you give them?
- 19 A. Ah, well, it depends on how busy we were, it depends on how
- 20 much they helped us, individually, because they have a lot to
- 21 cover. And I usually give ten to \$12.00.
- 22 Q. And what -- what percent?
- 23 THE COURT: You don't use percentages or you use that
- as a base?
- 25 THE WITNESS: Ah, it's usual -- because it usually

1 comes out to something like that, so if I feel like I want to

- 2 give her a little more because she helped me, then that's my
- 3 gift to her.
- 4 THE COURT: Well, we haven't had anybody that
- 5 testified to exactly what the bussers do.
- 6 So, they do more than clean off the tables, do they
- 7 bring the food out? What exactly do they --
- 8 THE WITNESS: Ah --
- 9 THE COURT: -- what exactly do they do?
- 10 THE WITNESS: They -- they clean, they clean, they
- 11 clear the tables, they -- they clean them and, of course, take
- 12 all of the bus stands and things back.
- 13 And come back and place the new silverware on there
- 14 for the next customers that come in. And they bring the ice up.
- 15 BY MS. GREENWALD:
- 16 Q. Do you know, do they make tips, other than whatever you are
- 17 putting in for them?
- 18 A. I'm not aware of that, I don't know.
- 19 Q. Do you know how much they get paid?
- 20 A. I do not.
- 21 Q. And you've described to me in a -- I'm trying to just put
- 22 myself in -- in that moment.
- 23 You described to me that manager pulls up, something
- 24 about how much you --
- 25 A. Hm-hmm.

- 1 A. -- made that night.
- Where is that happening?
- 3 A. Ah, in the front at the desk, at the front --
- THE COURT: It's printed out, isn't it?
- 5 THE WITNESS: It's printed out.
- 6 THE COURT: It comes out of a machine and she sees, she
- 7 made \$72.00 in tips.
- 8 BY MS. GREENWALD:
- 9 Q. Well, does that -- is there a discussion when -- when you
- 10 take your slip up --
- 11 A. Hm-mm.
- 12 Q. -- you give it to the manager --
- 13 A. Hm-hmm.
- 14 Q. -- correct?
- 15 And they give you cash?
- 16 A. Correct.
- 17 Q. Do they also tell you, anything about how much you should
- 18 be paying in to the bussers?
- 19 A. No.
- 20 Q. Okay.
- Who do you give the money to for the bussers?
- 22 A. Ah, it just depends if there's one or two on. If there's
- 23 two on, then we -- we have a list that we have up front with
- 24 each of the servers names and then, we give that to the cashier
- or the host, whoever it might be.

1 And they'd put it in the drawer and they added it up

- 2 at night and then, when the busser leaves, that's added up and
- 3 given to her.
- 4 Q. Okay.
- 5 So, in your case, would that normally be Michael
- 6 Nanouh, who would be receiving the money and the list?
- 7 A. Yes.
- 8 (Pause at 2:01 p.m.)
- 9 BY MS. GREENWALD:
- 10 Q. What -- ah -- were there -- how did you get pay, other than
- 11 tips?
- 12 A. My biweekly paycheck.
- 13 Q. And when did you get a paycheck, what -- what day of the
- 14 week?
- 15 A. Ah, I'm not there on Sunday, because that's when they get
- 16 the checks, so when I come in on Tuesday, I will retrieve my
- 17 check.
- 18 Q. And where is that when you retrieve it?
- 19 A. Ah, usually, locked up in the office in the back and -- ah,
- 20 Eddie, if he's on at that time or if Michael -- I'd miss Eddie
- 21 and Michael comes in, then, he will get it for me.
- 22 Q. Is your paycheck always the same amount?
- 23 A. No.
- Q. Does you paycheck pay for all of the hours that you've
- 25 worked in the week or two-week period?

1 A. My paycheck does not pay for all of the hours on the check,

- 2 it's half check and half cash, not any longer, it's not like
- 3 that, I just get -- I've decided to make it all check.
- 4 Q. You decided that?
- 5 A. Well, I -- it's better.
- 6 Q. Okay.
- 7 So, tell me about how -- how much of -- how many of
- 8 your hours would, typically, be paid through the check -- and
- 9 again, we're talking about the period from 2014 -- strike that
- 10 for a second.
- 11 When did -- when did that change in terms of you
- 12 getting cash in addition to a check?
- 13 A. Ah, I don't know exactly when I started doing that, I was
- 14 going through a divorce and I had to make sure that everything
- 15 was shown on my checks, so that I could work with that. So, ah,
- 16 that was my personal reason for that.
- 17 Q. Do you know about when that was?
- 18 A. Maybe, three years ago, two years ago.
- 19 Q. So, after that point, you were not receiving any cash other
- than your tips, is that correct?
- 21 A. Ah, I would -- I would get half -- half of it, ah, I would
- 22 get half check and half cash.
- So, if it was the ten hours on my check, ah, then, the
- 24 other ten hours, if it was twenty hours for the week, then, ah,
- 25 the other twenty, I would get \$20.00, ten dollars times two

- 1 dollars, \$20.00.
- 2 Q. Okay.
- 3 So, when you were getting cash, you were getting how

- 4 many dollars an hour?
- 5 A. Two dollars.
- 6 Q. And when you were getting a check, how many dollars an hour
- 7 were you getting on the check?
- 8 A. 2.83.
- 9 Q. Is there a reason that you know of for that difference?
- 10 A. Ah, no, not really, other than it was, maybe, we kind of
- 11 thought everything was just gonna go to the tax part of that end
- of the two dollars and felt good about that part.
- 13 Q. Who -- did anyone tell you that, you were getting paid two
- dollars rather than 2.83, because of tax reasons?
- 15 A. No.
- 16 Q. Did you ever get a separate statement of taxes withheld
- 17 from the cash that you received?
- 18 A. No.
- 19 THE COURT: So, most weeks you worked how many hours?
- 20 THE WITNESS: Well, it's 2:00 to 10:00 or 2:00 to 8:00
- 21 or 2:00 to 9:00, however, you want to look at it, ah, sixteen to
- 22 twenty.
- THE COURT: So, usually, never more than thirty?
- 24 THE WITNESS: No.
- 25 THE COURT: Or eight, eight and eight, what would that

Brenda Alena - Direct 154 1 be? 2 THE WITNESS: Twenty-four. THE COURT: Okay. 3 4 So, you only worked two days a week, really? 5 THE WITNESS: Sure. 6 THE COURT: So, you never exceeded forty? 7 THE WITNESS: No. 8 I'm not gonna say, never --9 THE COURT: All right. 10 THE WITNESS: -- because it's been four years, like I 11 said, if I might have filled in for someone's shift when they 12 went on vacation, but it was far and few between. 13 BY MS. GREENWALD: 14 Q. And I just wanted to make sure, I -- I clarify, I -- I 15 thought I understood and maybe, I misunderstood. 16 At some point, did you stop receiving half of your 17 check in cash and -- half of your pay in cash and half of your 18 pay on the paycheck? 19 A. Yes. 20 Q. Okay. 21 And I want to make sure, as to when, do you know, when 22 that happened --23 I think --Α. 24 -- that change happened?

-- I think, it's about two years ago.

- 1 Q. Now, typically, how many hours show up on your paycheck?
- 2 A. Biweekly, it can be thirty, thirty-one. Like, I said, it
- 3 all depends on what goes on during the day, sometimes, we can
- 4 leave early and -- and we -- we're at, you know, three hours or
- 5 it's taken off of our pay, because we're not there, we didn't
- 6 work it.
- 7 So, it just -- it's not a given of how many hours.
- 8 Q. So, did you -- ah -- if you stayed after your shift,
- 9 because there was someone, who was lingering at their table --
- 10 A. Hm-hmm.
- 11 Q. -- would you mark that down somewhere on the schedule?
- 12 A. There wouldn't be a reason to.
- 13 Q. Why not?
- 14 A. Because I'm clocking out and I have a paper that says, how
- 15 many hours I worked, 'cause I can't leave until I -- until that
- 16 is cleared.
- 17 Q. And I just wanted to confirm, you said, when you were
- 18 getting cash, did you -- and I'm talking about not your tips --
- 19 A. Hm-hmm.
- 20 Q. -- but cash that you understood to be part of your hourly
- 21 pay --
- 22 A. Hm-hmm.
- 23 Q. -- ah, did you ever get coins as part of that?
- 24 A. No.
- 25 Q. Always bills?

- 1 A. Always.
- 2 Q. How did you get the cash?
- 3 A. In an envelope with the check.
- 4 Q. And who -- would that just be in there when you retrieved
- 5 it?
- 6 A. Yes.
- 7 Q. Do you know, who put the cash in there?
- 8 A. No.
- 9 MS. GREENWALD: If I can just take a moment.
- 10 (Long pause and discussion held off the record at 2:08
- 11 p.m.)
- MS. GREENWALD: Just a moment.
- 13 (Pause continues.)
- MS. GREENWALD: I don't have any further questions for
- 15 the witness at this time.
- 16 THE COURT: All right.
- 17 Mr. Dautrich, you may cross-examine.
- 18 CROSS-EXAMINATION
- 19 BY MR. DAUTRICH:
- 20 Q. Hi, Brenda, how are you?
- 21 A. Hello, good, thank you.
- 22 Q. So, just a few questions, maybe, Brenda.
- When you started working -- well, let me go back.
- 24 You worked at Manny's before that restaurant became
- 25 the Exeter Family Restaurant, right.

- 1 A. Yes, I did.
- 2 Q. And you continued to remain employed in the same building
- 3 after it was bought by Joe Nanouh, right?
- 4 A. Correct.
- 5 Q. So, you were there before Joe was, so to speak?
- 6 A. Yes.
- 7 Q. When -- when Joe took over and bought the restaurant from
- 8 whoever the prior owners were, you had already been there,
- 9 right?
- 10 A. Yes.
- 11 Q. And you -- did your pay -- ah -- how you were paid, half
- 12 check and half cash, change in any when Mr. Nanouh took over?
- 13 A. No.
- 14 Q. Okay.
- Obviously, somebody must have had a discussion that
- 16 you knew what -- you knew what you were getting paid, right?
- 17 A. Yes.
- 18 Q. Okay.
- 19 And the -- the amount -- the hours you were paid in
- 20 cash -- oh, excuse me, strike that.
- The hours you were paid by a check from the time of
- 22 the spring of 2014 until you went to check only, ah, the hours
- 23 you were in -- by a check were at 2.83 an hour?
- 24 A. Correct.
- 25 Q. And you indicated, that you were -- I believe, the prior

- 1 attorney asked you about talking about at tip credit, do you
- 2 know -- do you know what that means?
- 3 A. I really don't, I don't really know.
- 4 Q. Okay.
- You've been -- you've been a server at that -- at that
- 6 restaurant for, like, twenty-five years, haven't you?
- 7 A. Yes, I have.
- 8 Q. Okay.
- 9 So, did you believe that you had to be instructed on
- 10 how to do your job when the new owner took over?
- 11 A. No.
- MS. GREENWALD: Objection, your Honor --
- THE COURT: Sustained.
- MS. GREENWALD: -- it's argumentative.
- 15 BY MR. DAUTRICH:
- 16 Q. There is a -- a bulletin board, so to speak, where things
- 17 are posted or there was -- where things are posted for the
- 18 employees, is that right?
- 19 A. Yes.
- 20 Q. So, on that bulletin board, would be, the schedule, right?
- 21 A. Yes.
- 22 Q. And there was other -- there were other things posted
- 23 there, like, talking about health -- or, I mean, safety in the
- workplace, right?
- 25 A. Hm-hmm.

- 1 O. And --
- MS. GREENWALD: Objection, your Honor, we're not --
- 3 there is no idea what time period, we're talking about here,
- 4 it's especially, vague.
- 5 THE COURT: All right. Please clear up.
- 6 (Coughing at 2:12 p.m.)
- 7 MR. DAUTRICH: All right.
- 8 THE COURT: Yes.
- 9 BY MR. DAUTRICH:
- 10 Q. Has that bulletin board been there since you -- since Joe
- 11 took over the restaurant?
- 12 A. Yes.
- 13 Q. All right.
- So, that we're talking about the same bulletin board
- 15 that's been there for twenty-some years, right?
- 16 A. Yes.
- 17 Q. All right.
- 18 And on that bulletin board, there is information about
- 19 safety, right?
- 20 A. Yes.
- 21 Q. And there's information about minimum wages and stuff like
- 22 that, right?
- 23 A. Sure.
- 24 Q. Okay, yes --
- 25 A. Yes.

- 1 Q. -- sorry, the Judge can't see you nodding.
- 2 A. I'm sorry, yes.
- 3 Q. All right.
- 4 So, when you -- when you were talking about the -- the
- 5 responsibilities you have as a server at the restaurant, I mean,
- 6 it seems like, there was a lot of discussion about, these side
- 7 jobs or the things that are not serving the food to the
- 8 customers and taking orders, okay, do you remember that stuff?
- 9 A. Yes.
- 10 Q. Before the Nanouhs bought that restaurant, did you do the
- 11 -- similar kinds of side jobs, like, check on condiments and
- 12 wipe down --
- 13 A. Yes.
- 14 Q. -- various spots?
- 15 A. Yes.
- $16\,$ Q. And is it fair to say, that as a -- a server, you have a
- 17 designated station or a section of the restaurant, you're
- 18 responsible for?
- 19 A. Yes.
- 20 Q. And in that, you check the condiments and the spices at
- 21 your tables, right?
- 22 A. Yes.
- 23 Q. And if they need sugar, you'd put sugar there --
- 24 A. Yes.
- 25 Q. -- things like that?

- 1 A. Sure.
- 2 Q. Are those unusual tasks in your experience as a server?
- 3 A. That's your station and you make sure it's ready for the
- 4 next customer.
- 5 Q. Okay.
- 6 You talked about Michael and his responsibilities and
- 7 what you see him doing while he's there, is it fair to say that
- 8 there is a -- a period of time between -- during your shift --
- 9 where Eddie leaves and then, there is nobody -- and there's no
- 10 manager or host there?
- 11 A. For a while.
- 12 Q. Okay.
- And during those times, the people who are servers
- 14 then would seat customers and ring them out at the cash
- 15 register, right?
- 16 A. Yes.
- 17 Q. All right.
- So, that's not unusual --
- 19 A. Not at all.
- 20 Q. -- in your experience, right?
- 21 And when you -- when you see Michael at the
- 22 restaurant, you've talked about him having a bunch of different
- 23 things, he does, but he's -- he's at the host or hostess station
- 24 in the front of the restaurant for a good bit of time while he's
- 25 there, isn't he?

- 1 A. Yes.
- MS. GREENWALD: Objection, vague -- what -- when are
- 3 we talking about?
- 4 THE COURT: The objection is sustained or clarify it --
- 5 MR. DAUTRICH: All right.
- 6 THE COURT: -- re-ask -- ask the question again.
- 7 BY MR. DAUTRICH:
- 8 Q. I -- I guess, when I ask -- when I'm asking a question,
- 9 unless I say a specific date range, Brenda, I'm going to be
- 10 asking about from March of 2014 until March or April of 2018,
- 11 okay?
- 12 A. Yes.
- 13 Q. So, during those four year -- that four years, is it fair
- 14 to say, that when Michael was in the restaurant, a fairly
- 15 significant amount of his time was spent at the host or hostess
- 16 section?
- 17 A. Yes.
- And if we need him, if he's in his office and we need
- 19 him, it gets busy or whatever, ah, we knock on the door and he
- 20 comes out and he takes care of --
- 21 Q. Okay.
- 22 A. -- everything.
- 23 Q. So, while he's at the host or hostess section, he's seating
- 24 customers, right?
- 25 A. Yes.

1 Q. He's -- maybe, if it's really busy -- he's taking people's

- 2 names down for a table?
- 3 A. Yes.
- 4 Q. And he's also running the cash register when people go up
- 5 to pay at the end of their meal?
- 6 A. Yes.
- 7 Q. This is the -- the station and it's not quite -- it's
- 8 bigger than this podium -- but it's -- you know -- a squared-off
- 9 section of the front of the restaurant, where the doors are,
- 10 right?
- 11 A. Yes.
- 12 Q. Okay.
- Now, you -- we've talked about the -- the amount or
- 14 roughly, the amount of money that you were contributing towards
- 15 the bus -- the bussers, right?
- 16 A. Yes.
- 17 Q. On average -- and again, between the -- between the time
- 18 frame of March of 2014 to March or April of this year, what did
- 19 you typically average on a shift where you worked 2:00 to 8:00
- or 9:00 in tips when you left at the end of the night?
- 21 A. Well, once again, that depends on how busy we were, it
- 22 depends on the season, typically, busier around Christmastime,
- 23 lots of shoppers, Walmart, Target, they stop in at the
- 24 restaurant.
- 25 So -- and there's a lot of -- ah -- concerns and

- 1 things, so we get busier. Ah, we might have snow periods of
- 2 time, where -- when it snows and ice, I mean, we don't get the
- 3 business, so of course, our money decreases.
- And it's usually, I'll walk away with about eighty --
- 5 \$80.00.
- 6 Q. So, eighty per night or per shift would be about an average
- 7 for you?
- 8 A. That's about an average.
- 9 Q. So, some nights, you could make seventy or sixty --
- 10 A. Right.
- 11 Q. -- some nights, you could make a hundred --
- 12 A. Correct.
- 13 Q. -- or something like that?
- 14 A. Correct.
- 15 Q. And when you are at the end of your shift and you go to the
- 16 point-of-sale computer or whatever and you clock out as we're
- 17 referring to it, you punch your number in, I guess, and then,
- 18 you're able to print out your credit-card sales for that period
- of time, you were in the computer?
- 20 A. Yes.
- 21 Q. It knows who you are and assigns those to you, right?
- 22 A. It knows everything about what we did the whole time.
- 23 Q. All right.
- So, then you take it to the person at the cash
- 25 register and they look at it and if it says, \$55.00 for example,

- 1 they give you \$55.00?
- 2 A. Yes.
- 3 Q. And then also, if you have a person that pays for their
- 4 check in cash and leaves a -- some -- sometimes, people just
- 5 leave cash on the table when they're done, right?
- 6 A. Yes.
- 7 Q. You don't take the check up to the register for the
- 8 customers and ring it out, they go up there themselves,
- 9 typically, right?
- 10 A. Yes.
- 11 Q. Okay.
- So, if I -- if I'm done with my meal and I pick my
- 13 check up and I say, thanks, Brenda and I leave five bucks on the
- 14 table and walk up to the cashier, you accept that as a tip,
- 15 right?
- 16 A. Correct.
- 17 Q. So, you keep those and daily, you take your cash tips and
- 18 the credit-card tips home with you?
- 19 A. Yes, I do.
- 20 Q. And you're saying, you're averaging about \$80.00, that's
- 21 after you've already tipped the bus staff or does that -- maybe,
- 22 maybe not?
- 23 A. Maybe, maybe not.
- 24 Q. All right.
- Now, you indicated that the way you were paid changed

- 1 at some period in the last two or three years and I believe, I
- 2 heard you say, that that was something that coincided, maybe,
- 3 with a divorce you were going through?
- 4 A. Well, sort of, yes.
- 5 Q. Okay.
- 6 So, this was something that changed how you were being
- 7 paid, you initiated that on your own, right, you asked somebody
- 8 to change that?
- 9 A. Ah, to all check?
- 10 Q. Yes.
- 11 A. Yes.
- 12 Q. Okay.
- So, you weren't told, we're changing this, Brenda,
- 14 whether you like it or not?
- 15 A. No.
- 16 Q. That was your request?
- 17 A. It was mine.
- 18 Q. Okay.
- 19 And as far as how things work at the -- between the
- 20 different shifts of servers, for example, it looks like you're
- 21 normally on a second-shift hours --
- 22 A. Yes.
- 23 Q. -- basically, all right.
- So, is it fair to say that as a second-shift server,
- 25 that you would rely on the first-shift servers to have the

- 1 napkins and silverware prepared and have everything stocked when
- 2 you arrived that day?
- 3 A. Yes.
- 4 Q. And is it fair to say, that the third-shift folks that
- 5 overlapped or come in after you, expect the same from you?
- 6 A. Sure.
- 7 Q. And the -- the servers, who work at the restaurant, whether
- 8 they work on the same shift or not, is it fair to say that the
- 9 shifts cooperate in a way to have stuff stocked for the next
- 10 shift?
- 11 A. Yes. And if not, we address it.
- 12 Q. So, in other words, if I was working first shift and I
- 13 didn't stock your station, when you saw me the next time, you'd
- 14 give me little bit of your --
- 15 A. Feedback.
- 16 Q. -- piece of mind? Okay.
- So, it's basically, it's -- to some extent, it sounds
- 18 like, the co-workers talk amongst each other and try to hold
- 19 each other a little accountable, 'cause they --
- 20 A. Oh, yes.
- MS. GREENWALD: Objection, relevance, I don't know
- 22 where we're going with that.
- THE COURT: Sustained, let's move on.
- MR. DAUTRICH: Well, Judge with respect, they've been
- 25 allowed to ask about condiments and all those -- I think, this

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Brenda Alena - Cross
                                                                    168
1
    is -- you know -- important for the Court to understand, how the
2
    shifts overlap.
3
               THE COURT: Well, I think, we've heard enough about --
               MR. DAUTRICH: Okay --
4
               THE COURT: -- how the shifts overlap --
5
6
               MR. DAUTRICH: -- well --
7
               THE COURT: -- I mean, really.
8
               The first shift has to get it ready for the second
9
    shift --
10
               MR. DAUTRICH: Okay.
11
               THE COURT: -- the second shift has to get it ready
12
    for the third shift, the third shift has to get it ready for the
13
    first shift, did I --
14
    BY MR. DAUTRICH:
15
    Q. With respect --
16
               THE COURT: -- did I say that, right?
17
               THE WITNESS: You absolutely got it perfect.
18
               MR. DAUTRICH: Okay.
19
               THE COURT: And if the people shirk their duties,
20
    they're going to hear about it --
21
               THE WITNESS: You've got it.
22
               THE COURT: -- we've heard it again and again and
23
    again and again.
24
               MR. DAUTRICH: They're their witnesses, Judge, I'm
25
    just --
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- 1 THE COURT: I know, I'm not -- I'm just saying --
- 2 MR. DAUTRICH: All right.
- 3
 THE COURT: -- right now, that we've heard --
- 4 MR. DAUTRICH: Okay.
- 5 THE COURT: -- from several servers, we're starting to
- 6 repeat ourselves.
- 7 BY MR. DAUTRICH:
- 8 Q. When you have -- when your shift is coming to an end, if
- 9 you still have a customer or a table or two, I think, you said,
- 10 you -- you can choose to ask them to pay the bill, if they'd
- 11 like to?
- 12 A. Ah, each one of us, is different in that respect. Some of
- 13 us, you know, might wait a little longer, we don't wait too much
- 14 longer, because we're ready to go by that time.
- And then there's people on the new shift that's coming
- 16 in, so then, we kind of work with them first. And if not, then
- 17 we'd just approach the table, kindly and everyone is always very
- 18 nice and doesn't understand that we can't -- they do but they
- 19 don't think of it -- that we can leave -- cannot leave, excuse
- 20 me -- without them clearing or paying their tab.
- 21 Q. Okay.
- 22 So, you are giving the flexibility to make your own --
- take your own approach to it?
- 24 A. I am.
- 25 Q. And you're not given any kind of reprimand for doing that

- 1 from --
- 2 A. No.
- 3 Q. -- the management?
- 4 A. No.
- 5 Q. Okay.
- And then, with respect to the -- with respect to your
- 7 biweekly pay, you say, you get that when you arrive for your
- 8 Tuesday shift?
- 9 A. Correct.
- 10 Q. And when you were getting some pay in cash and some pay as
- 11 a check, that was all in the same envelope --
- 12 A. Yes.
- 13 Q. -- and it would have your name on it --
- 14 A. Yes.
- 15 Q. -- and then, it would have a dollar figure written on
- 16 there?
- 17 A. Correct.
- 18 Q. And that was -- the dollar figure written on it, was what
- 19 you got in cash, right?
- 20 A. Yes.
- 21 Q. From the period of time, March of 2014 to this year, 2018,
- 22 March, April, do you -- do you believe that you were not
- 23 properly paid by the Nanouhs?
- 24 A. I was fine with getting my check, the way I did, half
- check, half cash and I had my tips at the end of the night.

- 1 And, actually, the wage is very important, I
- 2 understand how important our wages are, but in regards to that,
- 3 we don't really -- we can -- can't really make a living off of
- 4 our wage, because of being tipped, so we kind of deal with it
- 5 that way and it all worked for some of us.
- 6 Q. And so, from the time of 2000 -- you know, again, March of
- 7 2014 to this year, you -- are you satisfied as an employee
- 8 there, you --
- 9 A. Yes.
- 10 Q. Okay.
- 11 So, when -- when they've changed some policies of
- 12 whatever kind during that time frame, it wasn't something that
- made you want to leave?
- 14 A. If --
- MS. GREENWALD: Objection, your Honor, there has been
- 16 no testimony in evidence that any change in policy --
- 17 THE COURT: Okay, sustained --
- 18 MS. GREENWALD: -- that this witness was told about.
- 19 THE COURT: -- sustained, sustained.
- Let me ask you this, at any time knowing that the
- 21 minimum wage is 7.25, did you feel that your tips and the money
- 22 combined, did not equal the minimum wage?
- 23 THE WITNESS: No, because -- actually, I do not feel
- 24 like that, but I don't really know that, I took it into context
- 25 -- context, I'm not sure, I just don't even think about the

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Brenda Alena - Cross
                                                                    172
1
    7.25, because it's 2.83.
2
               THE COURT: Right.
3
               THE WITNESS: -- and that's where I stand with that.
4
               I mean, I don't take my amount of --
5
               THE COURT: But if you worked six hours and you make
6
    $60.00, then -- then that would --
7
               THE WITNESS: Sure, yes.
8
               MR. DAUTRICH: Okay. No other questions.
9
               THE COURT: Anything -- anything further from this
10
    witness?
11
              MS. GREENWALD: Give -- give me just a moment, your
12
    Honor, I --
13
               THE COURT: Sure.
14
              MS. GREENWALD: -- other questions.
15
              (Pause and discussion held off the record at 2:25
16
    p.m.)
17
               THE COURT: Yeah, we weren't asking you to be an
18
    accountant, we were just asking generally.
19
               THE WITNESS: Yes.
20
               (Pause continues.)
21
              MS. GREENWALD: Just a couple of questions.
22
                           REDIRECT EXAMINATION
23
    BY MS. GREENWALD:
24
    Q. Ms. Alena, you -- you comply with whatever rules there are
```

25

at work, right?

- 1 A. Sure.
- 2 Q. And you understand that there are some rules about what
- 3 your employer is supposed to pay you, correct?
- 4 A. Yes.
- 5 Q. Okay.
- And you've told us that you were receiving cash,
- 7 approximately, \$2.00 an hour for about half of the hours you
- 8 were working, correct?
- 9 A. Correct.
- 10 Q. In your understanding, was that following the rules?
- 11 A. I don't know that it was following the rules, but I feel as
- 12 though, if we weren't -- or I wasn't satisfied with it, I could
- 13 have approached it and went all on check or I could walk away.
- 14 Q. Do you feel like it's your responsibility to figure out,
- 15 how much the law requires you to be paid?
- 16 A. No.
- MR. DAUTRICH: Objection.
- 18 THE COURT: It's asked and answered.
- 19 THE WITNESS: I'm sorry?
- 20 THE COURT: It's okay, you answered the question, you
- 21 felt that it's not your responsibility.
- THE WITNESS: It's not my responsibility.
- 23 BY MS. GREENWALD:
- Q. Whose responsibility is that?
- 25 A. Could you repeat the question?

- 1 Q. Whose responsibility is --
- MR. DAUTRICH: Objection to that.
- 3 A. Could you repeat the original question?
- 4 Q. To -- whose -- whose responsibility is it to figure out how

- 5 much you're supposed to be paid?
- 6 MR. DAUTRICH: I'd object to that, Judge.
- 7 THE COURT: Overruled.
- 8 A. Well, whatever the -- whatever the wage is, I would say,
- 9 the owner is responsible for letting us know, how much we should
- 10 get and it was half check and half cash.
- 11 Q. Are they responsible for actually paying you all of the
- wages that you're supposed to be earning?
- 13 A. I assume that the \$2.00 was for -- the other eighty-three
- 14 cents went toward taxes, so like I said, we just kind of
- 15 accepted it or we could have walked away.
- 16 Q. When you said, you'd changed to getting paid all in a
- 17 check, who did you -- who did you ask about getting that
- 18 changed?
- 19 A. I can't really remember, who I asked about it, I just
- 20 decided that's how I wanted to work it and that was best for my
- 21 personal reasons.
- 22 Q. You don't remember, who -- who you talked to about it?
- 23 A. I do not.
- MS. GREENWALD: No further questions.
- THE COURT: All right.

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175
1
               Mr. Dautrich, anything else?
2
               MR. DAUTRICH: No, Judge, thank you.
3
               THE COURT: All right, thank you, you're excused.
4
               THE WITNESS: Thank you very much.
5
               (Witness excused at 2:28 p.m.)
6
               THE COURT: Let's take a brief recess at this time and
7
    I'll see Counsel back in the jury room.
8
               (Discussion held off the record.)
9
               (Recess is held at 2:29 p.m.)
10
11
               (Resumed in open court at 3:31 p.m.)
               DEPUTY CLERK: All rise.
12
13
               Court is again in session. Thank you, you may be
14
    seated.
15
               THE COURT: All right.
16
               Let the record reflect, the witness is in the box,
17
    counsel are present, the parties are present.
18
               Sir, please raise your right hand.
19
               IVAN GARCIA-LOPEZ, PLAINTIFF WITNESS, SWORN.
20
               THE WITNESS: I do.
21
               DEPUTY CLERK: State your name and spell your last on
22
    the record.
23
               THE WITNESS: Ivan Garcia-Lopez.
24
               MR. EPSTEIN: He didn't spell it.
25
               DEPUTY CLERK: You have to spell your last name.
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Ivan Garcia-Lopez - Direct 176 1 THE WITNESS: Oh, I-v-a-n, G-a-r-c-I-a. 2 DEPUTY CLERK: Thank you, you may be seated. 3 DIRECT EXAMINATION BY MR. EPSTEIN: 4 5 And is it Mr. Garcia or Mr. Garcia-Lopez? 0. 6 I normally use, just Garcia, but --Α. 7 Okay. Good afternoon. 0. 8 Α. -- Garcia-Lopez, yeah. 9 Ο. Thank you for coming in. 10 Α. You're welcome. 11 Just to kind of confirm for the record, you understand that 12 the Department of Labor is suing your employer, Exeter Family 13 Restaurant? 14 A. Yes, I do. 15 Q. Okay. 16 How long have you worked for the restaurant? 17 Eighteen years. Α. 18 Q. Eighteen years. 19 What job were you hired to do at first? 20 Ah, I was a line cook. Α. 21 Q. Okay. 22 How long were you a line cook? 23 About maybe, eight years. Α.

Who hired you to be a line cook?

24

Q.

Okay.

- 1 A. Darren.
- 2 Q. And who is Darren?
- 3 A. Darren Renninger, he's the executive chef.
- 4 THE COURT: Is the what?
- 5 THE WITNESS: Executive chef --
- 6 THE COURT: Okay.
- 7 THE WITNESS: -- for the restaurant.
- 8 THE COURT: Thank you.
- 9 BY MR. EPSTEIN:
- 10 Q. And the name is Darren --
- 11 THE COURT: Please sit closer and speak into the
- 12 microphone.
- 13 THE WITNESS: Okay. I'll fix it.
- 14 Q. You said, it's Darren Renninger?
- 15 A. Renninger, yeah.
- 16 Q. Does Mr. Renninger still work there?
- 17 A. Yes.
- 18 Q. Is he still the executive chef?
- 19 A. Yes.
- 20 Q. Okay.
- 21 You said, that you were a line cook for eight -- eight
- 22 years, what -- what job did you take after that?
- 23 A. I started being a sous chef.
- 24 Q. Okay.
- 25 And are you still a sous chef?

- 1 A. Yes.
- 2 Q. Okay.
- 3 What are your duties as a sous chef?
- 4 A. Well, I normally prep, do some of the prepping and I follow
- 5 up whatever Darren needs for -- you know -- for the restaurant.
- 6 Q. Okay.
- How many days a week do you work?
- 8 A. I would work Mon -- Monday through Friday.
- 9 Q. Okay.
- 10 And that's currently, right?
- 11 A. Yes.
- 12 Q. Okay.
- We'll come back to your schedule a little more.
- What's involved in the prep work that you've
- 15 described?
- 16 A. Well, ah, you know, I normally, like, cut whatever Darren
- 17 needs for the day or, you know, I make -- make the soups and
- 18 just try to help him out.
- 19 Q. Okay.
- Is there anybody else in the kitchen that -- between
- 21 you and Darren -- in terms of hierarchy?
- 22 A. There's also what?
- 23 Q. Is there anybody -- is there anybody in the kitchen between
- 24 you and Darren, who is -- who is, like, your -- I'll try to
- 25 phrase this question, correctly.

- 1 Darren is your -- is Darren your direct boss?
- 2 A. Yes.
- 3 Q. Okay.
- Are there any other -- any other sous chefs?
- 5 A. No.
- 6 Q. Okay.
- 7 How many line chefs are there?
- 8 A. Line cooks?
- 9 Q. Yes.
- 10 A. Ah, there's three cooks in the morning during my shift.
- 11 Q. When is your shift?
- 12 A. In the morning.
- 13 Q. Mornings, okay.
- 14 A. Yeah.
- 15 Q. Have you always worked the morning shift or --
- 16 A. Yes.
- 17 Q. Okay.
- The whole eighteen years?
- 19 A. Ah, yes.
- 20 Q. Okay.
- Do you ever work night shifts?
- 22 A. Ah, I used to fill in, sometimes, when the guy doesn't show
- 23 up, I used to work.
- 24 Q. Okay.
- Does the menu change at all from day to day?

1 A. It changes, like, often -- like, every season, just the

- 2 inserts of the menu.
- 3 Q. Okay.
- 4 Who makes those changes?
- 5 A. Darren.
- 6 Q. Do you create any new dishes for the kitchen?
- 7 A. No. He does that all on his own.
- 8 Q. Okay.
- 9 Do you order any supplies for the kitchen?
- 10 A. No.
- 11 Q. Okay.
- Do you order any food for the kitchen?
- 13 A. No, I -- I do the dairy ordering, ah --
- 14 Q. Okay.
- How do you do the dairy ordering?
- 16 A. Ah, Darren has this -- ah -- paper for -- ah -- for me to
- 17 order and I just -- you just go and do an inventory, that he has
- 18 for the week and for the weekend.
- 19 Q. Okay.
- So, you -- you used this piece of paper and then,
- 21 order what --
- 22 A. Order --
- 23 Q. -- fill -- fill in -- makes sure the stock is at a certain
- 24 level?
- 25 A. Yeah.

- 1 Q. Okay.
- 2 A. Yeah.
- 3 He wants -- ah -- certain amount, you know, during the

- 4 week and a certain amount during the weekend. So, I just have
- 5 to match up and then --
- 6 Q. All right.
- 7 A. -- I mean, the numbers, I'm sorry.
- 8 Q. Do you order any other food or supplies for the kitchen?
- 9 A. No.
- 10 Q. Okay.
- 11 Do you direct the work of the line cooks?
- 12 A. Ah, sometimes, when they're not doing something properly, I
- 13 go tell them, you know, ah, they're not doing their job right.
- 14 Q. Okay.
- Do you hire or -- do you hire any of the line cooks?
- 16 A. No.
- 17 Q. Okay.
- 18 Have you -- have you ever fired any of the line cooks?
- 19 A. No.
- 20 Q. Okay.
- Who does that?
- 22 A. Ah, normally, Darren.
- 23 Q. Okay.
- Do you make any of the schedules for the kitchen?
- 25 A. No.

- 1 Q. Okay.
- 2 And I -- I guess, I should say, kitchen employees, not
- 3 the kitchen?
- 4 A. Yeah.
- 5 Q. Okay.
- 6 Who makes the schedule for the kitchen employees?
- 7 A. Darren.
- 8 Q. Okay.
- 9 Who is in charge of the restaurant, while you are
- 10 there?
- 11 A. Ah, when I'm there --
- 12 Q. Yes.
- 13 A. -- and then, Darren is there?
- 14 Q. Yes.
- 15 A. Darren.
- 16 Q. Darren, okay.
- 17 Is there anybody else -- are there any other managers
- 18 in the restaurant --
- 19 A. Ah --
- 20 Q. -- during your shift?
- 21 A. -- well, sometimes, when -- when Darren is there and then,
- 22 ah, Eddie.
- Q. Who is Eddie?
- 24 A. Eddie is the owner's -- ah -- son-in-law.
- 25 Q. And what's his job?

- 1 A. He works, the register.
- 2 Q. Does he -- is he a manager?
- 3 A. Yeah.
- 4 Q. Okay.
- 5 Does he hire people?
- 6 A. Ah, I don't -- I'm not sure about that.
- 7 Q. Okay.
- 8 So, you said, you're currently working Monday to
- 9 Friday, how long have you worked the Monday-to-Friday schedule?
- 10 A. Ah, I recently -- just since April.
- 11 Q. Okay.
- What changed in April?
- 13 A. I was put on -- ah -- on a salary.
- 14 Q. Okay.
- What -- what was your schedule before April?
- 16 A. I used to work, ah, fifty hours a week.
- 17 Q. And was that still Monday to Friday or were there other
- 18 days?
- 19 A. It was -- ah -- Monday to Friday -- Monday to Friday and
- 20 Sunday.
- 21 Q. So, what time would you start working on a normal day prior
- 22 to April?
- 23 A. Hmm, I used to do, ah, 5:00 to 6:00 on Monday and then,
- 24 from Tuesday to Friday, I do 6:00 to 2:00 and then, Sundays, I
- 25 used to come at five o'clock in the morning till two o'clock.

- 1 Q. So, you said, on Mondays, you worked from 5:00 in the
- 2 morning till 6:00 at night, is that correct?
- 3 A. Five o'clock in the morning till two o'clock --
- 4 Q. Oh, two o'clock.
- 5 A. -- in the afternoon.
- 6 Q. Okay.
- Who gave you that schedule?
- 8 A. Ah, Darren.
- 9 Q. Okay.
- How much were you paid prior to April?
- 11 A. Ah, I was paid -- getting paid \$15.00 an hour.
- 12 Q. Okay.
- What are you paid right now?
- 14 A. Ah, I'm not sure, I'm on -- on a salary.
- 15 Q. Okay.
- Do you know what your check says before taxes are
- 17 taken out?
- 18 A. Before taxes?
- 19 Q. Yes.
- 20 A. It's -- ah -- I think, \$1400.00.
- 21 Q. Okay.
- Is there any cash paid to you right now?
- 23 A. No.
- 24 Q. Okay.
- 25 Before April, do you know what your -- your check was

before taxes were taken out?

- 2 A. Ah, my check?
- 3 O. Yes.
- 4 (Pause at 3:40 p.m.)
- 5 A. It was nine hundred something.
- 6 Q. Okay.
- 7 Before April were you paid any cash?
- 8 A. Yeah.
- 9 Q. Okay.
- 10 And how were you paid cash?
- 11 A. Ah, just for my hours that I work on Sunday.
- 12 Q. Okay.
- 13 A. It's pretty much nine hours --
- 14 Q. So, how much cash would you be paid --
- 15 A. -- ten -- ten hours, I'm sorry.
- 16 Q. -- ten.
- Were you paid every other -- every week or every other
- week?
- 19 A. Every other week.
- 20 Q. Okay, okay.
- 21 And so, when you were being paid cash and a check, how
- 22 would you get the -- well, tell me, how you got your check
- 23 first?
- 24 A. Well, as I'm -- I get my check, like, every other week --
- Q. Hm-hmm.

- 1 A. -- and then, my ten hours cash in my envelope.
- 2 Q. Okay.
- Where -- where did you get the check from?
- 4 A. From who?
- 5 Q. Well, yeah, did somebody give you the check or was it left
- 6 for you?
- 7 A. No, somebody handed it to me.
- 8 Q. Okay.
- 9 Who gave you -- who would give the check?
- 10 A. Ah, Nancy.
- 11 Q. Okay.
- Do you know Nancy's last name?
- 13 A. Nave.
- 14 Q. Nave, is that N-a-p-e?
- 15 A. N-a-v-e.
- 16 Q. Okay.
- So, there would be a check and then, there -- there
- 18 would be cash?
- 19 A. Yeah.
- 20 Q. Okay.
- 21 And do you know how -- you said, was the cash being
- 22 paid at \$15.00 an hour?
- 23 A. Yes.
- 24 Q. Okay.
- 25 And the check was also for \$15.00 an hour?

- 1 A. Yes.
- 2 Q. Okay.
- 3 Was it -- so, you would have a check for \$40.00 for --
- 4 A. My check was forty --
- 5 Q. -- forty hours at -- forty hours --
- 6 A. -- my check was for forty hours.
- 7 Q. Okay.
- 8 How long did -- how long -- how far does it go back,
- 9 that you were getting a check for forty hours and cash for
- 10 additional hours?
- 11 A. Ah, I think, it was from -- nine years ago.
- 12 Q. Okay.
- Why do you think, nine years?
- 14 A. Well, I was in an immigration situation and when I finally
- 15 got my working papers, I was told that I'd need to pay taxes, so
- 16 I -- you know -- that's when I come -- become on the -- on the
- 17 books.
- 18 Q. Okay.
- 19 So, when you were hired, were you paid just cash?
- 20 A. Just cash.
- 21 Q. Okay.
- When you -- in the -- in the past four years when
- 23 you've been paid cash, has it been -- have you gotten coins or
- 24 -- or bills -- is it -- is it --
- 25 A. Just bills.

```
Ivan Garcia-Lopez - Direct
                                                                  188
1
         Just bills?
    Ο.
2
    Α.
         Yeah.
3
    Q.
         Okay.
4
              Is it usually, in tens or ones or --
5
         $20.00 bills, yes.
    Α.
6
         -- twenty, okay.
    Q.
7
              So, there -- are there ever any smaller bills?
8
    Α.
         No.
9
    Q. Okay.
10
             Just a nice round number?
11
    Α.
         Yeah.
12
    Q.
         Okay.
13
         Did you ever get any bonuses?
14
    Α.
         No.
15
    Q. Okay.
16
              Did you ever get any profit-sharing from the
17
    restaurant?
18
    A. No.
19
    Q. Okay.
20
              If you worked for less than forty hours in a week, did
21
    you -- did you still get your full pay?
22
    A. No.
23
    Q. Okay.
24
              Can -- do you remember, a time when you worked less
```

25

than forty hours a week?

- 1 A. Ah, yeah, the last time, I think, I got sick --
- 2 Q. Okay.
- 3 A. -- and I didn't work, maybe, three days, four days --
- 4 Q. Okay.
- 5 A. -- and my -- my check was less than normal.
- 6 Q. Okay.
- 7 Do you remember when -- when that was?
- 8 A. I think, it was last year.
- 9 Q. Okay.
- 10 What about if the restaurant is slow or there's a snow
- 11 day or something like that, have you ever been sent home early
- 12 for that?
- 13 A. Hmm, yeah, sometimes, yes.
- 14 Q. Does it happen very often or --
- 15 A. Sometimes, when --
- 16 Q. -- or --
- 17 A. -- it snows, so you know, when it's -- it's hot out and we
- 18 don't have, you know, enough customers --
- 19 Q. Okay.
- 20 A. -- there's sometimes, nothing to do, so.
- 21 Q. Who would tell you -- who tells you to go home in that
- 22 situation?
- 23 A. Darren.
- 24 Q. Okay.
- 25 Are you paid for the hours that -- that -- if you're

- 1 sent home?
- 2 A. No.
- 3 Q. Okay.
- 4 When you were hired, do you recall being given a
- 5 handbook or anything like that?
- 6 A. No.
- 7 Q. Okay.
- 8 Is it -- do you know, if there's ever been, like, an
- 9 employee manual for the restaurant?
- 10 A. Not for a cooking position.
- 11 Q. Okay.
- Just one moment, your Honor.
- 13 (Pause and discussion held off the record continues at
- 14 3:46 p.m.)
- MR. EPSTEIN: Sorry.
- 16 BY MR. EPSTEIN:
- 17 Q. Does Nancy still give you your check?
- 18 A. Yes.
- 19 Q. Okay. Okay.
- 20 And I asked you about being sent home early, you know,
- 21 if your shift -- if the weather was bad or business was slow,
- 22 has that happened at any time in the last four years, that you
- remember?
- 24 A. Yeah.
- 25 Q. Okay.

- 1 Do you remember on how many occasions?
- 2 A. Last year, it was a couple of times, I'll say, maybe,
- 3 around eight times.
- 4 Q. Okay.
- 5 When you got cash in your pay envelope, was it always
- 6 the same amount of cash or -- or did the amount vary?
- 7 A. Well, if I'd work all my hours --
- 8 Q. Okay.
- 9 A. -- yeah.
- 10 Q. So, it was -- normally, it would be ten hours --
- 11 A. Cash.
- 12 Q. -- ten hours -- over two weeks, so ten times one fifty
- 13 times two, so it was \$300.00 cash --
- 14 A. Yeah.
- 15 Q. -- in the envelope, okay.
- And I just wanted to make sure to just get your --
- 17 your pre-April schedule is clear.
- 18 So, Mondays you start work -- start work from 5:00 to
- 19 2:00?
- 20 A. Yes.
- 21 Q. Okay.
- 22 And then, Tuesdays through Fridays, was it 6:00 to
- 2:00?
- 24 A. 6:00 to 2:00.
- 25 Q. Okay.

- 1 And then, Sunday it's 5:00 to 2:00, again?
- 2 A. Yes.
- 3 Q. Why come in earlier on Mondays and Sat -- Sundays?
- 4 A. Ah, because we have deliveries, like, only --
- 5 Q. Okay.
- 6 A. -- only on Mondays, we have deliveries.
- 7 And Sundays, I normally work -- ah -- by myself in the
- 8 back.
- 9 Q. Okay.
- 10 Are the other -- is Darren there the other days?
- 11 A. Ah, he's only there from -- with me -- from Tuesday to
- 12 Friday.
- 13 Q. Okay.
- Is there -- sorry.
- 15 A. And Saturday is my day off, so he'll -- he's there.
- 16 Q. Okay.
- So -- but since April have you worked more than forty
- 18 hours in a week?
- 19 A. No.
- 20 Q. Okay.
- So, what does your current schedule look like?
- 22 A. 6:00 to 2:00.
- 23 Q. Just Monday to Friday?
- 24 A. Monday to Friday.
- 25 Q. Okay.

1 Did anybody tell you, why your schedule was changed to

- 2 just be under forty hours?
- 3 A. Ah, well, they told me, that I needed to work only forty
- 4 hours.
- 5 Q. Okay.
- 6 Because -- if there -- was there a reason given or --
- 7 A. Ah, no, he just -- I was just told, only forty hours.
- 8 Q. Okay. Thank you.
- 9 MR. EPSTEIN: Nothing further, your Honor.
- 10 THE COURT: All right.
- 11 Mr. Dautrich, you may cross-examine.
- MR. DAUTRICH: Thank you.
- 13 CROSS-EXAMINATION
- 14 BY MR. DAUTRICH:
- 15 Q. Hi, Ivan.
- 16 A. Hello.
- 17 Q. Okay.
- 18 Let's go back to before April of this year, when your
- 19 schedule changed to five days a week, all right.
- So, even though I let it go, the time period we're
- 21 talking about is March of 2014 to April of this year, okay?
- 22 A. Okay.
- 23 Q. Those are the only questions, I'm asking you about.
- So, if I don't say, the specific time period, that's
- what I'm talking about, all right?

- 1 A. Okay.
- 2 Q. So, before April of this year, you worked six days a week,
- 3 right?
- 4 A. Before, yes.
- 5 Q. And you worked two of those days when Darren was not even
- 6 on -- in the building, right?
- 7 A. Monday and Sunday.
- 8 Q. All right.
- 9 So, Darren is off on Sunday and Monday, right?
- 10 A. Yes.
- 11 Q. So, when Darren is off, you're in charge of the kitchen,
- 12 right?
- 13 A. Ah, not really.
- 14 Q. Not really?
- 15 A. Yes.
- 16 Q. Okay.
- 17 So, is there somebody else that comes in instead of
- 18 Darren?
- 19 A. Well, I can make the decision, ah, you know, the kitchen, I
- 20 can tell the guys, what to do, but that's about it.
- 21 Q. So, when you're -- when Darren is not scheduled to work and
- 22 you're -- and he's not in the kitchen -- you're in -- you're in
- 23 charge of supervising the line cooks, right?
- 24 A. Yes.
- 25 Q. You're in charge of the kitchen staff -- you -- you're

- 1 supervising the kitchen staff --
- 2 A. Yes, yes.
- 3 Q. -- on days -- so -- so, Sunday and Monday from April of
- 4 2014 or March of 2014 --
- 5 A. Yes.
- 6 Q. -- until your schedule went to five days, there were
- 7 always those two days, Darren wasn't there, right?
- 8 A. Yes, yes.
- 9 Q. Okay.
- 10 And if you thought somebody was, you know, not doing
- 11 their work and not listening, you could -- ah -- suggest that
- 12 they'd be fired, couldn't you?
- 13 A. No.
- 14 Q. You couldn't say to Darren or a manager, you know, this guy
- is really not doing his job, he's screwing around, I think, you
- 16 should let him go?
- 17 A. Ah, when somebody was acting like that, I'd normally go to
- 18 Darren, but then, he would talk to them.
- 19 Q. Right.
- 20 And Darren took your input on that, right?
- 21 A. Yeah.
- 22 Q. And let me understand, how you were paid before you went to
- 23 five days a week.
- So, you were paid some money in your check and some
- 25 money in cash, right?

- 1 A. Yes, correct.
- 2 Q. And your -- the case that you'd be given, would be put in
- 3 the envelope with your paycheck, right?
- 4 A. Correct.
- 5 Q. So, there were -- it would be in an envelope that said, I
- 6 Ivan and it would have -- ah --
- 7 A. My check and my cash.
- 8 Q. -- your check and cash?
- 9 A. Yes.
- 10 Q. Did it have something written on the front besides your
- 11 name, did it have the amount of cash or anything?
- 12 A. No.
- 13 Q. Okay.
- 14 You said, ah, at some point -- strike that.
- 15 You said, if you worked -- when you were working six
- 16 days a week, that you were paid for ten hours in cash, right?
- 17 A. Correct.
- 18 Q. And the rest was on your paycheck?
- 19 A. Correct.
- 20 Q. Okay.
- 21 And do you know what -- what your hourly pay -- how
- 22 many -- how much an hour you were paid?
- 23 A. \$15.00 an hour.
- 24 Q. From April of 2000 -- from May of -- yeah -- March of 2014
- 25 to April of this year?

- 1 A. Yes.
- I went, like, four years without a raise.
- 3 Q. Were there times, when you were paid more than \$300.00
- 4 every two weeks in cash?
- 5 A. When I worked the overtime.
- 6 Q. Okay.
- 7 So, you were paid -- when you say, overtime, what do
- 8 you mean, six days a week?
- 9 A. Ah, yes, when I worked more than fifty hours --
- 10 Q. Okay.
- 11 A. -- a week.
- 12 Q. And then, you were paid more cash?
- 13 THE COURT: I thought at some time, he was paid five
- 14 hundred?
- 15 BY MR. DAUTRICH:
- 16 Q. Was there sometimes, you were paid five hundred cash?
- 17 A. No. Three hundred.
- 18 Q. Okay.
- 19 So, when you -- if you worked more than your fifty
- 20 hours, you got paid the -- the extra hours in cash, too, right?
- 21 A. Correct.
- 22 Q. All right.
- So, there is no question here, the hours that you
- 24 worked, you were paid for?
- 25 A. Correct.

1 O. Okav.

- THE COURT: Well, if you worked more than forty, what
- 3 did you get per hour, do you know?
- 4 THE WITNESS: The same about, \$15.00 an hour.
- 5 THE COURT: All right.
- 6 BY MR. DAUTRICH:
- 7 Q. Now, are you saying, Ivan, that you were never made aware
- 8 that you were -- ah -- when Darren was not in the kitchen, that
- 9 you were in charge of the staff back there?
- 10 A. I -- when he wasn't in the kitchen?
- 11 Q. Right.
- 12 A. Yeah.
- 13 Q. So, and -- and you'd agree with me, would you not, that
- 14 when Darren is there on a scheduled day that he's normally
- 15 there, there is quite a bit of time, he's down in his office and
- 16 not even in the kitchen, right?
- 17 A. Correct.
- 18 Q. And during those times, you're in charge of the kitchen
- 19 staff?
- 20 A. Correct.
- 21 Q. So, he could spend half of his day down in his office doing
- 22 -- who knows what -- and you're up in the kitchen supervising
- 23 the kitchen staff --
- 24 A. And --
- 25 Q. -- right?

- 1 A. -- and doing my job, yes.
- 2 Q. And doing your job?
- 3 A. Yes.
- 4 Q. And -- and doing -- getting the specials ready and making
- 5 the soups and prep cooking --
- 6 A. Correct.
- 7 Q. -- basically, whatever needed to be done, you were doing
- 8 it?
- 9 A. Correct.
- 10 Q. Including if -- you know -- one of the line cooks wasn't
- 11 doing it how he was supposed to, you would go over and talk to
- 12 him?
- 13 A. Yes.
- 14 Q. Okay.
- 15 And that -- those were days when Darren didn't -- the
- 16 two days a week, that you were there that he wasn't, right?
- 17 A. Hm-hmm, correct.
- 18 Q. And then, even times when he was in the building, there's
- 19 quite a few times -- hours during the day -- where he's not even
- in the kitchen, right?
- 21 A. Correct.
- 22 Q. Okay.
- MR. DAUTRICH: Judge, I have no other questions.
- THE COURT: Any -- any redirect?
- MR. EPSTEIN: Yes, your Honor, a few questions.

- 1 REDIRECT EXAMINATION
- 2 BY MR. EPSTEIN:
- 3 Q. How far away is Darren's office from the kitchen?
- 4 A. Ah, it's down in the basement.
- 5 Q. Okay.
- 6 Could you yell from the kitchen and he'd hear you in
- 7 the office?
- 8 A. No.
- 9 Q. Okay.
- 10 Is it -- does it take you five minutes from the
- 11 kitchen to his office?
- 12 A. No.
- 13 Q. Okay.
- 14 A. I'd have to go down the steps to -- and -- and get him.
- 15 Q. Okay.
- So, if you have a question, do you generally just --
- 17 A. Yeah, I have to walk --
- 18 Q. -- answer it yourself or do you go get Darren?
- 19 A. Yeah, I'd have to go -- walk down.
- 20 Q. Okay.
- 21 And you and Darren both work in the mornings, is that
- 22 correct?
- 23 A. Correct.
- 24 Q. Okay.
- Who is in charge of the kitchen, the other sixteen

- 1 hours a day?
- 2 A. Well, sometimes, there's -- I don't know, when -- only when
- 3 Michael's around.
- 4 Q. Okay.
- Is there -- is it just, otherwise, it's just line
- 6 cooks in the kitchen?
- 7 A. Yeah.
- 8 Q. Okay.
- 9 So, the kitchen pretty much -- does that mean, the
- 10 kitchen can -- do they know what to do most of the time?
- 11 A. Hmm, not really.
- 12 (Laughter at 3:59 p.m.)
- 13 BY MR. EPSTEIN:
- 14 Q. Let me ask you this question, what percentage of your time
- do you think you spend telling other cooks what to do versus
- 16 your time -- the time that you spend just cooking food?
- 17 A. They pretty much know what to do, sometimes.
- 18 Q. Okay.
- 19 How much of your day, do you spend cooking food or --
- what you said?
- 21 A. Cooking?
- 22 Q. Yes.
- 23 A. Ah, I'll say, maybe, like sixty percent of my day.
- 24 Q. Okay.
- So, the line cooks, they're -- they're -- what part of

Ivan Garcia-Lopez - Redirect 202 1 the cooking do you do, let me ask it that way? 2 Well, I -- you know, get there and make sure, you know, I 3 start my soups and I start all the specials. 4 THE COURT: You get stuff ready for lunch, right? 5 THE WITNESS: Ready for lunch and --6 THE COURT: You're not cooking breakfast, are you? 7 THE WITNESS: -- and dinner. No. MR. EPSTEIN: Okay. 8 9 THE WITNESS: That's the line cooks. 10 THE COURT: The -- the line cooks do that. 11 BY MR. EPSTEIN: 12 So, the line cooks are answering the orders that come in? 13 Α. Yes. 14 Q. Okay. 15 THE COURT: They can make eggs, right? 16 THE WITNESS: Yes. 17 (Laughter at 3:59 p.m.) 18 MR. EPSTEIN: Right. 19 Do the soups change from day to day very much? Q. 20 Every day --Α. 21 Q. Okay. 22 Α. -- they're different. Do you decide what soups to make? 23 Q.

25 Q. Okay.

No.

Α.

- 1 Who makes that decision?
- 2 A. Darren.
- 3 Q. All right.
- When Darren is off, does he leave you -- how do you
- 5 know what soups to make?
- 6 A. We have a -- ah -- you know, we know pretty much what soups
- 7 to make and we also have, like, a cooking book.
- 8 Q. Okay.
- 9 When -- if Darren goes on vacation, how do you know --
- 10 how do you know what to do for the week?
- 11 A. Ah, when he goes on vacation, he normally does the ordering
- 12 ready and I just go and get my prep work ready for -- like,
- 13 every day.
- 14 Q. Okay.
- Who changed your schedule in April of this year?
- 16 A. Ah, Darren did.
- 17 Q. Okay.
- Did he tell you, if it was at anybody else's direction
- 19 or did he --
- 20 A. Yes.
- 21 Q. -- who -- who did he say?
- 22 A. Joe's.
- 23 Q. Okay.
- Who is Joe?
- 25 A. Joe, the owner, Joe Nanouh.

Ivan Garcia-Lopez - Redirect 204 1 0. Okav. 2 Is that -- Mr. Nanouh, who is sitting here --3 Α. Yeah. -- in the white shirt? 4 Q. 5 Yeah. Α. 6 Q. Okay. 7 MR. EPSTEIN: Just a moment. 8 (Pause at 4:01 p.m.) 9 BY MR. EPSTEIN: 10 Do you make any decisions about what vendors to use --11 A. Ah --12 Q. -- for, like, who provides food or dairy or anything like 13 that? 14 A. No. 15 Q. Okay. 16 MR. EPSTEIN: No further questions, your Honor. 17 THE COURT: Anything else? 18 RECROSS-EXAMINATION 19 BY MR. DAUTRICH: 20 The area of the kitchen where you're set up on a daily 21 basis, the line cooks are on their own line, basically, right? 22 A. Correct.

Q. And you and Darren are on a different line than the line

cooks --

23

24

25 A. Yeah --

- 1 Q. -- meaning there's different --
- 2 A. -- right behind them.
- 3 Q. -- different, ah, prep area, a different area where you
- 4 cook and everything else, yes?
- 5 A. Correct.
- 6 Q. And you're in charge of -- daily -- doing all the desserts,
- 7 the preparation, right?
- 8 A. Well, desserts --
- 9 Q. Yeah, the desserts?
- 10 A. -- we have somebody else do that part.
- 11 Q. You don't do the desserts?
- 12 A. We have somebody else do that part.
- 13 Q. Okay.
- When Darren is on vacation, they don't hire another
- 15 cook to come in and -- and manage the kitchen, do they, it's
- 16 you?
- 17 A. They put an extra help for -- for -- for me.
- 18 Q. And extra line cook?
- 19 A. No, an extra prep person.
- 20 Q. Okay.
- 21 Well, what I'm saying is, is there anybody -- when
- 22 Darren is not there -- is there anybody that is a cook or a
- 23 kitchen staff that's telling you what to do?
- 24 A. No.
- 25 Q. Okay.

Ivan Garcia-Lopez - Recross 206 1 MR. DAUTRICH: No other questions. 2 (Pause and discussion held off the record at 4:03 3 p.m.) 4 MR. DAUTRICH: Judge may I just -- a little, briefly? 5 THE COURT: Go ahead. 6 BY MR. DAUTRICH: 7 The -- the -- I think, I misspoke earlier, what I -- what I 8 mean was, you do the ordering for the dessert -- for the 9 desserts that are going to be made in the kitchen throughout the week or period of time, you make the ordering, don't you? 10 11 Sometimes, when Darren doesn't have time. Α. 12 So, some parts of his job duties, you do even when he's 13 there, ordering dessert ingredients, for example or types of 14 desserts? 15 When he doesn't have time -- have time, yes. 16 Q. Okay. 17 MR. DAUTRICH: No other questions, Judge, thank you. 18 THE COURT: Anything else? 19 (No verbal responses.) 20 (Pause and discussion held off the record at 4:06 21 p.m.) 22 CONTINUED REDIRECT EXAMINATION 23 BY MR. EPSTEIN: 24 When you order ingredients for desserts, does that -- do

they, change from week to week or is it, the same ingredients,

- 1 pretty much week to week?
- 2 A. They're the same --
- 3 Q. Okay.
- 4 A. -- but I don't order the cakes, Darren makes the list and
- 5 they just call and then, I just tell them, what's -- what's
- 6 Darren's order.
- 7 Q. Okay.
- 8 Do you -- do you guys make desserts in-house or are
- 9 they supplied from somewhere else?
- 10 A. Ah, we -- we get them from somebody else.
- 11 Q. Oh, okay.
- Have you ever gone to Darren and said, hey, I think
- 13 this guy is not working out and I think, you should fire him?
- 14 A. No.
- 15 Q. Okay.
- 16 Have you ever gone to him and said, hey, I think you
- 17 should hire somebody?
- 18 A. No.
- 19 Q. Okay. All right.
- MR. EPSTEIN: Thank you.
- 21 MR. DAUTRICH: Nothing else, Judge, thank you.
- THE COURT: Thank you, sir, you're excused.
- THE WITNESS: Thank you.
- 24 (Witness excused at 4:06 p.m.)
- 25 THE COURT: Do you have another witness today?

208 1 MS. GREENWALD: Can we just confer for just a moment? 2 THE COURT: Okay. 3 (Long pause and discussion held off the record.) 4 MS. GREENWALD: Your Honor, at this -- at this time, 5 ah, I think, we would respectfully -- I don't know if -- if it's 6 a new -- if you were looking to break for the day, if we're not 7 going to present another witness? 8 THE COURT: Right. 9 But I thought you said, there was a witness here? 10 MS. GREENWALD: We -- we do have one more witness here 11 and we can -- I know that the defendant -- ah --12 THE COURT: What? 13 MS. GREENWALD: -- seems to be planning to present her 14 in their case, so I'm trying to figure out what --15 THE COURT: Okay. 16 So, she can testify tomorrow. 17 MS. GREENWALD: I don't know if she's available -- I 18 don't think she's available tomorrow. 19 THE COURT: So, then Wednes -- Thursday morning. 20 MS. GREENWALD: So, it would be Thursday. I mean, I 21 don't know if we would be done, otherwise, tomorrow, anyway, 22 it's --23 THE COURT: How long would she be?

MS. GREENWALD: It shouldn't be long.

MR. EPSTEIN: Not very long.

24

209 1 THE COURT: Well, is she a half an hour, do you want 2 to call her today or not, I mean, it's up to you? 3 MS. GREENWALD: Can we check -- I want to check one more thing before --4 5 (Long pause and discussion held of the record 6 continues at 4:08 p.m.) 7 MS. GREENWALD: Your Honor, I think that we would from 8 -- from our end release the -- the witness for today. We would 9 ultimately intend to call her on the --10 THE COURT: All right. All right, very good. 11 Then, Court is adjourned for today, we're in recess. 12 Let me see Mr. Dautrich first and then I'll see 13 counsel from the Department of Labor. 14 MR. DAUTRICH: May I go to the restroom on my way 15 there? 16 THE COURT: Yeah, you can go to the restroom and your 17 clients, well, they probably should stay. 18 MR. DAUTRICH: All right. 19 (Adjourned int his matter at 4:09 p.m.) 20 21 22 23 24

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I N D E X

<u>WITNESS</u>	DIRECT	CROSS	REDIRECT	RECROSS
KIMBERLY TERRA By Ms. Greenwald By Mr. Dautrich By Ms. Greenwald By Mr. Dautrich	35	56	69	76
ELLA POLONSKI By Ms. Greenwald By Mr. Dautrich	79	91	-	_
AMY WOLAK By Ms. Greenwald	95	(Sworn)		
AMANDA GRAUL By Ms. Greenwald By Ms. Dautrich By Ms. Greenwald By Mr. Dautrich	98	117	125	127
BRENDA ALENA By Ms. Greenwald By Mr. Dautrich By Ms. Greenwald	129	156	172	-
IVAN GARCIA-LOPEZ By Mr. Epstein By Mr. Dautrich By Mr. Epstein By Mr. Dautrich By Mr. Dautrich By Mr. Epstein	175	193	199 206	204

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I, a court-appointed transcriber, certify that the foregoing is a correct transcript from the electronic-sound recording of the proceeding in the above-entitled matter.

Gail Drummond Date: August 25, 2018
Amended: November 20, 2018

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